





## EUROPEAN NEWS

## EC ministers edge nearer to air liberalisation accord

By Tim Dickson in Luxembourg

EUROPEAN Community Transport Ministers were last night edging towards agreement on measures which should breathe more competition into the airline industry.

Several key stumbling blocks in the complex package were sorted out in early talks yesterday. But a problem about Spanish access to London's Heathrow airport and the French Government's demands that it be allowed to continue subsidising certain regional routes were getting in the way

of an overall deal.

An Irish government spokesman said the negotiations were finely balanced. He said Spain, supported by the other Mediterranean countries, could yet block the accord because of a dispute caused by the shortage of slots available to Spanish airlines at Heathrow.

The so-called second stage of air transport liberalisation is not likely to bring substantially cheaper fares to European travellers, but it is seen by Brussels as a vital prepara-

tion for the fuller freedoms of the single market from January 1 1993, when fare restrictions and the cosy bilateral capacity and revenue-sharing agreements among EC governments will disappear.

In the meantime, the idea is to set fare "zones" where member states' approval will be granted automatically, as well as to eliminate in three intermediate steps the capacity-sharing system.

There is concern in the liberal camp that big airlines

could use the next two to three years to gobble up their smaller competitors or, worse still, drive them to the wall.

That is why there was some satisfaction last night when broad agreement was reached on new EC powers to curb predatory pricing and other anti-competitive practices.

Another issue which was resolved was Denmark's concern over the treatment of its Scandinavian neighbours.

Its reservations were lifted when other member states

decided that talks on an air transport agreement with Norway and Sweden should begin immediately, before negotiations with other countries of the European Free Trade Association.

● In a separate development yesterday, Mr Wilhelm Knittel, junior West German Transport Minister, said Bonn was determined to go ahead with plans to impose a tax on all lorries using its roads after 1 July.

His comments appear to remove any lingering hope of a

compromise with the European Commission, which says it will take legal action in the European Court of Justice.

Brussels says the tax - which will vary from DM2,000 to DM10,000 is discriminatory and against the principles of free trade.

● The Commission yesterday decided to initiate proceedings against Belgium for infringement of Community rules on the limitation of noise from subsonic aircraft.

## EC aid to Moscow should be considered carefully says Hurd

By David Buchan in Luxembourg

THE EC summit next week will tackle the increasingly pressing question of aid to the Soviet Union, Mr Douglas Hurd, the UK Foreign Secretary, predicted yesterday.

He said, after a meeting of EC foreign ministers had discussed possible assistance for Moscow at their regular monthly meeting, that "it is urgent that we begin to consider the Soviet economic position, but also that we consider it very carefully. We are dealing with a country with abundant resources, but suffering from a unique form of misgovernment."

Therefore, the west and the EC should think very carefully before putting its money into the Soviet Union, he said.

Next month's Houston summit meeting of leaders of the seven major industrialised countries and the European Commission will discuss aid to Moscow. In advance of that meeting, Mr Jacques Delors,

the commission president, yesterday urged the EC to ready its own position and evidently found willing listeners. The discussion was, however, described as preliminary and without figures.

Many Europeans, especially the Germans and those from some smaller states, are generally still smarting from the pressure exerted by the US to make sure that the Soviet Union would not be able to borrow from the new European Bank for Reconstruction and Development (EBRD) more than the membership capital it puts in.

The EBRD, which has yet to start lending, is so far the only institution open to Moscow. Mr Roland Dumas, the French Foreign Minister, mentioned the possibility of the European Investment Bank, an EC institution which is already lending to eastern Europe, helping the EBRD get started by lending it staff.

## Communists clinch victory in Bulgarian elections

BULGARIA'S former communists, reshaped to conform with eastern Europe's reforming trend, clinched victory yesterday, by achieving a parliamentary majority in the country's first free poll in more than four decades, Reuter reports from Sofia.

"It is a vote of confidence," Mr Andrei Lukanov, the Prime Minister (pictured right, with supporters), declared, amid jubilation in the streets of Sofia among supporters of his Bulgarian Socialist Party (BSP), the former communist party.

The elections, which took place over two rounds on June 10 and 17, made Bulgaria the only country in eastern Europe to have returned its rulers to power in free elections.

"The party has regained con-

fidence but it has a long way to go to regain the moral authority it had years ago," Mr Lukanov said.

His party won 211 seats in the 400-seat National Assembly. The opposition Union of Democratic Forces (UDF), an alliance of 16 groups which had only seven months to prepare its election campaign, won 132 seats.

Despite reporting some electoral irregularities in the election and a number of cases of overt intimidation, foreign observers have generally judged the polls to be fair.

The UDF has alleged fraud in some constituencies but it has accepted the outcome and resigned itself to a role as the country's largest opposition bloc.



## Serbia rules out elections this year

By William Duffell in Geneva

ELECTIONS in the Yugoslav republic of Serbia will be held only after the promulgation of a new constitution, Mr Aleksandar Prica, Secretary for Foreign Relations in the Serbian government, said yesterday.

This means that elections might be held in 1991 but not this year as demanded by opposition parties, he said.

The new constitution would provide for a plurality of parties and allow minorities full ethnic and cultural rights including education in their own languages, but it would fully preserve Serbia's territorial integrity.

The autonomous provinces of Kosovo and Vojvodina, as organised now, presented obstacles to Serbian integrity, he said.

The one-party Communist government of Serbia is under pressure from the opposition to follow swiftly the examples of Croatia and Slovenia, which have already held elections in which the Communists have lost power.

It is also under pressure from 1.4m ethnic Albanians in Kosovo who are demanding independence.

Under the timetable Mr Prica outlined, a new party with a new programme would be formed at a party congress on July 12.

A constitution, providing for a multi-party political system, would then be promulgated by the existing three-chamber Serbian parliament before the end of the year.

## Romania's Government tries to repair image abroad

By Judy Dempsey in Bucharest

THE Romanian authorities are desperately trying to repair their image after the violence which swept Bucharest last week, but intellectuals and diplomats say the moves will not prevent intimidation becoming a feature of the country's political life.

After days of criticism from the international community, and growing fears that economic and humanitarian assistance crucial to rebuilding the country's shattered economy will be held back, the Government is embarking on an exercise in damage limitation.

The message directed at western governments, opposi-

tion parties and intellectuals is that President Ion Iliescu and the National Salvation Front-dominated Government remains committed to building a democratic society.

The Government's image has been battered by its capacity for lying and by its unashamed public support for mob rule. Its first attempt to restore its image came on Sunday night, when Romanian television finally broadcast several interviews critical of the violence meted out to innocent people by the miners.

It also showed crowds of anti-government demonstrators who that evening had

regrouped on University Square, where the first wave of violence began last week.

However, allowing the pictures of the demonstrations to be shown is likely to enrage the miners, the workers and the security forces, who loathe the students and intellectuals.

"This Government has no idea about crisis management or about how to deal with the media," said a western diplomat. "One day it clamps down, the next day it opens up. The inconsistency breeds even more instability and distrust."

To reassure the opposition of a future role in the country, the Government has promised

to compensate the political parties for the destruction caused by the miners. It has also promised to set up an investigation into the violence.

The atmosphere of intimidation in the capital remained yesterday, with plainclothes security men confident enough to rough up several correspondents trying to pass through a phalanx of police and army near the Parliament.

Mr Iliescu's critics say that if the president and the Government can not exercise moral authority instead of naked force, then the country will hurtle from crisis to violence. They add that this will make

stability impossible to achieve.

The one fool at the Government's disposal is economic aid from the west. Without such aid, discontent is likely to rise, and xenophobia could intensify in a country still ambivalent about the west.

The collusion of these factors could play into the hands of disgruntled communists or nationalists, who remain a powerful and potent force in the country's consciousness.

Some of Mr Iliescu's advisers believe the Government must start providing real proof to the west that it is committed to building the foundations for a democracy.

## Accountant ends Soviet monopoly

By David Waller

ARTHUR ANDERSEN has become the first international accounting and consultancy firm to penetrate the potentially vast auditing market in the Soviet Union.

Although all the international accountancy firms have a presence in the Soviet Union, they have been limited to doing general advisory work.

Under the terms of a formal registration granted last week, Arthur Andersen will be allowed to audit both joint ventures between Soviet and western companies as well as Soviet state enterprises and co-operatives.

The vehicle for the firm's thrust into the Soviet Union is a new joint venture between the firm's West German partnership and Promstroybank, the USSR's biggest bank, and NPO Dinamo, a Soviet industrial and engineering company.

## Portugal raises rates of interest

By Patrick Blum in Lisbon

PORTUGAL yesterday raised its key interest rates by 1 and 1.25 percentage points, in response to a further surge in inflation last month. Prices rose by 1.1 per cent in May, bringing the average annual rate to 12.8 per cent and the year-on-year rate to 14 per cent.

This underlines the Government's problems in trying to curb inflation. The Finance Ministry has an inflation target of 9.5-10.5 per cent for 1990, but this looks unlikely to be achieved.

The inflation rate, at over twice the EC average, makes early entry of the escudo into the EMS harder, despite Lisbon's hopes. Interest rates on term deposits of over 180 days rose from 13 to 14 per cent. Home-loan interest rates rose from 13.25 to 14.50 per cent.

7590

METRES UNTIL THEY MEET.\*



A BREAKTHROUGH FOR BRITAIN.

\*Metres to be bored in the service tunnel (one of three tunnels under construction) as at 17.6.90. The system is expected to be operational in 1993.



## WORLD TRADE NEWS

# All services must be included in Gats, EC insists

By William Dullforce in Geneva

THE European Community is insisting that all services, including shipping, aviation, banking insurance and telecommunications, be covered by the trade-liberalising General Agreement on Trade in Services (Gats) being negotiated in the Uruguay Round.

EC officials said that in the draft legal text it tabled yesterday, Brussels was seeking "meaningful commitment in all relevant sectors". The US wants a separate agreement on financial services, while Congress is considering bills to keep civil aviation outside Gats. Tabling the text is a triumph for the EC Commission, since it has reconciled the varying interests of its 12 member states. Greece, for instance, was not expected to agree to include shipping in the sectors to be covered by Gats.

The draft comes at a crucial time, when the group negotiating on services in the Uruguay Round meets the end-July deadline, by which it is due to deliver a firm outline of a framework Gats. Switzerland also submitted a draft text yesterday. Previous drafts have come from the US, a group of South American nations, and seven developing countries.

In April, the US and EC submitted jointly proposals on how to begin liberalising. This week, the negotiating group is working on reaching agreement on the nature of the initial commitments countries should make and on the mechanics of the liberalisation process.

## Saab truck deal with Iran

By Robert Taylor in Stockholm

SAAB-SCANIA, the Swedish car and aerospace group, has reached agreement with the National Iranian Oil Company for it to buy 1,000 Scania heavy trucks.

Financial details of the deal have not yet been settled but total value of the sale is expected to be about SKr400m (\$38.75m).

The first deliveries will be made this November and the whole order is to be completed

in the first quarter of next year.

The deal comes at a fortunate time for the company, when there are clear signs of a dampening in demand for trucks in the western European market.

The last time Saab-Scania sold trucks in the Iranian market was in 1984 and 1985, when around 2,000 were bought for Iran's container transport industry.

# US eases technology licence burden

By Nancy Dunne in Washington

THE US Commerce Department yesterday said it had prepared an "interim" rule which meant individual export licences would no longer be required on about \$30bn (\$17.75bn) worth of low and mid-level US technology products sold in western countries.

Mr Dennis Klose, Department under-secretary, said the rule, in effect in about two weeks for "a significant number of goods", would ease much of the heavy paperwork requirements for American exporters.

The new procedure would scrap individual licences now required for all telecommunications exports, most semiconductor manufacturing equipment, and computers with a processing data rate (PDR) of up to 2,000. Computers above PDR 550 now require licences.

A spokesman for the Computer and Communications Industry Association characterised the new rule as a "good" initial move but insisted: "It still doesn't make sense to have that level of controls to CoCom countries."

"It is our hope that by the end of the year, when they agree on a core list of controlled items and have some of the enforcement improvements in place, we can then really see a move to a licence-free zone."

A number of items, considered to be of strategic importance and at high risk of diversion to the Soviet Union, will continue to require individual licences. This much-abbreviated "exclusion list" will include equipment for advanced underwater detection and cryptography.

Mr Klose said more decontrols on West-West trade will be instituted on April 30, when the harmonisation process is likely to be completed.

The new rule follows agreement this month in the 17-nation Co-ordinating Committee for Multilateral Export Controls (CoCom) to liberalise constraints on high-technology sales to eastern Europe and harmonise Western export control regimes.

# The pain of cutting Moscow's apron strings

E Germany stands to lose at first as its trade goes to market, writes David Goodhart

FEW SUBJECTS have caused more confusion in the rush towards German economic union than the future shape of East Germany's trade with the Soviet Union and the rest of the former East Bloc.

When Chancellor Helmut Kohl earlier this year promised Moscow that trade contracts with East Germany would be honoured after re-unification, it was widely seen as a generous offer designed to calm fears about German unity. It was an offer, moreover, with the positive side effect of cushioning a section of East German industry from the blast of western competition.

Today Mr Kohl's offer appears to have been no more than a vague gesture of goodwill. At the beginning of next year all but about 10 per cent of Soviet-East German contracts will come up for re-negotiation - and may come out of it on quite different terms.

And even earlier, in most cases directly after currency union on July 1, the financial basis of Soviet-East German trade will change from the artificially-valued East German "valuta marks" to D-marks against the transferable rouble.

The final step to a complete hard currency system will be taken next year, as planned even before last year's political changes in eastern Europe.

For a period, estimated at anything between one and five years, a form of "clearing house" system will be needed,



THE CHALLENGE OF UNITY

as normal trade between companies gradually replaces barter deals between states arranged by central planners.

So despite Mr Kohl's offer rapid restructuring of trade relations is imminent. More unexpected, it appears the beneficiaries will, at least in the short term, be the Soviets and not the East Germans.

That, anyway, is the view of many East German bosses who believe their Soviet (and wider East Bloc) trade is threatened almost as much as their protected home markets by currency union and associated changes.

Estimates vary, but about a quarter to a third of all East German foreign trade is with the Soviet Union and about one-tenth of all Soviet trade is with East Germany. Its total value is roughly 15bn transferable roubles a year. East Germany imports mainly raw

materials or semi-finished products as well as almost all its gas and oil from the Soviet Union. East German exports are mainly investment goods. The transport equipment industry is highly dependent on the Soviet market, as are machine tools and plastics, agricultural and textile machinery. Some 15 per cent of all East German industrial jobs - about 260,000 directly, and 480,000 indirectly - depend on Soviet trade.

The Soviet Union appears to have been generous in trade relations with its satellites. According to Mr Valentin Falin, the German expert on the central committee of the Soviet Communist Party, the Soviet Union would have received \$7m more last year if its trade in the Moscow-led socialist common market Comcon had been calculated in world market prices, \$1.5bn alone from East Germany.

That is now ending. The conversion from an over-valued valuta-mark to D-Marks (which used to be officially exchanged at one-to-one) will be a drag on the East German terms of trade. Under the existing system, 4.67 valuta marks equal one transferable rouble. On conversion, the East Germans want a rate of DM2.5 per transferable rouble, while Moscow is holding out for a more realistic DM1.7.

When trade fully changes to hard currency and world market prices next year, the East Germans will have to pay more

EAST GERMANY		
	1989	1990
EXPORTS (\$bn)		
World	16.8	17.9
Soviet Union	4.1	4.1
Other E Europe	3.1	3.1
IMPORTS (\$bn)		
World	17.4	17.9
Soviet Union	4.2	3.9
Other E Europe	2.8	2.9

Source: UN ECE

for their Soviet imports and they will receive less for their own goods. Mr Heinrich Machowski of the DIW economic institute in West Berlin reckons the Soviet union pays about a third more than world market prices for most finished goods from East Germany.

East German experts say the move to hard currency trade will cut the value of machinery exports by about 3bn East German marks.

On top of that the Soviet Union will be free from next year to shop around the world for their investment goods: East Germany may have produced the best goods in Comcon, but worldwide it can compete in only a few niches and will thus have to slash prices.

It is easy to appreciate the anxiety of East German bosses and to understand why the debate in West Germany now focuses on how much will be needed to prop up the East

German companies worst hit by the new terms of trade. Bonn hopes to get away with DM12bn in support for companies with Soviet contracts. East Berlin wants at least double that.

But things may not be as bad as they seem. Mr Karl-Hermann Fink, East bloc trade expert of the Federation of German industry, believes that at least for a transitional period the Soviet Union will not be flexible enough to take advantage of its trade freedom.

Mr Machowski also says the Soviet Union cannot abandon East German technology immediately and would not be able to use state-of-the-art technology. He also believes East Germany's accumulated 2bn transferable rouble trade surplus with the Soviet Union will help cushion the blow.

About 15 per cent of all Soviet trade is with the two German states combined, and the consensus is that, despite transitional difficulties, it will grow rather than shrink. But how much of that future trade will actually come from what today remains East German soil is harder to judge.

Many West German firms have said East German companies' Soviet trade links are the only thing that makes them attractive. The West German BWT Economic Institute has, however, pointed out that Russian-speaking Soviet trade experts can easily be poached without having to buy a whole company.

## Piaggio may link with Indian scooter maker

By David Housego in Bombay

PIAGGIO, the Italian Vespa scooter maker, could shift most of its production to India, following talks taking place with Bajaj Auto, India's largest scooter manufacturer.

Plans involve Piaggio transferring to Bajaj plants in India about 70 per cent of its annual output of 700,000 scooters and mopeds over the next five to seven years. The two groups have given themselves until March 1991 to decide on whether to finalise an agreement.

Bajaj Auto, with an annual output of 800,000 two wheelers, has already over 40 per cent of the Indian market, and is the

world's second-biggest scooter maker after Honda. If an accord is reached, it would be the largest tie up yet negotiated by an Indian engineering concern with a foreign group to make products to be marketed globally.

Piaggio's aim in negotiating a partnership is to cut costs in the face of Japanese competition. Bajaj is seeking access to Vespa's design capability, technology and research and development to improve its competitiveness.

Mr Rahul Bajaj, chairman, believes his group cannot look to partnerships with Honda, Suzuki and Yamaha, which see

him as a potential competitor.

In the past year, Mr Bajaj has met Piaggio executives, and teamed up with each other to visit the other. Under the proposed tie-up, Piaggio would initially shift part of its component making to India.

While Piaggio would keep control of European marketing, and Bajaj in India, the two groups would set up a new company on a 50-50 basis, to market elsewhere in the world. They would pool research, designs, technology and components. The two sides have also considered an equity swap but have decided to make any decision on this depend on the

smooth running of the accord.

One problem is that Piaggio already has another tie-up with a smaller Indian manufacturer Lohia Machines (LML) - which makes a 150cc scooter under licence from the Italian company. Piaggio will keep its accord with LML until 1994, while taking a stake in the company to offset unpaid royalties.

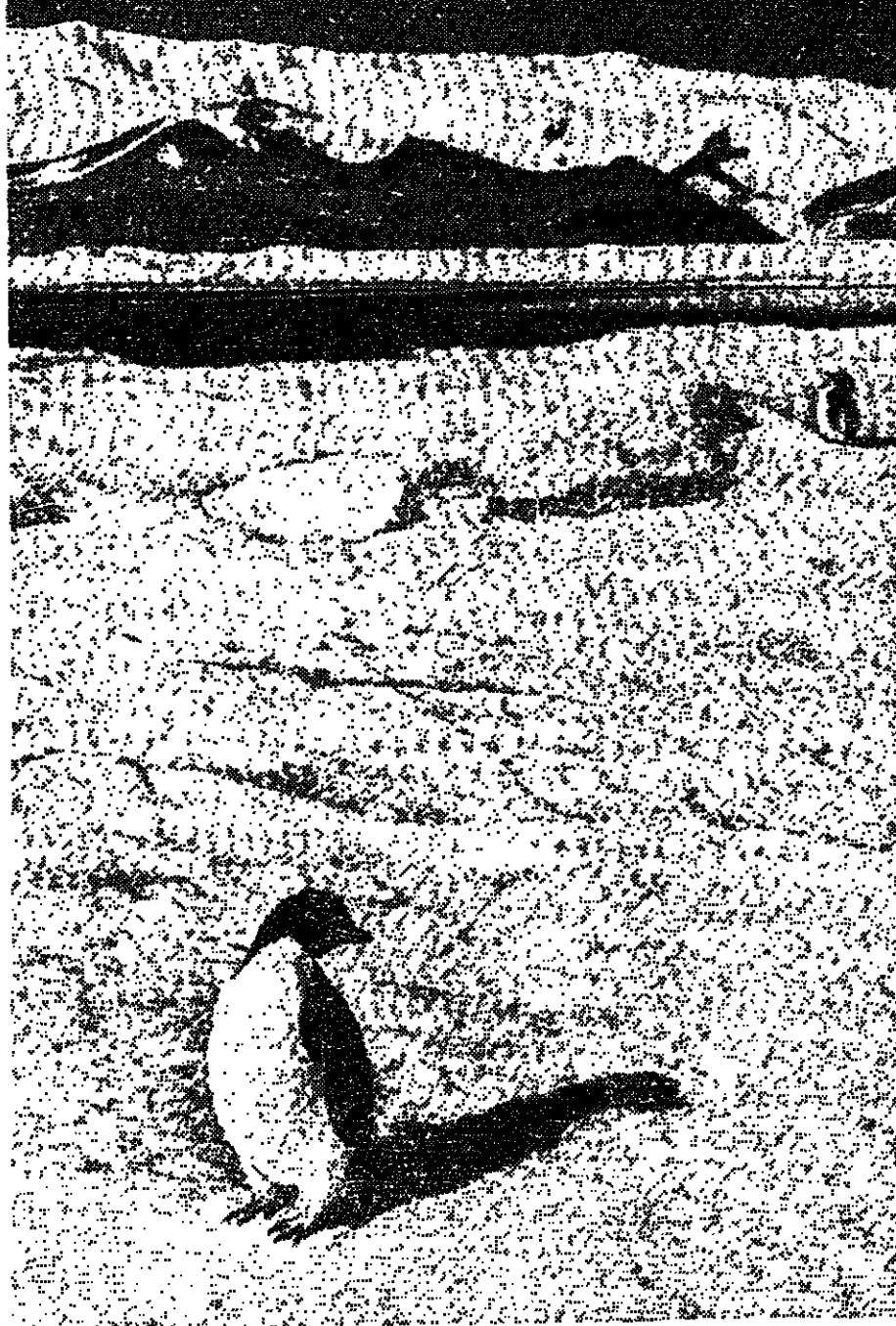
The Piaggio-Bajaj link-up would transform Bajaj into an international group. So far, its expansion has been geared to the Indian home market, with both exports and R&D accounting for about 1 per cent each of sales.

## Thailand 'dumped ball bearings'

THE European Commission has found Thailand guilty of dumping ball bearings on the European market and yesterday announced a 6.7 per cent dumping duty. Lucy Kellaway reports from Brussels. It said it had received a Thai Government pledge to stop subsidising ball-bearing output.

The duty applies to all Thai ball bearings of less than 30mm used in assembling consumer and capital goods. Evidence was found of four different types of subsidy, equal to 13 per cent of import price. In the year to March 1988, the Thai share of the European market rose from under 1 per cent to 9 per cent.

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## AMERICAN NEWS

# Central American accord falls short of full integration

By Tim Coone in Guatemala City

CENTRAL AMERICA'S presidents have launched with much fanfare a Plan of Economic Action following their weekend summit, which for the first time included Panama.

The plan aims to boost intra-regional trade, exports, foreign investment and tourism and to co-ordinate macro-economic policies with a view to the eventual formation of an "Economic Community of the Central American States". President Vinicio Cerezo of Guatemala, who hosted the meeting, described the agreement as "transcendental and historic". He said the region's economic integration was the key to its development and that "a greater and more just distribution of wealth is the only way to break the circle of violence."

None the less, the summit fell short of taking more substantial measures to harmonise the region's diverse set of customs tariffs, exchange rates and monetary and fiscal policies. These remain as obstacles to freer trade and foreign investment in the isthmus.

Key points of the plan are: to co-ordinate infrastructure projects in the region which affect land and maritime transport and electricity generation and transmission; to co-ordinate foreign debt negotiations; to promote jointly the region's exports and its potential for tourism and foreign

investment through each country's embassies overseas;

to request an expansion of the Caribbean Basin Initiative to promote exports to the US, and to negotiate a preferential trade agreement with the EC similar to the Lomé Convention;

to simplify customs and migratory paperwork to promote the movement of goods and people in Central America;

to reduce non-tariff barriers to regional trade and to reduce customs tariffs.

Efforts to establish a Central American Common Market in the early 1960s had collapsed by the following decade, as trade imbalances led to political tension and even to the outbreak of war in 1982 between El Salvador and Honduras. Regional trade stagnated further in the 1980s as foreign debt problems and political violence took their toll.

According to Mr Olivier Castro, the executive secretary of the Central American Monetary Council, accumulated bilateral debts among the region's five countries now stood at \$700m (\$412m). This is mostly owed by Nicaragua and Honduras to the other three countries.

In addition to the economic accord, firm pledges were again made by the presidents committing their governments to respect human rights, freedom of expression and to improve relations with their systems of political representation.

# Thrifths scandal casts a shadow over Washington

Politicians outside the capital stand to gain most from the S&L débâcle, writes Peter Riddell

The savings and loan crisis is "the biggest sleeping giant on the political landscape," according to Mr Ed Rollins, the head of the National Republican Congressional Committee. In the last couple of weeks there have been signs that the giant is stirring.

Mr Nicholas Brady, the US Treasury Secretary, and other senior officials responsible for the rescue - the largest in US history - faced a barrage of bipartisan complaints when they appeared recently before the House Banking Committee.

There were complaints not only about slowness in processing fraud but also of mismanagement of the rescue. Separately, there have been calls for an independent investigation of the affair.

It has been hard to apportion the blame. Democratic as much as Republican Congressmen and the Reagan Administration were responsible for the key decisions of the early 1980s, such as the increase in the upper limit of Federal insured deposits to \$100,000 and the deregulation of their activities, which contributed to the later speculative boom and bust.

Prominent Democrats have so far been the main political victims. Mr Ferdinand St Germain, who had been chairman of the House Banking Committee, was one of the 2 per cent of House members defeated in 1988, following questions about gifts from industry lobbyists. Mr Jim Wright, the Democratic House Speaker, and Mr Tony Coelho, the House Major-

ity leader, were forced to resign a year ago in part because of controversy over their links with S&L executives and intervention with regulators. Both received contributions from employees of the failed Vernon Savings and Loan, whose former owner, Mr Don Dixon, was last week indicted on 38 charges of conspiracy and misapplication of funds.

The most well-known S&L scandal involves the Keating Five or the Lincoln Brigade - the five senators currently being investigated by the Senate Ethics Committee about whether they improperly put pressure on Federal regulators who were examining the now failed Lincoln Savings and Loan run by Mr Charles Keating. He had given or raised

\$1.3m (\$760,000) for the five - four of whom are Democrats, including Senator Don Riegle, chairman of the Senate Banking Committee.

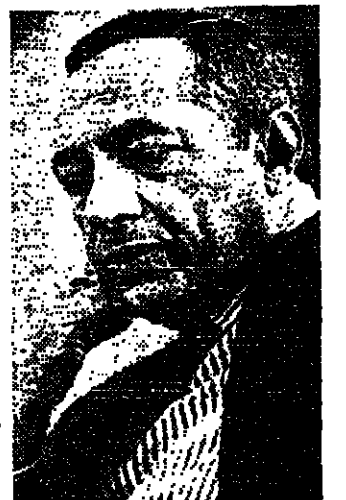
The Bush Administration came into office promising to clear up the mess, but is facing growing criticism as the cost of the rescue mounts - up from \$7m to \$132m according to the Treasury (in present value terms and excluding interest costs) and substantially more on some outside estimates.

But the Administration is in a no-win position. It has an unlimited liability as a result of the Federal guarantee to depositors while costs are increasing as a result of falling property prices and higher than expected interest rates. Together these factors make it more difficult to dispose of col-

lapsed S&Ls and cause more to fail.

However, if both parties in Washington find it hard to make the affair a clear-cut partisan issue, it may be easier for those outside the capital who are not involved. Several political consultants have suggested that it might become a way for challengers to attack incumbents, a potentially powerful populist issue.

Governor Mario Cuomo of New York and Senator Bill Bradley, who voted against last year's rescue legislation, won applause when they argued that ordinary Americans were being forced to bail out millionaires. Both are running for re-election this November and are on everyone's list of possible Democratic presidential candidates in 1992 or 1996.



Mario Cuomo: voted against rescue legislation

# New York business warned over threat of telecoms failure

NEW YORK, with more than \$1,500bn of financial transactions flowing through its telephone lines each day, must take steps to ensure its telecommunications system can better withstand disasters, a city lobby group has concluded, writes Roderick Gram in New York.

Mr Ronald Shepley, president of the New York City Partnership, an association of business and civic leaders, said: "We cannot afford to gamble

with either the system's ability to resist disasters or its status as a technological leader."

Although the city's telecommunications equipment might be better than that of other big financial centres, such as London and Tokyo, the hazards were greater in New York, said Mr Michael Tyler, head of the information technology practice of Booz Allen & Hamilton. The consulting firm's report for the partnership on

the city's phone system was released yesterday.

"I can't put a probability on a disaster occurring but it is certainly a real risk," Mr Tyler added.

Banks, brokerage houses and other companies dependent on communications over the phone should be acutely aware of the dangers. A fire destroyed a central office switch in suburban Chicago in 1988, knocking out 1m lines. Local service took up to

two months to restore. However, the Booz Allen study found a number of big New York financial institutions had no telecommunication back-up.

"If we were stockholders, we would be very concerned," Mr Tyler said.

The partnership urged companies in the city's business districts to have two separate phone feeds into their buildings and routings to two central office switches. Regulatory changes would enable phone companies to pro-

vide such back-up more efficiently and cheaply.

The group also called for reductions in the cost of the city's telecommunications. Local calls, for example, can be as much as 50 per cent higher than in neighbouring New Jersey.

Regulatory changes would also encourage investment in new products and services to help the city retain its technological competitiveness, the group said.

# Mexico wins loan to fight pollution

By Richard Johns in Mexico City

JAPAN has agreed to make an \$815m (\$482m) loan, to help Mexico combat its pollution problems, the Mexican press reported yesterday.

The announcement was the main outcome of President Carlos Salinas de Gortari's visit to Tokyo as part of an attempt to consolidate relations with the Pacific Basin countries.

Of the total aid commitment, \$315m will be devoted to cutting pollution by Petroleos Mexicanos (Pemex) the cash-starved state monopoly. Terms of the loan were not announced.

Vehicle pollution is reckoned to account for as much as 80 per cent of the pollution in the Valley of Mexico, with industry accounting for the rest. The cash-starved state monopoly, Terms of the loan were not announced.

Vehicle pollution is reckoned to account for as much as 80 per cent of the pollution in the Valley of Mexico, with industry accounting for the rest. The cash-starved state monopoly, Terms of the loan were not announced.

# Mandela praise for Mulroney

By Bernard Simon in Toronto

Mr Nelson Mandela, deputy president of the African National Congress, yesterday praised Mr Brian Mulroney, the Canadian Prime Minister, for his country's unrelenting opposition to apartheid at the UN and in the Commonwealth. Speaking to the House of Commons in Ottawa at the start of the North American segment of his travelling overseas trip, Mr Mandela asked Canada to "stay the course with us" while black and white South Africans negotiated a new constitution.

In particular, Mr Mandela made a plea for financial assistance for the ANC as it enters the mainstream of South African domestic politics. He asked MPs to urge their constituents to contribute to the anti-apartheid movement.

Mr Mulroney has made South Africa a key part of his Conservative Government's foreign policy, much to the irritation of Mrs Margaret Thatcher of Britain, with whom he has clashed at several Commonwealth meetings. Canada has imposed a wide range of sanctions against Pretoria, but has stopped short of breaking all trade links or cutting off diplomatic relations. The Canadian Government has declined to provide financial support directly to the ANC.

# Amnesty lists police atrocities in Brazil

By Christina Lamb in Rio de Janeiro

BRAZILIAN authorities have been accused of turning a blind eye to widespread murder and torture by police officials, in a damning report by the human rights organisation Amnesty International.

The report, published in Brazil yesterday, called on the Government of President Fernando Collor de Mello to stop what it called "rampant civil and military police violations" and end the "crisis in Brazil's criminal justice system".

Amnesty officials said that police officers routinely tortured and killed suspects in custody and ran death squads, often to settle personal feuds. "Knowing such crimes are rarely punished," the report claimed torture was so common that highly-placed officials admitted it was one of the main techniques the police used to "solve" crime.

It cited examples of prisoners being suspended by their wrists and ankles from iron bars, beaten and given electric shocks while jets of water were forced up their nostrils.

This is the first time a report on a particular country has been released in the country concerned, rather than at the organisation's headquarters in London. The move will test the commitment of the new government to protecting human rights.

Brazil returned to civilian rule in 1985 after 21 years of army rule, but despite the introduction in 1988 of a new

BRAZILIAN civil servants were kept waiting yesterday for the expected announcement of up to 360,000 job cuts promised by the Government of President Fernando Collor, writes Christina Lamb.

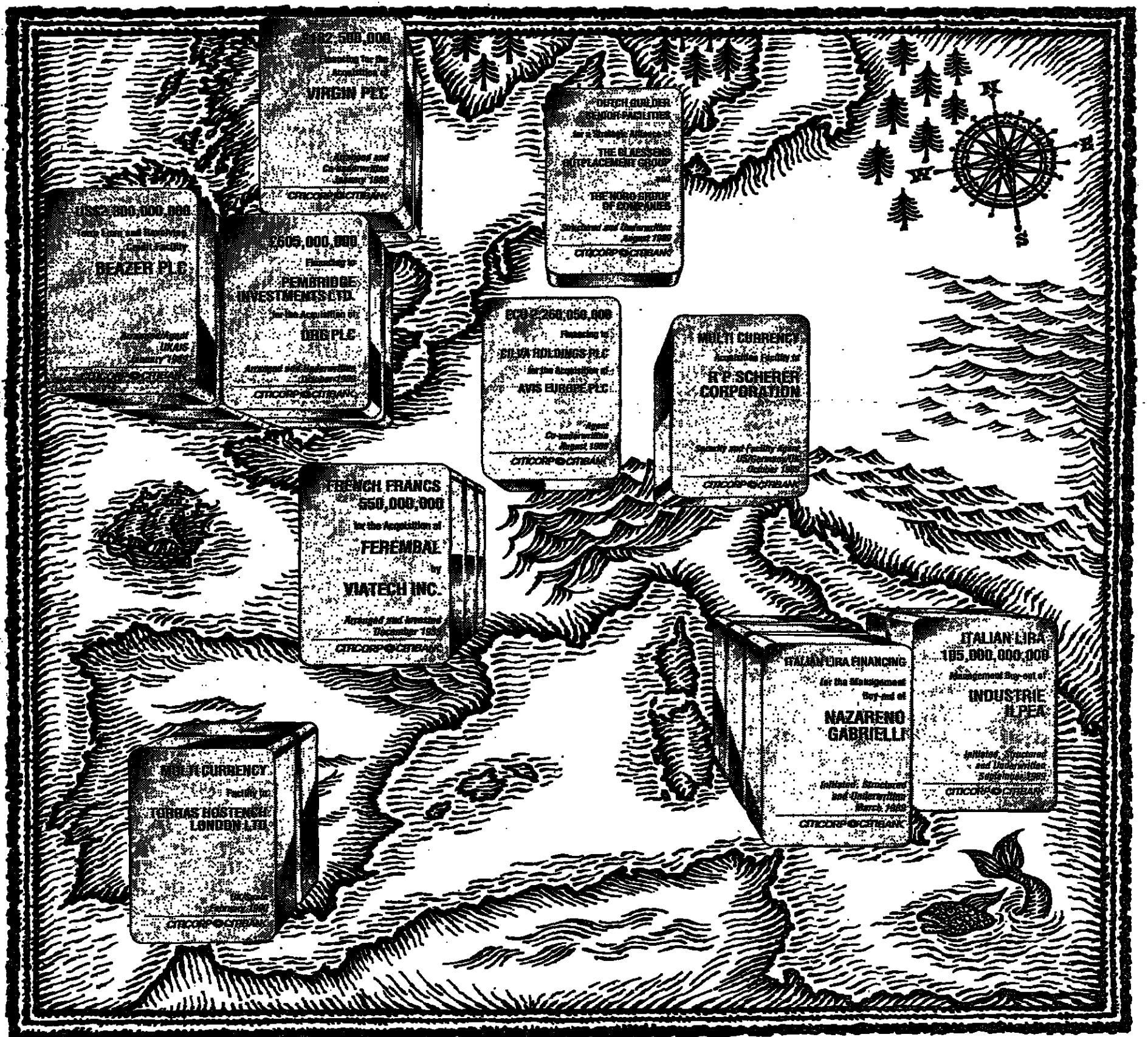
Mr João Santana, the administrative secretary, who is responsible for compiling the list of cuts, issued no statement. A representative said he was still waiting for details from some of the 12 ministers. "We are still expecting to announce 360,000 dismissals, but so far we are only up to 79,000," she said.

constitution which banned torture and guaranteed human rights, the Amnesty team found these were not being implemented.

The report covers the period 1985-90, before President Collor's Government came to power.

"Brazilian citizens, especially the young and the poor, are increasingly victims of police brutality," it said, adding "generally the authorities fail to take action."

According to Amnesty, confessions extracted under torture have been frequently used as evidence. "Brazilian state governments are in effect condoning this violence and encouraging police to act as if they are beyond the law by not clamping down on the killers."



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## INTERNATIONAL NEWS

## India and Pakistan to hold talks on Kashmir in July

By K.K. Sharma in New Delhi

SENIOR officials of the Foreign Ministries of India and Pakistan are to meet in the first fortnight of July to discuss ways to ease tensions between the two countries, an Indian government spokesman announced in New Delhi yesterday.

The meeting will be the first between representatives of the two countries since relations deteriorated rapidly at the beginning of the year when a Muslim insurgency aimed at gaining secession of Kashmir from the Indian Union began.

Since then, there have been heavy troop concentrations along the Indo-Pakistan border, giving rise to fears that a war would break out over the Kashmir issue.

Leaders of both countries have accused each other of interfering in their internal affairs. The suggestion for a meeting at official level was made by Pakistan a fortnight ago in response to a package of "confidence-building" measures proposed by India after a token withdrawal of an Indian armoured division from near the Pakistan border.

Pakistan had then expressed reservations over India's package on the ground that this did not mention the main issues causing the current tensions—the Kashmir issue and the troop concentrations.

India's package calls for measures such as closing training camps to militants, halting supplies of arms and ammunition to them and seizure of all potential intruders. It also proposed sharing information on military exercises, frequent contact between army commanders and exchange of delegations of their armed forces.

The Indian spokesman said his country had agreed to Pakistan's proposal for a meeting of senior officials because of "our willingness and readiness to engage in a purposeful dialogue."

Nevertheless, India is certain to resist moves for talks on the merits of the Kashmir issue since it considers the state's accession to the Indian Union as final.

India wants Pakistan first to agree that it will not encourage secessionist demands by the Kashmiri and give assurances that it will not raise the Kashmir issue at international forums.

India has reiterated that it stands by the Simla agreement of 1972 which calls for a settlement of the Kashmir issue through bilateral talks.

## Seoul expects economy to show faster growth this year

By John Ridding in Seoul

THE South Korean economy will grow by about 9 per cent in real terms in 1990, recovering from its slowdown to a growth rate of 6.7 per cent in 1989, a leading think tank is predicting.

However, the government-backed Korea Development Institute also warned that consumer prices would rise by 13 to 15 per cent this year, the highest inflation rate since 1981.

The forecast growth rate represents

a sharp increase over the Government's beginning-of-year target of a 7 per cent increase and follows a much stronger than anticipated growth rate of 10.3 per cent in the first quarter.

Unlike the 1980s, when double-digit economic expansion was based on

strong export performance, the principal stimulus for growth in 1990 will come from domestic demand. In particular, a domestic construction boom and strong consumption will continue to fuel growth, while exports are expected to remain sluggish.

According to the KDI, exports will strengthen in the second half of the year as the impact of moderate wage increases and the depreciation of the Korean currency feed through. But

export growth will still be limited to a meagre 3.8 per cent and Korea is expected to register deficits of almost \$2bn (\$1.2bn) in both its current account balance and external trade balance.

The KDI expressed concern about the sharp increase in inflation, which is set to soar above the Government's target of 5 to 7 per cent for the year.

The institute said that the rate of

price increases could reignite labour disputes and establish a wage-price spiral, and that the Government should tighten liquidity, reduce domestic consumption and take steps to improve industrial productivity.

GNP growth is expected to be 10.4 per cent in the first half of the year, and 7.8 per cent in the second half. In 1991, the economy is forecast to grow by between 8 and 8.5 per cent, with exports showing a good recovery.

## World demand refloats South Korea's shipbuilders

An industry recently hit by a slump and labour troubles is now back on course, writes John Ridding

**S**OUTH KOREA'S shipbuilding industry, which flourished in a trough of reduced international demand, price wars, and overcapacity during the 1980s, is firmly back on course.

According to figures released earlier this month by the Korea Shipbuilding Association, South Korean shipyards received orders for 67 vessels totalling 4.37m gross tons in the first five months of the year.

This represents a more than three-fold increase over the 1.33m tons of new orders received in the same period in 1989 and guarantees enough work to keep Korea's yards busy beyond the end of 1992. The backlog of orders stands at a record 9.32m tons.

These figures represent a marked contrast from what existed just two years ago. An international slump in world shipping demand in the mid-1980s was made worse in Korea by the timing of investment in capacity expansion and increased labour militancy.

Burdened with huge debts, wage increases of more than 15 per cent a year and prolonged labour disputes, a number of the manufacturers faced serious difficulties. Daewoo Shipbuilding, the second largest, suffered most severely and required a government-backed rescue package to ensure its survival.

Korea Shipbuilding and Engineering Corporation suffered a similar fate.

The industry spokesman said his country had agreed to Pakistan's proposal for a meeting of senior officials because of "our willingness and readiness to engage in a purposeful dialogue."

SOUTH KOREA			
Production of four biggest shipyards (gross tons)			
	1987	1988	1989
Hyundai	1,194,450	1,888,838	1,190,500
Daewoo	282,000	1,239,000	1,154,100
Korea Shipbuilding and Engineering Corp	191,800	94,600	126,500
Samsung	266,250	264,000	403,200

NEW ORDERS, COMPLETION, ORDER BOOK (000s gross tons)			
	1989	1989	1990 (Jan-May)
New Orders	3,042	3,472	4,570
Completion	3,357	2,826	941
Order book	5,260	5,890	9,320

Source: Korea Shipbuilders Association

"Probo" vessels—ships which can transport oil, bulk freight or container cargo. KSEC's financial difficulties forced the Government to intervene and after a bidding process the company has come under the control of the Hanjin industrial group.

Of the four leading yards, only Hyundai Heavy Industries, the largest in Korea, reported a profit in 1989.

"Things are very different now," says Mr Lee Sang Kuk, executive director of the Korea Shipbuilders Association. "We expected an upturn but have been surprised by the strength of the market so far this year."

The changed fortunes of the industry are the result of a number of coincident factors. Most immediate is the upturn in the world shipbuilding

industry. Demand has been strong for VLCCs (very large crude carriers) as a result of the replacement of fleets built in the 1970s.

There have also been increased orders for container vessels, which reflects the growth of international trade and the trend towards containerisation.

"The cycle of replacement demand has combined with reduced international capacity resulting from the numerous closures of yards in the 1980s," says Mr Lee. "And this has created a sharp rise in orders and prices."

According to Mr C.H. Cho, vice-president of sales at Hyundai Heavy Industries, a VLCC costing \$40m in 1985 would now command a price of between \$85m and \$90m. The first choice for shipping

companies tends to be the Japanese yards, the combined capacity of which represents about 40 per cent of the world total. But the sheer weight of demand and the emphasis on quick delivery has prompted a diversion of orders to neighbouring Korean manufacturers.

There has also been strong demand from the Soviet Union, which placed orders totalling 1.88m tons in the year to the end of April.

One question is, of course, how long the boom years will last in such a notoriously cyclical industry. Most analysts expect that demand will continue to be strong at least until the middle of the decade. A report issued last week by Mitsui O.S.K., the large Japanese shipping company, forecast that moves towards the imposition of double hull and double bottom requirements on oil tankers and the increase in crude oil imports into the US would result in increased demand for tankers.

Mr Cho estimates that up to 60 per cent of the world's tanker fleet is more than 12 years old and will need replacing in the next five to 10 years. The market for container vessels is also expected to remain strong.

There are none the less a number of potential concerns for the Korean shipyards. The most immediate is the continuing threat of industrial disputes which have caused wide spread disruption at most of Korea's shipyards over the past few years. So far this year,

industrial relations have been relatively peaceful.

"Labour and management are becoming educated and we feel there has been a general improvement in the process of negotiations," says Mr Lee. But many analysts remain to be convinced that the current industrial peace represents a long-term prospect for Korea's industrial relations problems.

Korean shipyards, like many other Korean industries, find themselves sandwiched between the market leaders in new lower-cost producers. Ships made in Korea are no longer cheaper than their Japanese counterparts because of rising domestic costs and the more attractive financing schemes available in Japan. At the same time, producers in countries such as China and Brazil are emerging as a potential challenge.

But there seems to be little immediate threat to Korea's position as the world's second largest shipbuilding nation or to its 20 per cent share of the world market. Japanese yards are suffering from a shortage of skilled labour and are diversifying into higher-value-added industries.

At the other end of the scale, the emerging producers find it difficult to achieve the productivity and reliability of the Korean yards and their industrial infrastructure and supporting industries are generally less developed.

Over the last four or five years shipowners have already been testing the new producers

but have often been disappointed by delays in delivery and reliability," says Mr Lee of Samsung Securities in Seoul. None the less, Korean shipbuilders accept that new lower cost manufacturers will become more competitive.

Their response is likely to be similar to that of their Japanese counterparts which have diversified their activities and concentrated on the production of more sophisticated vessels.

Daewoo Shipbuilding will next year start to manufacture small passenger cars in collaboration with Suzuki of Japan. At Hyundai, productivity is being improved through the introduction of computer-aided design and new products are being introduced.

"We have already started to manufacture offshore oil drilling equipment and power generating plants," says Mr Cho. Research and development efforts are also being focused on the manufacture of new classes of vessels.

"At the moment we make everything except LNG (liquefied natural gas) carriers and tankers," says Mr Lee. "But we expect to be making LNG carriers by the mid-1990s."

By that time, the current international shipbuilding boom may be drawing to an end. But with three or four years of improved profitability behind them, Korea's yards will be better placed to weather any storm.

## Sri Lanka declares war on Tigers

By Mervyn de Silva in Colombo

THE Sri Lankan Government declared total war yesterday on Tamil separatist guerrillas waging a week-old offensive which began with a spate of attacks on police and army bases in the north and east.

"We will annihilate the Liberation Tigers of Tamil Eelam, take over the east and then go for the north," Deputy Defence Minister Ranjan Wijeratne told parliament.

Speaking during a debate on extending a state of emergency

for another month, Mr Wijeratne said 600 rebels had been killed since fighting broke out on June 11.

Departing from recent practice, the opposition abstained on the monthly extension of the emergency. It has always opposed the extension arguing that the emergency laws had led to gross human rights abuses, including harassment of the Government's critics.

Some MPs raised the possibility of a "national government" to meet the insurgency threat.

The Government yesterday asked for a supplementary vote of \$5m (US\$2m) for the defence ministry in view of the "deteriorating security situation" in the Tamil north and east.

In the mid-November, budget, the defence vote was 100m rupees, 10 per cent of total expenditure and about 5 per cent of GDP as compared to 1 per cent in 1983.

## Cambodian guerrillas 'success'

CAMBODIAN guerrillas said yesterday they had evacuated a strategic provincial capital in response to an Israeli aggression against Iraq or the Arab world, but he denied suggestions that he wanted to launch a first strike. "We say we will strike them with all weapons we possess if they launch an aggression on Iraq and the Arabs," he said.

The message of last month's summit in Baghdad, according to Mr Saddam, was that "he who strikes the Arabs... will be hit by all of us, each according to his potential".

Western governments are likely to greet with dismay his latest declaration, made at an international conference of Muslims in Baghdad. They are already concerned about increased Middle East tensions following the resurgence of Iraq after the Gulf war and the creation of a hardline government in Iraq this month.

Mr Saddam's implied threat to attack Israel if it attacks Arabs other than Iraqis is particularly disturbing; this could be taken to include Israeli assaults on the Palestinians in the occupied territories.

Yesterday President Saddam was criticised of those who tolerate Israeli expansionism and was adamant about the need to defend the rights of Palestinians. "Palestine for Palestinians," he said.

## Saddam threatens Israel for attacks on Arabs

By Victor Mallet, Middle East Correspondent

Officials from Iran and Iraq have begun talks to prepare for a peace conference. Iran's President Ali Akbar Hashemi Rafsanjani said yesterday. Reuter reports from Nicosia, Iraq, the official news agency, quoted Mr Rafsanjani as saying representatives from the two Gulf war foes were holding preparatory talks. President Saddam Hussein of Iraq had proposed a peace summit with Rafsanjani in letters last month. Iraq gave a cautious welcome to the initiative but said lower-level talks had to be held first.

Although there may be an element of bombast in Mr Saddam's threats against Israel, he has evidently decided to focus on the issue as a way of increasing his standing in the Arab world, while trying to make peace on his eastern borders by restarting the deadlocked peace talks with Iran.

Syria and Libya have contributed to the mood of tension in the Middle East in recent days. At the weekend, Col Muammar Gaddafi, the Libyan leader, urged his people to build a nuclear bomb as soon as possible.

Cooperheat International of Southport has proposed an expansion of its existing operations in Saudi Arabia by establishing a manufacturing and contracting joint venture to provide maintenance for the oil, gas and petrochemicals process industries in the Middle East.

Saudi Arabia has insisted on defence arrangements for its defence contracts with Britain, the US and France, and its western partners have had to go along with the idea.

The MoD declined to estimate the value of the latest offset proposals. Ten proposals have been made so far, and British officials say the four which have already been approved are worth about \$100m.

## Japanese PM admits his aide sold shares despite ban

By Stefan Wagstyl in Tokyo

MR Toshiki Kaifu, the Japanese Prime Minister, yesterday admitted that one of his aides had sold shares only days after his Cabinet last year agreed a ban on all stock dealing by ministers and senior officials.

The disclosure could harm Mr Kaifu's clean political image. Share dealing by politicians is frowned upon by the Japanese public because it is often associated with insider trading and other abuses.

Seeking to minimise the political damage, Mr Kaifu told reporters yesterday that he had known nothing about the transaction and apologised for having inadequately supervised the aide, Mr Mitsuo Ando.

According to Japanese newspapers, Mr Ando sold about 130m (\$194,800) worth of the stock and used the proceeds to buy shares in Meitetsu, a fast-growing computer software company. The holding is now worth about 750m. Mr Ando told a press conference he had dealt on his own behalf.

A ban on stock dealing by senior government officials was one of the first measures agreed by Mr Kaifu's Cabinet shortly after its inauguration last August, following the Recruit scandal. Ministers were required to entrust their holdings to fund managers.

Mr Kaifu's Stock Exchange's key Nikkei index fell 161 points on Monday, partly as a result of the Asahi story. Reuter adds from Tokyo.

In June 1989, the Recruit shares-for-favours scandal forced Prime Minister Noboru Takeshita to resign.

Mr Kaifu's popular support is now at the highest level for any prime minister since public opinion polling started in 1964, partly due to his clean image. World Stock Markets, Page 41

## Sydney picks site for City of Future

By Kevin Brown in Sydney

PLANS for a high technology "City of the Future," being developed jointly by Japan and Australia, have moved a step closer to reality after a joint steering committee named the Gold Coast area of Queensland as the preferred site.

Mr Will Bailey, chairman of the committee, said the so-called Multifunction Polis (MFP), should be built on 4,700 hectares of mostly private land at Coomera, between the Gold Coast and Brisbane.

The committee said it preferred a single greenfield site for the city, rather than the multiplicity of sites proposed by bids from the states of New South Wales and Victoria.

However, the Queensland state government will have to move quickly to solve a dispute over land rights in the area if the Gold Coast proposal is to go ahead.

The committee set a deadline of June 21 for the land rights issue to be solved, warning that it would recommend an alternative greenfield site near Adelaide, South Australia, if the dispute was not solved in time.

The committee's final recommendation is expected to go before the federal cabinet early next month, when a further six-month feasibility study is expected to be approved.

The announcement prompted strong criticism from the Liberal/National Party coalition, which made the MFP an issue during the federal election in March when it suggested the city might become a "foreign enclave."

Mr Ian McLachlan, the Opposition spokesman on the issue, said the coalition "remains firmly opposed to the separate city concept."

Mr McLachlan said the city was likely to require government funding for infrastructure, and might not yield a benefit to Australia for 20 years.

"The implications for this for our foreign debt must be closely examined, together with the intention to compulsorily acquire, perhaps within six days, the rights to a large area of privately-owned land," he said.

The MFP is intended to benefit Australia by promoting technology transfer from Japan, increasing participation in the Asia-Pacific economy, and providing a showcase environment to build on perceived strengths in areas such as education, health and information services.

A feasibility study has concluded the city should have a population of between 100,000 and 200,000. Construction is scheduled to start by 1992.

## Pakistan's economy shows unexpected signs of good health

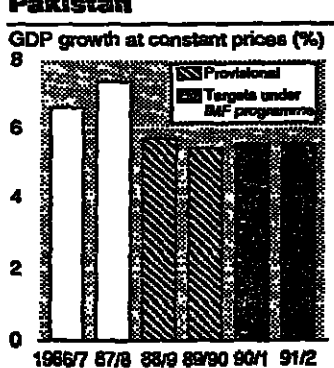
Despite ethnic violence and threats of war, key indicators have improved in the past two years, reports David Housego

**I**N A country so torn by violence as Pakistan, on the verge of war with India and with a government staggering from one crisis to the next, it comes as something of a surprise to a visitor to find that many of the key economic indicators look much better than two years ago.

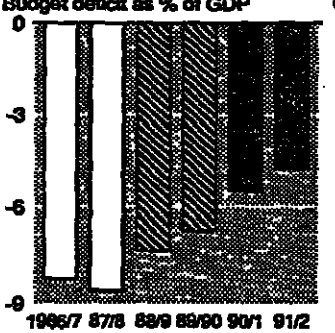
The budget and the current account deficits have been brought down from levels that in the last months of President Zia ul-Haq's regime had drained the foreign exchange reserves to under three weeks of imports. Inflation should be under 8 per cent when the current financial year ends later this month. Private investment—particularly in housing and sectors such as textiles—is picking up from admittedly low levels.

Both the IMF, which recently had a mission in Pakistan, and the World Bank in its new report on the Pakistan economy, have been fairly complimentary over the Government's handling of macroeconomic policy. The World Bank opens out the prospect that by the second half of this decade Pakistan may be able to take advantage again of long-term commercial borrow-

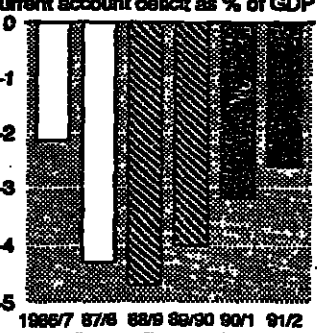
Pakistan



Budget deficit as % of GDP



Current account deficit as % of GDP



Source: Ministry of Finance and World Bank

ing and to attract more substantial foreign investment.

The clouds on the horizon are the prospects of a war with India and continued ethnic violence in Sind province which contains Karachi and Hyderabad—two big industrial cities.

The Kashmir crisis killed all hope of cutting defence spending in real terms this year. It is set to rise again in 1991, according to the new budget presented last week. It was increased to 63.3bn rupees (\$1.7bn) for 1990 compared with 52.2bn rupees last year.

Defence now represents 39

per cent of government current expenditure; the costs of trying to control law and order in Sind mean the total cost of security services now account for more than 50 per cent of the budget. A further 33 per cent of expenditure goes on servicing the 15.6bn rupees foreign debt mountain. This extra spending has forced reductions in funds for development and some social services, sectors which Prime Minister Benazir Bhutto was committed to expanding. Stocking of oil, rice and wheat has also limited the improvement in the balance of

payments.

Another cloud has emerged in the opposition's charges of widespread corruption against Ms Bhutto's regime. In terms of economic management the most damaging is the alleged use of the financial institutions as a conduit for loans to friends and favourites of the administration.

None the less the opposition has been far less critical of the Government's overall handling of the economy than it has been of other issues. So far there has been no big outcry against the austerity measures

that the IMF programme has implied. "People are beginning to realise this is the way improvement can be brought about," says Mr V.A. Jaffery, the economic adviser to the Prime Minister.

Before the budget, the Government encouraged the belief that it would be draconian. In fact it has not proved as harsh as expected.

Though the budget and current account deficits have narrowed, there have been slips in some of the revised targets from the IMF targets. The budget deficit, which had reached 2.5 per cent of GDP, was due to come down to 1.5 per cent in the current financial year. But is more likely to work out at 1.7 per cent. Most of the reduction has come from squeezing current and development expenditures rather than from new tax revenues.

This year's deficit will be more difficult. The Government is committed under the IMF programme to bring the deficit down to 0.5 per cent, but will be hard put to do so.

The emphasis in the budget was on raising new revenues through widening the income tax base and introducing a new VAT-style sales tax. The Government has already taken

some hard decisions in raising petroleum prices and reducing subsidies. But Mr Jaffery says last year's "austerity" squeeze on current spending cannot be maintained. Both defence and development expenditures are to rise in real terms.

The current account deficit has benefited from a favourable swing in the terms of trade and is expected to decline from \$1.9bn in 1988-89 to \$1.7bn this year. At 4 per cent of GDP, this falls just short of the revised IMF target for the year.

Tight monetary policy—in particular, the restriction of the Government's access to the Central Bank to finance the deficit—has helped bring inflation below 8 per cent. The explanation for this turnaround is that the decline in the foreign exchange reserves before President Zia's death had already forced Pakistan into seeking IMF support.

Ms Bhutto, on coming to power, endorsed the programme imposed by the IMF and the Bank, and has since implemented some of the unpopular decisions, including raising petrol prices and scaling down subsidies.

The tighter control of the last two years has meant a

slowing down in the expansion of real GDP to below Pakistan's historic rate of 6 per cent a year. The economy is likely to grow by 5 per cent this year and slightly more next.

The Government has been slow in carrying through reforms in the financial sector and in extending privatisation in principle to privatising two commercial banks—one will probably be the Muslim Commercial Bank—and 11 industries. But these are plans still on the drawing board.

One of the Government's fears is that hasty privatisation could return the nationalised groups to the large industrial families who are the traditional political enemies of the Bhuttos.

Offsetting all these improvements however is the magnitude of problems still facing the country. The most intransigent is the large population growth rate (the average 3 per cent a year), which absorbs much of the increase in output. Also, in spite of the planned increase in development expenditure this year, far less is being invested in roads, power and irrigation than the country needs.

## Kuwait acquires four of sedition

A Kuwaiti court yesterday acquitted four men accused of trying to overthrow the Government with bomb attacks which killed several people, the official Kuwait News Agency KUNA reported.

Prosecutors had demanded the death sentences for Syed Mohammed Baqir al-Mosawi (alias al-Muhri), Faisal Abdul-Hadi al-Mehmed, Wajid Malla al-Mazedi and Abdul-Hamid al-Saffar.

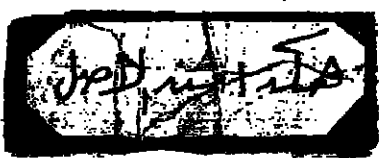
The four Kuwaitis, arrested last year, had also been charged with belonging to outlawed organisations aiming to topple the government by inciting sedition and illegal possession of arms and explosives.

Two officials from the London-based human rights group Amnesty International attended the trial, which opened on May 12 and resumed later behind closed doors.

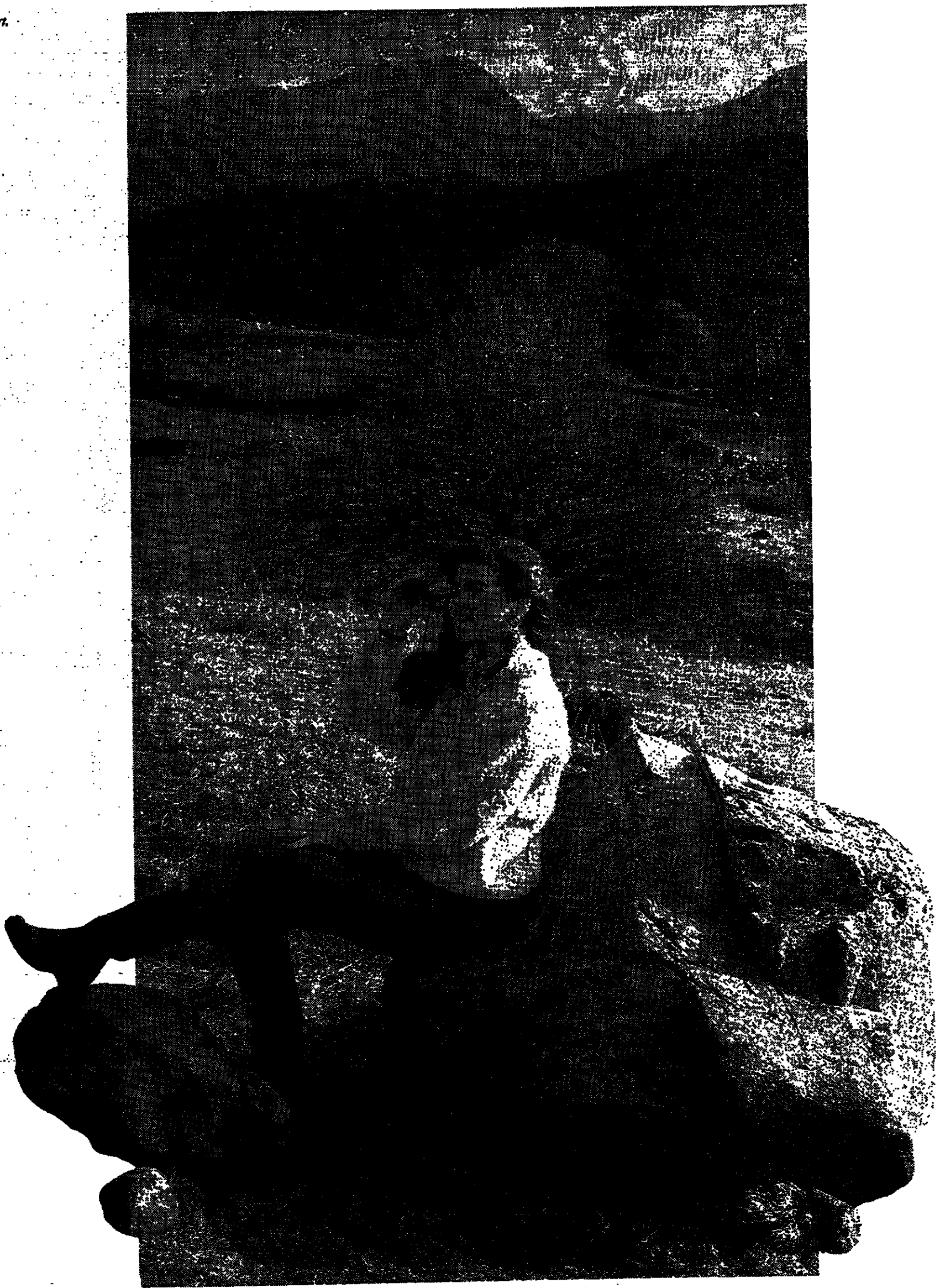
Several bomb attacks have been reported in the oil-rich Arab state since 1983. The Emir of Kuwait, Sheikh Jaber al-Ahmed al-Sabah, escaped an assassination attempt in 1985.

John Ridding





Joan Appleton... An outdoor girl looking forward to more commuting comfort.



# Every year, Joan Appleton spends three weeks underground.

As a sales attendant at a world famous West End store, Joan Appleton depends on London Underground to get her to and from work. She has to be there at nine o'clock sharp each morning. Six days a week.

It's almost an hour from her home in Epping, 40 kilometres north-east. In a year, that makes over three weeks of travel time. "That's life in this part of the world," she shrugs. "I'm basically an outdoor girl. I love fresh air and open spaces. But if I have to spend that much time underground, I'd like it to be as comfortable as possible."

As much as comfort, she and her fellow passengers also appreciate punctuality: trains that run on time and don't get stuck somewhere along the line. Which, as Joan will tell you, hasn't always been the case. Europe's largest urban population is served by the world's oldest metro system, and it sometimes shows.

But that's changing. In a major renewal programme, ABB traction technology is being applied in a project led by BREL Limited, ABB's UK associate, to supply 680 cars to London Underground's busy Central Line, enabling faster and smoother operation.

The result will be greater comfort, security and better service for London commuters. And Joan Appleton's underground quality of life will show a marked improvement.

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### Invitation to Purchase Shares. Dankotwa Porcelain (Pvt) Ltd., Sri Lanka.

The Company, which had a very successful year in 1989 earning a US \$ one million net profit, wishes to expand its facilities. The specialty product of the Company, is high quality porcelain dinnerware, which has already been successfully marketed in Japan, U.S.A and other European countries.

Established companies, manufacturing Porcelain and Bone China dinnerware and marketing their products in markets such as North America, Japan and Europe are invited to make their offer for purchase of a tranche of shares of the Company to be agreed upon. However, in accordance with the Government policy, 10% of the shares will be reserved for distribution to the employees of the Company.

Preference will be given to proposals with a definite commitment to future investment plans for the next five years. A prospective investor may make offers for the purchase of tranches of shares representing varying degrees of ownership. Proposals should be submitted to Secretary, Ministry of Finance, Galle Face Secretariat, Colombo 1, Sri Lanka, under confidential cover together with the following documents:

1. Company Profile.
  2. Audited Financial Statements for the last two years.
  3. A Banker's Reference.
- To reach him not later than 29th June, 1990. The left hand corner of the envelope should be marked "Offer for Dankotwa Porcelain Shares". This offer is open till 29th June 1990. For further information regarding the factory and for an appointment to visit the factory please contact:-  
Chief Executive Officer:  
Dankotwa Porcelain (Pvt) Ltd.,  
Kumegala Road, Dankotwa,  
Sri Lanka.  
Telephone: 030-3479, Telex: 22512 TARGET CE. Fax: 0317145  
Proposals should be submitted in writing to the Secretary, Ministry of Finance, to reach him on or before Friday, 29th June, 1990.  
Please note that this invitation supersedes the previous Notice inviting offers.  
Ministry of Finance,  
Galle Face Secretariat, Colombo 1.

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## INTERNATIONAL NEWS

# Sparkle on Indian diamond market dims

Gita Piramel reports on rough times, falling demand and hopes in a maturing market

"When the Diamond Trading Company (DTC) sneezes, Indian diamond cutters catch cold," says Mr Kausik Mehta, chairman of the Gem and Jewellery Export Promotion Council, the premier organisation of the Indian diamond exporters.

In the past few months, the London-based DTC, the marketing division of South Africa's De Beers, has been sneezing a lot. Reduced demand for high fashion jewellery from the US and Japan, and higher prices for rough stones are two major reasons for the DTC's sudden paroxysm.

Most affected are the small Indian diamond cutting and polishing units in the towns of Surat, Navsari and Palanpur in the western state of Gujarat. According to the council, nearly 500 small units, many of them located in Surat, have been forced to close.

Curiously, despite the downturn in the trade, the handful of bigger Indian companies who dominate the Indian diamond export trade, are doing record business.

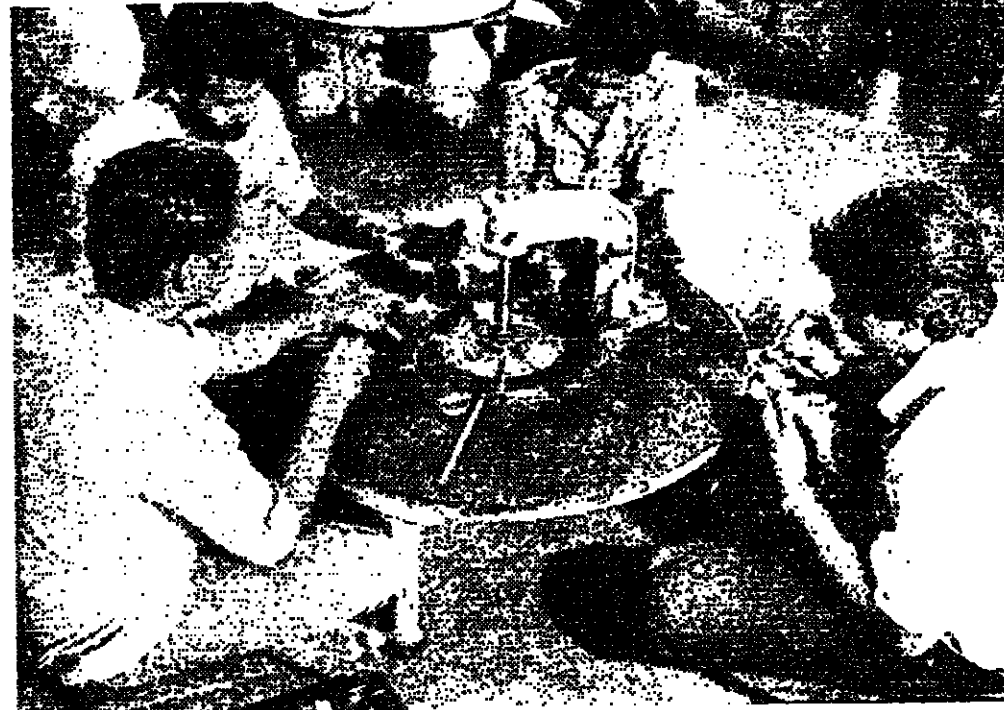
Even more curiously, some are diversifying into the international high fashion jewellery market just when it appears to be contracting.

The trend is partly a reaction to the recent decision by the Indian Government to abolish the Gold (Control) Act. The act's draconian rules had made it a major obstacle in the manufacture and sale of gold jewellery.

"We were always a little afraid of the act. For even a minor carelessness, we could lose our prestige and in the diamond business, reputation is everything," said Mr Bharat Shah, a partner of E Vijaykumar, India's largest diamond exporter.

Last year Mr Shah started manufacturing jewellery for the first time in a modest factory just outside Bombay. "My target was Rs20m (£1.6m), but in the first few months itself I exported jewellery worth Rs80m. Today I have orders in hand worth Rs20m. My problem now is shortage of space," said Mr Shah.

He welcomes the abolishing of the act "because now I can



Indian diamond workers use the traditional ganthi

give out some of my orders to others on a job-work basis without fear."

Mr Shah's success - both in diamond polishing and in jewellery - is largely due to the fine craftsmanship of Indian artisans who can add sparkle to even the smallest and brownest of stones.

They can chisel industrial quality rough diamonds, which have been rejected by Israel and Belgium, into stones suitable for setting into popular fashion jewellery.

Moreover, in India, craftsmanship has a cheap price tag and wages are low. Skilled workers earn monthly incomes of Rs1,200-1,500.

Such salaries, which are marginally lower than industrial wages in larger Indian cities, are nowhere comparable to what similar artisans secure elsewhere in the world.

Over the past few years, Indian diamond cutters have been cutting and polishing diamonds in increasingly larger volumes. In 1988-89, out of 58m carats of diamonds which were cut and polished all over the world, 58m carats were pro-

cessed in India. The burgeoning demand for their goods is encouraging several of the larger firms to invest in imported laser machinery in order to boost production. Nevertheless, the majority of artisans continue to use the traditional primitive "ganthi".

The importance of Indian diamond cutters in the world market is reflected in the number of Indian companies who have been appointed sight-holders by the DTC. Out of a total of 200 sight-holders who attend DTC's monthly auctions in London, only one is Japanese compared to 40 Indian companies.

Manufacturing used to be their cutting edge. Gradually the Indian firms added marketing, establishing a global network with offices in Antwerp, London, New York and Hong Kong.

One unique aspect of this network is that in practically every case, each office is manned by a family member. Buying roughs in London, an Indian sends them to his brother in Bombay who after

polishing them, forwards them to another brother in Antwerp, who in turn instructs cousins in New York and Hong Kong to sell them to jewellery manufacturers.

"This business demands personal attention and trust. Only your family can give both. I have remained a small diamond exporter because I do not have a brother whom I can send to live in Antwerp," laments Mr Mehta.

It is also a clannish network. Out of the 2,400 members of the Gem and Jewellery Export Promotion Council, less than 5 per cent do not belong to the Palanpur Jain community - a small religious sect which traces its roots to the dusty village of Palanpur located on the borders of Gujarat and Rajasthan.

Significantly, seven groups dominate the trade, controlling nearly 25 per cent of all Indian diamond exports. All seven are Palanpur Jains. With the expanding scales of operations, these groups are beginning to flex their muscle - to De Beers' growing dismay.

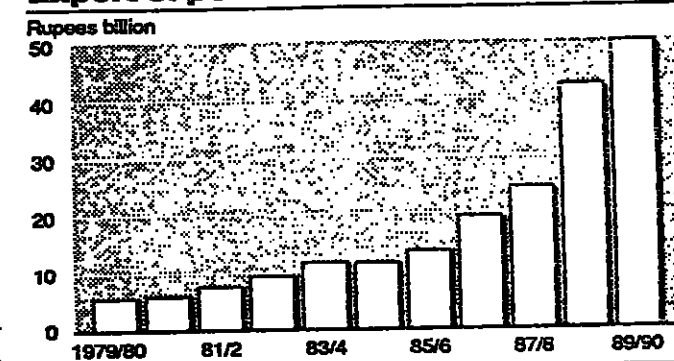
"Today, 62 per cent of the world's diamonds pass through Bombay. Naturally the DTC would not like to feel dependant on any one country. So it is trying to develop Thailand, China and Sri Lanka, where labour is almost as cheap as India, as new centres," said Mr Mehta.

At least one Indian Antwerp-based firm has already opened a cutting and polishing factory in Bangkok while two others are in the process of doing so.

As Mr Jayant Vora, a specialist in the insurance of diamond factories, says: "It is this attitude of finding a niche and burrowing into it which has created the Indian diamond export trade."

Their view is clearly that the clouds hanging over the market are temporary and do not dim the Indian diamond export trade's sparkle.

### Export of polished diamonds from India



## Lebanon's largest construction group closes

By Lara Marlowe  
in West Beirut

OGER-LIBAN, Lebanon's largest construction company, closed for business yesterday, leaving the country apparently without a company to repair its war-ravaged roads, buildings and water pipes.

Company records show that Oger-Liban removed 306,000 tonnes of dirt and debris from Beirut after the 1982 invasion. But the company had not fulfilled any contracts for nearly three years and most of its equipment has been stolen by militia groups.

Oger-Liban was created by Mr Rafiq Hariri, the Lebanese-born Saudi multi-millionaire, after the 1982 Israeli invasion of Lebanon. Mr Hariri had taken over Oger Saudi Arabia and the French parent company in the early 1980s.

In 1983, Oger began rebuilding old downtown Beirut, the commercial centre of the city. But work there had to be abandoned because of renewed fighting in 1984.

Company officials stressed that the closure of Oger-Liban would not affect Mr Hariri's other businesses, which include the Mediterranean investors group (capitalised at over \$100m) and the Arab Universal Insurance Company.

Mr Hariri is also a major shareholder in the Saudi-Lebanese bank and Al-Saudi Bank Paris.

Throughout the 1980s, Oger was the main contractor in Lebanon for water and sewage pipes and road construction.

After the 1989 "war of liberation" and this year's later-Christian war, Beirut is more than ever in need of reconstruction.

Mr Hariri provides 12,000 university scholarships to Lebanese students each year. While he is generally well-loved by Lebanon's Sunni Muslims, other groups in Lebanon allege that Mr Hariri is a conduit for Saudi money to strengthen the Lebanese Sunni community.

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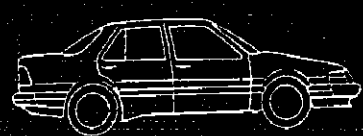
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## UK NEWS

Serious doubts over financial targets

## Budget forecasts threatened by public borrowing

By Rachel Johnson

OFFICIAL figures yesterday revealed Britain's public finances were heavily in the red in May, cutting the Treasury's room for manoeuvre at the height of its summer spending negotiations with the Cabinet.

Yesterday's news of a £1.7bn borrowing requirement in May is likely to force the Treasury to scale back its target of a £7bn public sector surplus in 1990-1991, forecast only three months ago in the Budget.

The Treasury blamed - for the second month running - the high cost of implementing the poll tax and the new business rate for the unexpectedly high borrowing requirement for May. There were no privatisation proceeds last month, while resistance to the poll tax, and administrative problems in its collection, were also making the inflow of revenues to local government much slower than in previous years.

Although revenues from tax, customs and excise, and

social security were all up on the month, the Government's total cash outlay in the first two months of the year was 23 per cent higher on the year, at £33.1bn.

Taking the first two months of the financial year together, the Government has borrowed £1.8bn, in stark contrast to this time last year when it managed a repayment of £700m.

This sharply higher rate of borrowing has awakened serious doubts in the City over the Government's ability to maintain its forecast surplus this year. In general, the City was expecting a much smaller borrowing requirement of about £750m in May - with some economists going so far as to predict that buoyant revenues would leave the Treasury with a small surplus.

● Britain's manufacturing output showed a modest recovery in the three months to end April, helping to keep the rise in unit labour costs below the growth of average earnings.

## Renault wins part of £20m truck contract

By Kevin Done, Motor Industry Correspondent

RENAULT Truck Industries, the UK subsidiary of Renault Vehicules Industriels of France, and Reynolds Boughton have been awarded a £20m contract by the UK Ministry of Defence to supply 846 four wheel drive trucks.

The MoD also has an option to purchase an additional 160 vehicles, and both RTI and Reynolds Boughton are hopeful that the contract will lead to significant export orders.

The vehicle is based on the Renault 50 series, first launched in 1978. RTI will act as Reynolds Boughton's main sub-contractor.

Reynolds Boughton will supply its specially developed four wheel drive transmission package, axles and other componen-

try, and the trucks will be assembled by RTI at Dunstable.

Renault Truck Industries suffered a net loss of £7m last year compared with a loss of £1.5m in 1988.

● Rover is to launch a diesel version of its 800 executive car range using a 2.5 litre engine bought in from VM, the Italian diesel engine manufacturer.

The turbocharged, inter-cooled diesel 800 will be launched initially in France, Belgium, the Netherlands and Spain, and in Italy and in the UK in September. VM already supplies diesel engines for use in Rover's Range Rover vehicles, and a similar VM engine to the 800 version is used by the Fiat group.

## Thatcher signals hard-line on controversial local taxation

By Ralph Atkins

THE PRIME Minister yesterday signalled her determination to take an increasingly hard-line stance in "capping" high spending local authorities and hinted at modifications to the controversial community charge, or poll tax, to help two-home owners.

The Government was being blamed for the community charge because it was allowing Labour council's to get away with excess spending, Mrs Margaret Thatcher said. It was the role of Parliament to stop "over-powering taxation on the citizen."

Her comments on BBC Radio Two's Jimmy Young show, came as a Cabinet committee

continues to review changes to the community charge system amid considerable dispute between ministers.

Mrs Thatcher is backing proposals for extending considerably powers to "charge-cap" those councils judged to be overspending. But the High Court's rejection last week of an appeal against capping this year by 19 local authorities would have given ammunition to ministers arguing that extra powers are not needed.

Government sources yesterday confirmed that legislation to amend the community charge system had not been ruled out for the next session of Parliament. They also said

that the wide-ranging review was still considering suggestions as radical as local referendums for overspending councils.

In her interview, Mrs Thatcher rebuffed accusations that charge capping reduced local accountability, saying there was still an "enormous gap" between capped councils and more economical authorities.

She added: "We are criticised in some respects for not having bigger powers to charge cap because people say 'look don't let Labour have this big spending of other people's money'."

She said the Government had given local authorities too

much discretion in a few areas - particularly in setting charges for those owning two homes.

Mrs Thatcher accepted that much of the blame for the community charge was falling on the Government but increasingly people were realising that it was local authorities which set charge levels.

"What they are saying to me is you always knew that Labour are big spenders of other people's money... Why did you let them do it?"

● Meanwhile Neil Kinnock, the Labour opposition leader, confidently predicted he would become Britain's next Prime Minister as he celebrated the

anniversary of two of his greatest electoral triumphs.

A year ago Labour trounced the Conservatives in the European elections winning 45 seats, and 20 years ago Mr Kinnock first entered Parliament as MP for Bedwellty.

As the Labour leader met his Euro MPs at the London office at the European Parliament for one of his regular meetings with the group, he said last year's election result was the base on which Labour would build to win the next General election.

"A year ago we made huge gains in the European elections to become the biggest group in the European Parlia-

ment," he said.

"We can go on to repeat that success, and get an even better result at the next General Election."

"We took 40% of the vote in the European elections and in every election since then we have done better."

"We will continue to go from strength to strength and form the Government after the next General Election."

Secretary of the British Labour Group of MPs Alan Donnelly, Euro MP for Tyne and Wear, said the MPs were delighted with the help and liaison received from Mr Kinnock and the shadow Cabinet.

## A shadow of the past that still falls across Wales

Anthony Moreton looks at plans to revitalise a deprived Welsh valley blighted by the death of coal

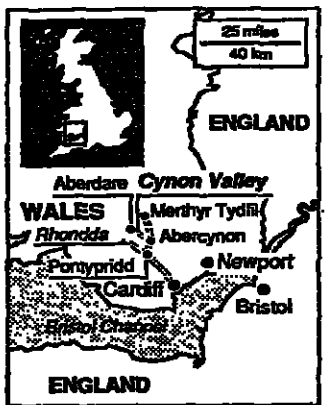
THE LEGACY of 150 years of coal mining has left the Cynon Valley as one of the most deprived parts of industrial South Wales. The unemployment rate is 13.4 per cent, just over twice the Welsh average, and income levels are among the lowest in the UK.

Now that mining has ceased, local businessmen and development agencies are trying to rejuvenate the valley. Although it is only one of a dozen valleys in South Wales whose main economic base has disappeared with the rundown of the coal industry, it has reacted more slowly to changed conditions and lagged well behind the economic uplift elsewhere.

A concentration of 18th-century housing with few 20th-century additions has resulted in the area having a higher proportion of houses without an inside lavatory or bathroom than elsewhere in Britain.

The economic situation is not altogether bleak. The area has attracted some well known companies. AB Electronics, Hitachi, Gooding-Sankin, Dunlop, Pirelli and Sheer Pride all have manufacturing operations in the area. But the incomers have never compensated fully for earlier works closures, which accounted for over 3,000 jobs in coal alone in the 1980s.

Now, under the chairmanship of Mr Ted Merritt, managing director of AB Electronics, the valley's largest employer, a forum has been set



up by 60 local businessmen who will preside over the launch of Business in the Community, whose task is to attract new employment.

This is not the first step along the path of economic rejuvenation. Two months ago the Welsh Development Agency launched a five-point regeneration package for the valley. It is seeking closer links between the public and private sectors which previously have been neglected in an area which has had a tradition of municipal socialism.

The agency is seeking to draw together public bodies such as the Wales Tourist Board, the Land Authority for Wales and Housing for Wales. It wants them to co-ordinate policies on issues such as the best use of land for development and put their weight

behind a vigorous marketing programme to change the area's negative image.

"The biggest need," says WDA chairman Dr Gwyn Jones, "is to get all the agencies working together. We had done this very successfully in North Wales in Rhyl and if we can repeat it in Cynon Valley it will be a big step forward."

The catalyst behind all these moves was the arrival of Mr Tony Roberts as chief executive of Cynon Valley borough council on March 1. Mr Roberts came from the Rhondda, a neighbouring valley where similar problems had been so energetically attacked that the area is seen by many as an example of what can be done in unprepossessing circumstances.

Mr Roberts, who is the council's representative on the local Business in the Community leadership team, strongly believes that "for urban regeneration to be successful the broad brush approach is essential. If an area is to be improved jobs are certainly necessary. But it is not just a matter of jobs or finding the land on which new factories can be built. The quality of life also has to be improved and that means better housing, better healthcare facilities."

As a start towards the creation of a new image Mr Roberts commissioned a new logo, an orange sun over a green valley. A brochure outlining the valley's attractions - ample

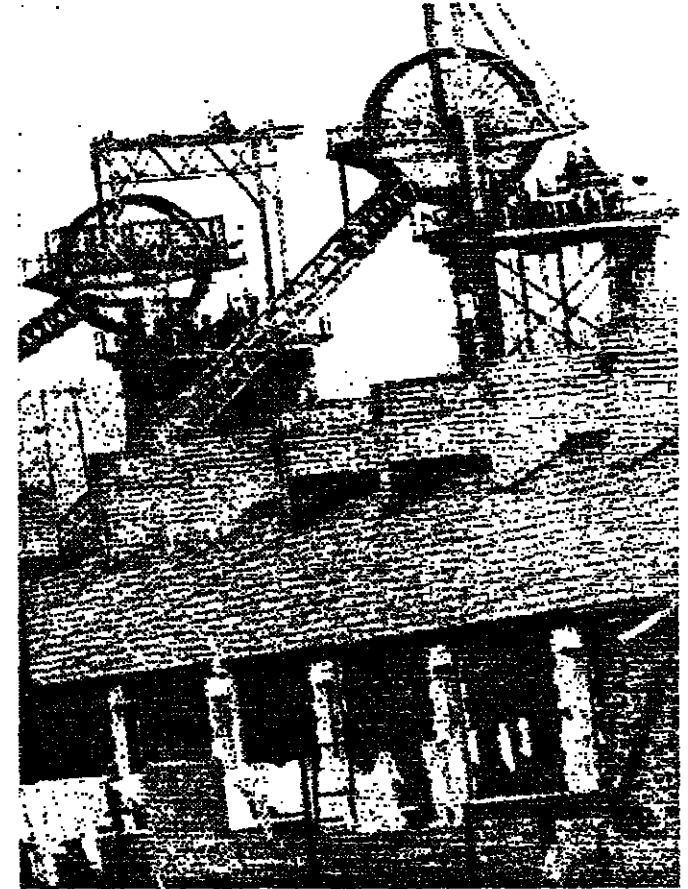
land, good supply of labour, modern factories, new housing, education and training, financial aid - was produced and aimed at the affluent but overcrowded south east of England. Some 5,500 companies in three counties received the mailshot which will be followed by one-day conferences in each county.

Mr Roberts says there have already been successes. Wimpey, Barrett, Balfour Beatty and the Cardiff-based Bailey Group are considering building private housing. The Cardiff-based Gooding Group chose Aberdare for its joint operation with the Japanese company Sanken Electric to produce switchboard power supplies and is looking at the possibility of further expansion, according to Mr Rene Ferber, group managing director.

"We want to undertake a skills audit, so that we know just what we have and what we can offer to a potential incomer. This is critically important if we are to succeed," says Mr Roberts.

But there are still obstacles along the path to regeneration. Earlier this year a leading employer, Coal Products, announced the closure of its Phurnacite plant with the loss of 350 jobs.

Despite this, Mr Roberts says, "Cynon Valley faces an exciting future. There is enormous potential here. What we have to do is to convince others of that potential."



Images of the past from the Welsh valleys: Abercynon in the heart of the Cynon Valley

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## UK NEWS

Review ordered in Scotland of defence groups business and organisation

## Loss of US contract hits GEC Ferranti

By James Burdon and David White

GEC Ferranti Defence Systems, the defence contractor, is to shed up to 550 jobs in Edinburgh, Scotland, partly as a result of the cancellation of a contract involving the US Air Force.

The company, which employs about 6,000 people in plants in Edinburgh, said it was having to review its "business and its organisation" following the cancellation of a major overseas order and as a result of increased competition in the defence market.

Last autumn it embarked on a programme of early retirement and cuts in recruitment which involved the departure

of 400 people from the company. That review is now being continued to produce more cuts.

The company is the former Ferranti Defence Systems which was acquired by GEC earlier this year for £310m as a rescue package for Ferranti International following its disastrous association with International Signal and Control.

It is understood that the cancelled contract was with an unnamed contractor to the US Air Force and involved the supply of pods containing laser equipment used to update the airborne defence systems of US

aircraft. The contract was cancelled earlier this year because GEC Ferranti failed to meet the time schedule.

The contract, whose value is not being disclosed, was considered significant partly because it had been hoped that it would lead to other contracts involving the US Air Force.

A company spokesman said that the aim was to create a leaner company better able to compete in the shrinking defence market.

"Defence companies are getting hungrier and we hope that by doing this now we will be more successful in the future," he said. The review involved

the way the company worked and its production systems as well as manpower reductions.

GEC Ferranti recently won the order to supply its EPR 30 radar system to the European Fighter Aircraft project. It believes that this contract, potentially worth between £10m and £20m, will secure the jobs of about 2,000 people into the next century.

However it is far from certain whether the European Fighter Aircraft will go ahead on the scale originally envisaged. Considerable opposition to the project remains in West German political circles.

Parliament told an extra £600m must be cut from £21bn planned spending

## Inflation hits UK defence budget

By Michael Cassell, Political Correspondent

THE Ministry of Defence is being forced to secure spending cuts of more than £500m this year because of the impact of inflation on its £21bn annual budget, Mr Tom King, the Defence Secretary, revealed yesterday.

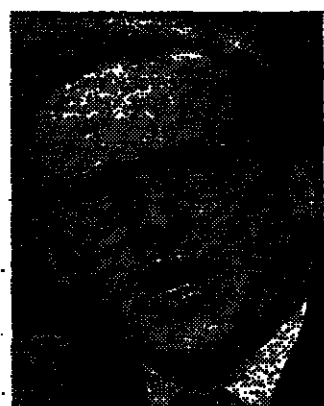
The decision means that, on top of extensive cost savings already being pursued, the government is scaling down plans to order more 50 Tornado strike and fighter aircraft.

The Royal Air Force, in a final order, had been due to take another 33 of the £20m aircraft, built by British Aerospace in co-operation with West Germany and Italy. A number of aircraft are expected to be cancelled, while the purchase of others could be delayed.

The decision is expected to have a significant impact on the BAe factory at Warton, Lancashire, with possible job losses. BAe supplies about 18 per cent of the aircraft's value and assembles the UK version.

In a move not directly connected with the longer-term review of defence requirements now underway within the government, Mr King told the Commons that the MoD had to achieve spending cuts this year of over three per cent in real terms, the largest for many years.

With defence costs rising by about eight per cent, against



Defence team: Mr Tom King and Mr Alan Clark

the five per cent allowed when the MoD budget was fixed in 1989, the ministry was already under orders to cut spending by £500m this year.

The present, temporary freeze on all defence procurement is likely to be lifted at the end of this month, although the ministry is stressing that all future procurement will be scrutinised more closely than ever.

The MoD did disclose yesterday, however, that it is to take the next steps towards production of the Rolls Royce-powered Westland EH101 anti-submarine helicopter for the Royal Navy. A contract for initial production should be placed

next year.

Mr King also denied reports of a policy rift with Mr Alan Clark, the Minister for Defence Procurement, over the scope for reducing British defences in response to events in eastern Europe.

He said opponents were attempting to "drive a wedge" between the two ministers but that both of them felt "singularly unwedged" about the speculation.

Mr King emphasised that the present MoD review of British defence requirements was seeking "a proper balance between the front-line and support". He re-emphasised, however, that Britain intended to

retain its independent nuclear deterrent, including Polaris, Trident and associated frigates, submarines and minesweepers.

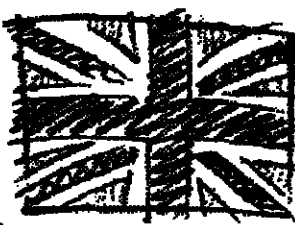
A consultation paper setting out the direction of the MoD's thinking on the defence review is expected to be circulated among ministers before the end of next month. Ministers expect to have agreed their approach by the end of the year.

Mr King also underlined the need for adequate forces to meet commitments outside Europe. These included not only the Falkland Islands, Cyprus, Gibraltar, Belize, Hong Kong and Brunei, but a capacity to respond appropriately "where circumstance demand".

Accepting that there was likely to be scope for changes and redeployment in Europe, he confirmed that the future of the four divisions in the British Army of the Rhine (BAOR) and RAF contingents in Germany were being examined.

In what Mr Martin O'Neill, the Labour opposition's shadow defence spokesman, interpreted as a hint of cuts in the existing regimental system in the Army Mr King said "It is better we have reduced numbers of front-line units, reflecting changed commitments and risk of war, which are properly manned than to try to do too much".

## BRITAIN IN BRIEF



## M and S chief gets big pay rise

Lord Rayner, chairman of Marks and Spencer, the retailer, received a 46 per cent pay rise in the last financial year, taking his remuneration from £494,401 to £721,961, according to the group's accounts.

The group awarded its shop staff pay rises of up to 26 per cent, in March, but this was to cover a three-year period. Warehouse staff were not given an increase. Lord Rayner's salary is still well below those of some leading industrialists, such as Lord Hanson, who receives over £1m a year, and Sir Ralph Halpern, chairman of Bursim, the retailer, who received £890,000 last year.

## Airport joint venture

John Laing, the British construction company, has formed a joint venture with Lockheed the US aerospace group to explore opportunities for airport development around the world.

The two companies are already working together on the new Eurohub terminal at Birmingham International airport in the UK. The joint venture plans will include the US, said Laing.

## Irish extradition controversy

Another row concerning the Irish Republic's extradition procedures appeared to be brewing over the case of Donna Maguire, the woman arrested by Belgian police at the weekend suspected of being part of an IRA unit operating on the Continent. West Germany said that a

request it had made last year to the Irish authorities for Ms Maguire's extradition had been turned down. Ms Maguire is wanted in connection with at least two IRA attacks in West Germany.

The Irish government gave no reason for its decision to turn down the German extradition request saying had been dealt with according to "appropriate procedures."

## Backtracking on TV bill

The Government bowed again to critics of its broadcasting bill and announced that the new Independent Television Commission is to have the power to impose a two year moratorium on takeovers of commercial television companies and insist that there should be a national network.

Mr David Mellor, the Home Office minister responsible for broadcasting, said the Government planned to give the ITC the power that will replace the Independent Broadcasting Authority later this year, the power to ban takeovers of Channel 3 and Channel 5 companies from the moment the licence is awarded until one year after the start of broadcasting.

## CBI attacks government

Mr John Banham, director general of the Confederation of British Industry, launched a blistering attack on Britain's "apparent allergy" to strategic thinking on transport policy.

He said lack of planning and investment meant the UK was entering the 21st century with the worst transport infrastructure in Northern Europe, and was in danger of being left on the sidelines with the rest of the single European market in 1992.

Mr Banham was speaking in the wake of the Government's decision last week to throw out the latest proposals for a high-speed railway line between London and Channel Tunnel.

## Insurance aims for Europe

Lloyd's of London, the insurance market, and Sun Alliance, the largest UK composite insurer, are to

establish a joint venture to offer insurance cover to medium and large insurance risks in Europe.

The initiative, which will offer insurance protection of up to £145m for a risk at a single location, aims to take advantage of the European Community freedom of services directive which comes into force from July 1, 1990.

The directive allows foreign companies to compete in each others' domestic market for medium and large scale commercial risk previously insured through national insurance companies.

## Police blamed for violence

Supporters of individuals involved in London's anti-poll tax demonstration in March claimed to have amassed evidence that police brutality and disorganisation was the main cause of the violence.

The Trafalgar Square Defendants' Campaign claimed that police overreaction in the early stages of the demonstration led to "brutal violence" by police officers against demonstrators and a "clear break down in the chain of command."

The Metropolitan Police said its own investigation into the conduct of its officers was expected to be completed by August.

## Post Office to increase prices

The Post Office is planning to increase postage prices by 2p on September 17. If assent is given by POUNC, a statutory body which monitors matters concerning the Post Office, the price of a first class letter would be 22p and second class 17p. The proposals also include price increases for heavier items and international mail.

The Post Office said that despite the proposed increases, the UK postal service was among the cheapest in Europe. It said the additional revenue would be used to finance its £1.8bn investment programme.

## Sketchley posts £2m loss

Sketchley, the dry cleaning and vending group which earlier this year evaded two takeover attempts, yesterday reported annual pre-tax losses of £2m and a deeply discounted £20.6m rights issue.

The results, which the company described as "disastrous," compared with a £8m profit forecast which Sketchley made in March. Sketchley share prices dropped 20p to 185p, giving the company a market capitalisation of £58m.



A multi-million Government housing plan aimed at clearing the streets of London of young people sleeping rough came under fire from voluntary organisations and local authorities as insufficient. Mr Michael Spicer, the Housing Minister will announce a crash programme of emergency shelters offering basic facilities to homeless people, particularly those camped in "cardboard city" around Waterloo. The housing charity, Shelter, said that the measures appeared to involve "wasting short-term measures with no long-term solutions for what is a fundamental national crisis."

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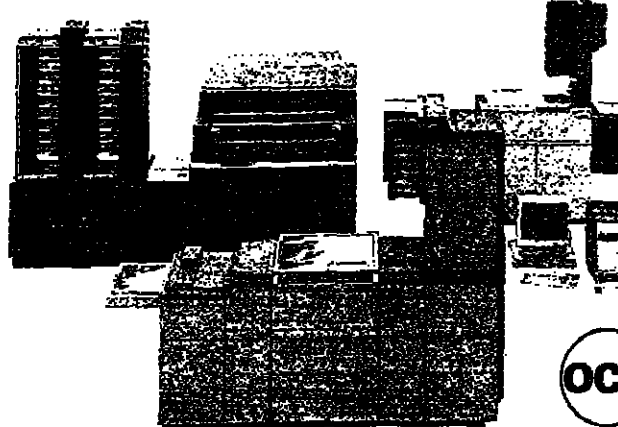
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## FT LAW REPORTS

## Cargo owners lose indemnity claim

FANTI; PADRE ISLAND  
House of Lords (Lord Keith of  
Kinkel, Lord Brandon of  
Oakbrook, Lord Ackner, Lord  
Goff of Chieveley, Lord  
Jauncey of Tullichettle):  
June 14 1990

A "PAY to be paid" clause in a P&I club contract imposes a condition precedent on a member shipowner to satisfy its liabilities on a cargo claim before it can acquire a right to indemnity from the club; and where the shipowner is wound up so that its rights against the club are statutorily transferred to the cargo owners, they cannot claim direct indemnity if, because of the shipowner's failure to discharge its liabilities, no right to indemnity ever came into existence.

The House of Lords so held when allowing appeals by two protection and indemnity (P&I) clubs, Newcastle Protection and Indemnity Association and West of England Shipowners Mutual Insurance Association (London) Ltd, from Court of Appeal decisions that they were liable to indemnify cargo owners, Firma C-Trade SA and Socony Mobil Oil Inc, for loss of cargoes carried on Fanti and Padre Island, ships owned and insured by P&I club members prior to their winding up.

Section 1(1) of the Third Parties (Rights against Insurers) Act 1930 provides: "Where... a [company] is insured against liabilities to third parties... (b)... in the event of a winding-up order being made... if... liability is incurred by the insured [its] rights against the insurer... shall... be transferred... to the third party to whom the liability was so incurred".

Section 1(3): "In so far as any contract... in respect of liability of the insured to third parties purports... whether directly or indirectly to avoid the contract or to alter the rights of the parties thereunder upon [the winding up]... the contract shall be of no effect".

Section 1(4): "Upon a transfer... the insurer shall... be under the same liability to the third party as he would have been under to the insured..."

LORD BRANDON said that Fanti and Padre Island were

entered in the P&I clubs by their owners. The clubs' rules provided that members should be indemnified against cargo claims which they became liable to pay "and shall in fact have paid".

Cargo claims were asserted against the shipowners. Judgments were obtained against them but not satisfied. Both shipowners were subsequently ordered to be wound up.

The cargo owners instituted arbitration proceedings against the clubs claiming indemnity under the Third Parties (Rights against Insurers) Act 1930.

In *Fanti* the umpire awarded in favour of the club. Mr Justice Staughton allowed the cargo owner's appeal (1987) 2 Lloyd's Rep 299. In *Padre Island* the arbitrator awarded in favour of the club. Mr Justice Saville dismissed the cargo owners' appeal (1987) 2 Lloyd's Rep 525.

There was direct conflict between the two judgments. The Court of Appeal heard both appeals together (1989) 1 Lloyd's Rep 239. The club's appeal against Mr Justice Staughton's decision was dismissed. The cargo owner's appeal against Mr Justice Saville's decision was allowed.

Both clubs now appealed. The first question was what rights did the shipowners have against the clubs immediately before the winding up orders?

On the ordinary and natural construction of the "pay to be paid" provisions in the club rules, payment by members to third parties was a condition precedent to payment by the clubs to members.

In the Court of Appeal it was argued for cargo owners that under equitable principles members were entitled to be indemnified as soon as the liabilities had been established, without any need to discharge them first.

Before the Supreme Court of Judicature Acts 1873 and 1875, at law the party to be indemnified under an ordinary indemnity contract had to discharge the liability himself first and then sue the indemnifier. In equity the indemnifier could be ordered to pay directly to the third party. Since the passing of those Acts the equitable remedy had prevailed over the remedy at law.

It was difficult to see how equity could disregard the express "pay to be paid" provisions in the clubs' rules. No authorities were cited which

supported the contention. It was rightly rejected by the Court of Appeal.

The answer to the first question was that immediately before the shipowners were ordered to be wound up, they only had contingent rights against the clubs in respect of their liabilities to the cargo owners. The rights were contingent in that it was a condition precedent to indemnity that the liabilities should first have been discharged by the shipowners themselves.

The second question was whether the "pay to be paid" provisions purported, directly or indirectly, to avoid the contracts between members and clubs or to alter the parties' rights, on a winding up order being made, so as to render the provisions of no effect under section 1(3) of the 1930 Act.

The cargo owners contended that section 1(3) did render the "pay to be paid" provisions of no effect.

There were substantial difficulties in the way of that contention. The "pay to be paid" provisions did not apply only on the happening of a specified event such as a winding up order. They applied equally before and after such an event.

It was true that on winding up the member was likely to be prevented from discharging liability to a third party and so be unable to obtain indemnity.

That situation did not, however, result directly or indirectly from alteration of rights under the contract of insurance. It resulted from the member's inability, by reason of insolvency, to exercise those rights.

Mr Justice Saville and the Court of Appeal rightly rejected the cargo owners' argument based on section 1(3).

The answer to the second question was that the "pay to be paid" provisions did not purport directly or indirectly to avoid the P&I contracts or alter the parties' rights upon the shipowners being ordered to be wound up.

The third question was what rights against the clubs were transferred from members to third parties upon the members' winding up?

There were two views. The first, taken by Mr Justice Staughton and the Court of Appeal, was that rights to indemnity were transferred to third parties, subject to condition precedent that they first paid themselves the amounts

of the members' liabilities to them; that the condition precedent was impossible to satisfy so that it became ineffective or inapplicable, because a person could not pay himself; and that as a result the rights transferred were accrued rights to indemnity.

The second view, taken by Mr Justice Saville, was that the members had no accrued rights to indemnity because they had not satisfied the condition precedent; better or larger rights than those previously possessed by the members could not be transferred to third parties; therefore, no accrued rights to indemnity were transferred.

The second view was preferred.

It was clear from the express terms of the 1930 Act that the legislature never intended (except in section 1(3) which did not apply to "pay to be paid" provisions) to put a third party in a better position as against an insurer than that of the insured himself.

The effect of section 1(1) and 1(4) was that in a case where the insurer would have had a good defence to a claim by the insured before the statutory transfer of his rights to the third party, the insurer would have the same good defence to a claim made by the third party after transfer.

It was not in doubt that the clubs would have had good defences to indemnity claims by the shipowners before they were ordered to be wound up, on the ground that the condition precedent had not been satisfied.

It must follow that the clubs had the same good defences to indemnity claims made by the cargo owners after the shipowners were ordered to be wound up.

The club's appeals should be allowed in both cases.

Their Lordships agreed. Lord Goff gave a concurring judgment.

For *Newcastle*: Richard Aikens QC and Jonathan Hirst (Ince & Co)

For *Firma C-Trade*: Anthony Clarke QC and Nicholas Hamblen (Clyde & Co)

For *West of England*: Stewart Boyd QC and Graham Dunning (Holman Fenwick & Williams)

For *Socony*: Jonathan Sumption QC and Andrew Popplewell (Allen & Overy)

Rachel Davies  
Barrister

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## MANAGEMENT: The Growing Business

**A**t the Glasgow Royal Infirmary they eat beef bourguignon rather than haggis. In public gardens in England many tulips bloom. In Danish kindergartens the children sit on German chairs. All are examples of small and medium-sized companies that have broken into public procurement markets in Europe: a Dutch landscape gardener, a French caterer and a German educational supplier have overcome a host of obstacles and won contracts from state-owned foreign buyers.

Yet these success stories are the exceptions that prove the rule: small and medium-sized companies are virtually nowhere in the public procurement market at home, and even less successful in other European countries. Only in France, where the Government encourages public buyers to choose smaller businesses, do companies employing fewer than 500 people get a reasonable slice of the business. But even the 30 per cent of the French market that goes to small and medium-sized enterprises has a low. Small companies make up 70 per cent of EC employment in manufacturing and services.

The French record is also well below that of the US, where small enterprises are protected by quotas, price preferences and a whole series of other incentives to make sure they participate. In Japan, SMEs also get a large slice of the public buying market thanks to its well developed network of subcontractors.

Such comparisons are increasingly worrying the Commission. It fears that its

## Public procurement

## Why EC efforts face a variety of hurdles

Lucy Kellaway on the outlook for smaller companies

efforts to open up the European market in procurement will be largely wasted unless flexible small businesses are given a role to play. To make matters worse, the recent initiative to break the national buying patterns may actually hurt smaller firms, both as a result of the extra formalities created by the new rules, and by the intensified competition from non-national heavyweights.

In correcting the imbalance, the Commission is faced with a serious problem. To start giving small European companies the kind of preference granted in the US would be against the Treaty of Rome, and against the whole spirit of 1992.

There are scores of reasons for the slim participation in public orders by the SMEs. First, many of the contracts may be too big for them to bid for alone. They may not get to hear of the ones to which they would be suited. They may be disqualified by the bidder for being insufficiently secure financially. The process of bidding may be too cumbersome and too expensive. And even if they actually succeed in getting the business they may be paid so late as to make it scarcely worth their while.

In an attempt to tackle some of these problems, the Commission has just approved a paper containing a dozen or so initiatives to be taken by Brussels, by member states, by buyers and by the small companies themselves. The aim is to find a way of giving smaller companies a better chance, without discriminating against big suppliers, or involving the buyers in any greater cost.

For some very large contracts it may be right and proper that SMEs play a limited role. For others, the commission has made two suggestions: to divide up the contracts to bring them down to the capacity of the SMEs, and to encourage SMEs to pool resources and bid for the contracts together. In the first case the contracts could be split into lots so that small firms bidding for a lot would have to match the proportionate prices offered by larger enterprises for the full contract.

As far as the second suggestion goes, the Commission has a variety of schemes in place to encourage companies to get together, through marriage bureau networks, joint research projects and by establishing a favourable legal company structure known as the

European Economic Interest Grouping.

So far the success of these has been mixed, and for the time being there is nothing further that the commission feels it can do, short of calling on member states to make sure that they tidy up all their own legal and fiscal uncertainties.

For smaller concerns it is the small contracts that fall below the thresholds (euros for works; ecu200,000 for supplies), which are likely to interest them most. The commission encourages buyers to place free advertisements for these offers in the Official Journal.

A further problem met by SMEs is that they frequently do not meet the minimum standards of financial stability demanded by the buyer. The commission has called on the buyers to question whether their demands are strictly necessary - and has said a study is needed to examine how companies should be assessed, and allow SMEs to improve themselves so as to qualify. In addition, the commission is developing new systems to protect both sides from default in a way that does not discriminate against smaller companies. Guarantees in the form of per-



formance bonds, of the sort being introduced in Italy, are one option.

Just as important a barrier is the actual or perceived administrative cost and complexity of bidding. The commission recognises that in many countries the procedures are unnecessarily cumbersome, and is trying to persuade buyers to simplify and standardise their forms and perhaps to give bidders a longer time to prepare their bids.

A big challenge is information - or rather lack of it - of which contracts are available. The commission is trying to get as many contracts as possible onto its computer data base and encourage private firms to use and retransmit this information efficiently. The net-

work of Euro Info Centres is to be expanded to help keep SMEs informed of potential business, especially in other member states.

As for late payment, the Commission has done a study into the damaging effects of EC legislation on SMEs and is shortly to produce its ideas on the matter. The problem with most of these initiatives is that they involve the goodwill of the public buyers, many of whom are already critical of the strains placed on them by the opening of the new EC procurement directives, and may resist further voluntary changes.

A still more important barrier may prove to be the pessimistic view of many of the SMEs that nothing will really

change. To change this attitude, the commission is providing financial help for public procurement fairs so that SMEs can meet purchasing bodies, for seminars and conferences, and for practical manuals and training courses on how to sell to the public sector and how to deal with its bureaucracy.

Its experience so far shows just how much remains to be done. At the first major procurement fair, held in London's Queen Elizabeth Hall in April, one of the conclusions was that small companies were essential to public procurement. The message, however, fell largely on the wrong ears: a disappointingly small number of the invited SMEs both-  
ered to turn up.

## In brief...

A wealth of recent legislation has meant that there are more than 350 statutes governing the daily life of directors and that the penalties for innocent mistakes as well as for wrongdoing have become tougher. The latest version of *Guidelines for Directors*, published by the Institute of Directors, provides advice on how to avoid the pitfalls.

The new version - about 100,000 copies have been sold since the first edition was published in 1973 - incorporates the changes introduced by the 1986 Companies Act, including directors' increased responsibility for the content and accuracy of company accounts.

As well as providing a legal guide the book recommends good practice in areas where the law does not reach. It is intended for new directors as well as existing directors who need a quick reference to legal obligations.

From Book Department, Director Publications, Mountbatten House, Elizabeth Street, London SW1 1RA. 134 pages. £15.45 inc p&p.

Fewer people are now forced to consider self-employment because they have been made redundant than was the case in the early 1980s but losing your job is still a factor for a significant minority.

To help people in this situation a booklet, *Life After Redundancy - New Opportunities from Industrial Change*, has been produced by Business in the Community, the umbrella organisation for enterprise agencies.

The booklet provides information on Employee Share Ownership Schemes, management and employee buy-outs, co-operative and social enterprises.

Employees seeking to revive a business which their former employer has closed down, for example, will need to ask the former employer a number of questions.

Has the market changed and what does this mean for the product? Is the machinery and equipment available modern enough to form the basis for a new business? What are the prospects of market research revealing lucrative new outlets? In addition, can new products be made on the same machinery and sold through the existing marketing organisation?

From Business in the Community, 27a City Road, London EC1Y 1LX. 20 pages. Free.

National quality control has reached Britain's enterprise agencies, with one already awarded a BS5750 certificate and another having gained a new type of accreditation charter being pioneered by Business in the Community (BIC), the agencies' umbrella body.

The idea of agencies giving quality assurances is being taken seriously by the clearing banks, most of which have already agreed to back BIC's scheme.

Self-interest is involved: the banks are the main suppliers of working capital to small businesses, while the agencies are one of the main suppliers of consultancy services. If the quality of the counselling is assured, the banks can trust the agencies' evaluations of the business plans brought to them by small businesses.

"It is also going to help us sell our services to the Training and Enter-

## Quality is assured in the enterprise

prise Councils (Tecs), as well as reassuring our sponsors," says Brian Crangle, chief executive of DonBAC, the Doncaster agency which has kept up its image as one of Britain's more enterprising ones by getting BS5750 approval from the British Standards Institution. The institution checked the agency's counselling manuals and procedures for consistency and quality, and then, for a fee of £2,500, registered DonBAC as a quality assured organisation.

"BS5750 is Britain's main instrument of quality assurance," Crangle says. "Most of our sponsors use and understand it."

The advent of the Tecs also motivated him. He believes quality assurance will help the agencies sell their services in training for enter-

prise via courses, seminars and consultancy to the Tecs.

DonBAC was able to satisfy the BSI's rigorous standards because it had Eric Marshall on secondment to pilot the agency through the whole process. Marshall was, until its closure, the quality assurance manager for British Rail's engineering works in Doncaster. DonBAC has its BSI joining fee paid for by sponsor John Carr, a member company of The Rugby Group, and has not had to use its own funds.

The agency is now selling its manuals at £250 a time, with a free day's consultancy from Marshall, to help any other agency which wants to follow the BS5750 route.

He admits that any agencies may then bank at a £2,500 joining fee, but says that talks are in hand on

possible volume discounts if enough of Britain's 300-strong network of agencies apply.

Not everyone is happy with DonBAC's taking the initiative over BS5750, however, in case it causes confusion with BIC's own quality accreditation charter. "There is a gold-card route that some agencies may not need," says Tim Walby of BIC.

"Counselling is the central and critical thing with every agency," Walby says. "If you get that wrong, then everything else is wrong. Our charter is pretty basic stuff, but it is trying to set common standards through the country."

Despite their still having some way to go to prove themselves, the Tecs have galvanised BIC and the agencies to get the agencies into a

securely founded network, plugging any patches of weakness and inconsistency.

The charter promises small businesses a combination of competence and ethical practice, with monitoring of the performance and capabilities of consultants, as well as the agency itself. It also embodies a need for appropriate guarantees of professional indemnity insurance.

Standards will be checked by assessors, such as large firms of accountants, who will basically carry out a non-financial audit of what any agency can do and how well and consistently it does it from case to case, as well as compared with its counterparts.

The agencies will pay £250, with the balance of professional fees involved provided by the clearing

banks backing the scheme. Each BIC regional director will also make a general assessment of each local agency in his or her area.

Half a dozen have already been visited, but North Derbyshire Enterprise Agency has won the race to be first accredited. However, Mike Horner, the chief executive, is now wondering whether the charter will be enough for Tecs, sponsors and clients.

He has bought DonBAC's manuals and consulted Marshall and hopes soon to get a second one from the Government's Training Agency to ensure that systems are good enough to earn a BS5750 certificate.

So is it necessary to run both schemes? Walby thinks that the charter may well provide a workable first step by many agencies, providing them with a route, eventually, to BS5750.

Ian Hamilton Fazey

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Europa 1992, the monthly American Business Report on Europe, is now accepting complimentary advertising for our new business opportunities section premiering in the August issue. Europa 1992 is read by over 30,000 American Business leaders who are the decision makers in their companies. We urge European companies to respond immediately if they desire:

- (1) U.S. joint venture partners
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Advertising will be accepted on a first come/first serve basis until the section is filled. Please send ad copy or direct inquiries to: Europa 1992, Wolfe Publishing, Inc., Post Office Box 7599, South Station, Nashua, NH 03060, USA. Tel: (603) 888-0338. Fax: (603) 888-5816.

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Birmingham	Andrew Peters	Tel: 021 631 2288
Bradwell	Roger Sambridge	Tel: 0344 34445
Bristol	David Reid	Tel: 0222 211822
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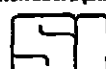
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BY ORDER OF THE BOARD J W L Farmer Esq FCA (SECRETARY) 14th June 1990 Registered in England and Wales No. 222848

## REGISTERED OFFICE:

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## GROWING BUSINESS

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23rd July 1990

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWS







# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 8HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday June 19 1990

## Europe's Arab neighbours

UNDERSTANDABLY, western Europe's attention for the last year or so has been riveted on events to its immediate east. These have seemed much more exciting than events in the Arab world, an area about which Europeans had to think more in the 1970s and early 1980s than most of them really liked. Yet in some respects the situation in parts of the Arab world, and especially in north Africa, is comparable to that in the Soviet Union and eastern Europe.

There too is to be found widespread and bitter disillusionment with both the personal and the ideology of a ruling elite which has combined economic mismanagement with personal corruption. There too the retreat of Soviet power has contributed to a loss of nerve by that elite, which has been driven to experiments, widely differing in their degree of boldness or timidity, with political and economic liberalisation. There too the opposition, appealing to the historic traditions of the region, has often taken a religious form, partly because religious professionals and places of worship were often the only people and institutions enjoying at least a measure of autonomy. There too, above all, the new political forces are far from having clear answers to the horrendous economic problems left unresolved by the outgoing regimes; and North Africa, more even than eastern Europe and at least as much as the Soviet Union, is a reservoir of desperately poor people who are liable to spill over in uncontrollable numbers into the rich pastures of western Europe.

There are, of course, important differences. Few Arab countries had gone as far in instituting complete state control of the economy as those of the Soviet bloc; nor has political change so far been as sudden or spectacular. But what makes that change most difficult for Europeans to identify with is that the religious leaders and institutions which can cause political protest are not Christian but Islamic.

### Image problem

Islam has, to say the least, an unfavourable public image in most western countries. Folk memories of Saracen or Turkish invaders, mingled with those of bitter ("fanatical") resistance to European rule in various parts of the world, have been revived by the more recent spectacle of Islamic revolution in Iran, with

its sanguinary sequel, and by conflicts such as the Rushdie affair in Britain, or the dispute over girls wearing headscarves in French schools, which have brought home the fact that Muslim communities established in European countries will not automatically assimilate to all aspects of the host culture.

There is, consequently, a tendency to lump together all Islamic politics under the blanket term "fundamentalist", and to assume that it is synonymous with violence, tyranny and hysteria. The fact that those very qualities have often characterized the West's treatment of Muslim countries may or may not be remembered, and in any case hardly helps matters. The result is that Western public opinion is all too close to thinking that democracy is something not to be encouraged in the Muslim world, because Muslims if given the chance will vote for fanatical and antidemocratic forces.

### Dangerous responses

Last week's victory of the Islamic Salvation Front (FIS) in Algeria's municipal and provincial elections - the freest held in any Arab country for quite a few years - is liable to reinforce that attitude. Other Arab rulers will hesitate to follow President Chadli Bendjedid's example, and Europeans will tend to think the Arab world beyond redemption. Such responses are dangerous, because they could all too easily be self-fulfilling. In fact there is still everything to play for. Within Algeria, the outcome of local elections, widely seen as a straight fight between the FIS and the ruling FLN and boycotted by some more secular opposition parties, does not necessarily mean the end of national elections if those parties present a united front; and within the FIS there are moderates as well as extremists.

In the wider Arab world, Islamic voices will inevitably be among those heard whenever free expression is allowed. If they can mobilise the people for successful economic effort - as nationalism and socialism have so far signally failed to do - then Europe has every reason to welcome them. For as the Dutch social scientist Hans Entzinger has remarked, if there are no economic solutions in North Africa, Europe will soon find that the Mediterranean is no wider than the Rio Grande.

## Phasing out A levels

MR John MacGregor, Britain's Education Secretary, is being criticised within the Conservative Party for failing to maintain the momentum of Mr Kenneth Baker's education reforms. This lack of dynamism, it is argued, has allowed the Labour Party to make important headway in an electorally sensitive area: opinion polls show its "lead" on education has increased markedly since 1987.

The criticism is in part unjust. Mr MacGregor has inherited the thankless task of trying to turn Mr Baker's ideas into practical policies. There has been no backsliding on the introduction of a compulsory 10-subject national curriculum for 5 to 16 year olds, although the proposals for testing and assessing achievement have been watered down. The Government is also pressing ahead with the devolution of budgets and managerial responsibility to individual head teachers.

Mr MacGregor's problem is that everything he does looks old hat. He badly needs to develop and market his own ideas. The obvious place to start is post-16 school education, an area of crucial importance given the need to raise staying on rates and improve skill levels in industry. Mr Baker's contribution in this sphere was negative: in 1987, under pressure from Downing Street, he summarily rejected the Higginson Committee's proposals for the reform of Advanced (A) level examinations. Higginson had wanted to retain the rigour of A levels but trim syllabuses in order to allow the average student to be examined in five rather than three subjects at the age of 18.

There are two separate objections to A levels. The first is that they fail to serve the real interests of the minority of bright students - the top 20 to 25 per cent of the ability range - for which they were designed. Educationalists are united in believing that an examined sixth form curriculum of three, usually related,

subjects represents a quite excessive degree of specialisation. The second and even more serious objection is that A levels are totally unsuitable for the bulk of less academic 16 to 18 year olds. By failing to provide a natural progression from the GCSE exams taken at 16, they help ensure that Britain has one of the lowest staying on rates in the industrialised world.

### Tinkering

The Government appears to believe that a broad, accessible and relevant sixth form curriculum can be created around A levels, which would remain a guarantor of quality. It is promoting the Advanced Supplementary (AS) exam, which is intended to be as demanding as an A level but to take half the time to complete. At Mr MacGregor's request, the National Curriculum Council also recently proposed ways in which "core skills" - such as numeracy, modern language competence and problem solving - could be embedded in existing A level syllabuses. Another body, the Schools Examination and Assessment Council, is looking at ways of rejigging A and AS levels so as to provide a broader curriculum.

This kind of tinkering may bring about greater flexibility, but it fails to address the fundamental problems. AS levels, for example, are not much help for less bright students because they are explicitly intended to be as difficult as A levels. Core skills such as numeracy and information technology cannot be injected into A level courses that were designed with quite different objectives. Sooner or later, Mr MacGregor must accept that exams invented in the early 1950s are not appropriate for the 1990s. A levels, in other words, must be phased out. Making a case for really radical reform of the 16 to 18 curriculum would do wonders for Mr MacGregor's sagging reputation.

On a boat, moored by the tiny Luxembourg village of Schengen where the grand duchy, Germany and France converge on the Moselle, five states will bring to an end five years of work when they sign an agreement this afternoon to abolish all frontier controls on people passing between them.

Germany, France and the Benelux countries will not today become one jurisdiction. But there will henceforth be inside Europe the free travel zone of Schengenland. Reflecting an extraordinary degree of trust and commitment in such sensitive areas of sovereignty as immigration and policing, the Schengen Five have agreed to shift controls away from their internal borders to their external frontier.

To do this, they have had to agree, among many things, on a common visa and asylum policy, to pool their crime data in a giant computer, to let their police forces hotly pursue criminals into each other's territory, and to minimise the differences in their anti-narcotics policies.

A few details have not yet been finalised. Schengen does not go into effect until all five parliaments have ratified it. If all goes well, this will be by end-1991. But the Dutch parliament has particular anxieties about data protection, and Belgium in particular has first to pass privacy and gun control laws. However, there is now a solid bedrock of treaty agreement between the Schengen Five.

Today's agreement raises security and political issues that go far beyond Schengenland. Will it give terrorists an easier ride around a large chunk of continental Europe, where events in Belgium last weekend again showed that the Irish Republican Army is well-established? Or could improved co-operation among the police forces of the Five seal the terrorists' fate?

Italy has been knocking for the past two years on the Schengen group's door. Thus far, the Five's response to Rome has been: "Our task is hard enough without you; with you it would be impossible." With the Schengen treaty now in the bag, and Italy tightening its own immigration policy, the Five may become Six. Spain, which has expressed interest in joining Schengen, might make it seven. In Spain, why not follow the lead of Portugal? But do not geography and absence of mutual trust pose limits to the Schengen free internal travel concept ever embracing all 12 European Community states, as the Single European Act said it should? What about Britain whose Prime Minister has said: "It is a matter of plain common sense that we cannot totally abolish frontier controls if we are to protect our people"? Free travel between north and south in Ireland? What about far-flung Greece? Ironically, in the area of immigration and policing, Schengen may bring nearer the prospect of two-speed Europe, a disjunction particularly worrying if it were to spread to other fields such as monetary union.

Schengen has been a "sleeper". It was born in 1984, out of frontier chaos in that year and a pact by Germany and France at the end of 1985, the Saarbrücken Two became the Schengen Five. But it was overshadowed by the Single European Act then being negotiated, and its first stage was fairly puny. Cars crossing Schengenland's internal borders were henceforth only to be subjected to random checks, provided they displayed a green disc confirming that all passengers were EC nationals obeying duty-free and currency rules. It never really worked.

## Taking back the icons

Brian Unwin, chairman of HM Customs & Excise and another of the new knights in Britain's Birthday Honours List, has just taken a bagful of icons back to the Soviet Union.

No-one is saying exactly how they were picked up or how much they are worth, or indeed what would have happened to them if Customs & Excise had not hit upon the idea of handing them back as a gesture of goodwill.

The icons were seized by British customs officers some months ago as illegal exports from the USSR. The British Museum confirmed their enormous cultural, but priceless, financial value. Then Unwin was officially invited to Moscow, so he decided to take the icons with him.

The word is that British and Soviet customs officers are now co-operating quite closely. One element of perestroika is that the Soviets want to prevent illegal exports and they are looking to Britain for help on a database. Eventually, the database will be harmonised between the Soviet Union and the whole of the European Community. Co-operation on preventing drug smuggling began two years ago.

Apart from his customs duties, Unwin is the Board Secretary of the English National Opera. Thus, along with returning the icons, he is tied in a visit to the ENO's performance at the British Week in Kiev.

### Top hole

There was one game to play in the annual golfing match between the Treasury and the Bank of England at Sudbrook Park in Richmond last Friday. The Treasury was leading by three games to two. Some of the best names, if not necessarily the best players, had been kept to the last. For the Treas-

A treaty will be signed today lifting all frontier controls on the movement of people between five European states. David Buchan reports

## Five go off to Schengenland

### The Schengen agreement at a glance

**People:** No border controls if travelling within member countries. Trade checks determined at EC level.

**Airports:** No passport controls for flights between Schengen states. Some airport redesign required.

**Visas:** States agree on a common list of countries whose citizens would require visas to enter zone.

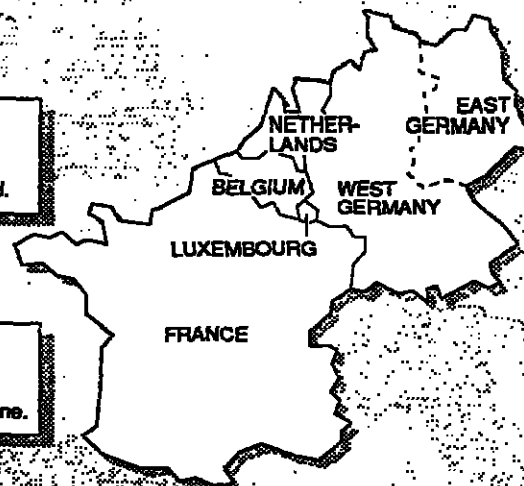
**Police co-operation:** Schengen Information System to be set up with main computer in Strasbourg. Police may pursue suspects up to 10km into other member states. France will not allow foreign police to make arrests on its soil but the other four will.

**Asylum:** New EC procedures on requests for political asylum will apply with same criteria throughout.

**Drugs:** Netherlands will continue liberal policy on drug use but will try to stop drugs reaching other states.

**Safeguards:** Frontier controls may be re-imposed when public order or national security is threatened.

**Implementation:** Schengen treaty becomes effective when ratified by parliaments of all five states.



Nevertheless the Five ground on. A treaty was in sight last December - but West Germany had second thoughts because of events in East Germany. The puncturing of the Berlin Wall had effectively widened Schengen's external frontier to include East Germany. For three months the Schengen negotiations froze.

Then, the cloud lifted in March, as it became clear that German unification would be a relatively swift affair, and that East Germany would become part of West Germany before Schengen was signed.

**The treaty reflects an extraordinary degree of trust and commitment in such sensitive areas of sovereignty as immigration and policing**

gen were ratified by the parliaments of the five signatories. So passed the temporary nightmares as the East German secret police tapping into the new Schengen Information System (SIS) computer. The Schengen treaty, secret until published today, says explicitly it "will apply to the territory of East Germany".

However, the question of exactly where Schengen's external frontier should be was also raised by airports, particularly by Amsterdam's Schiphol which handles a lot of transit traffic

- people arriving from outside the EC and going straight on to another EC state. As Mr Piet Dankert, the Dutch minister for European affairs, puts it: "It was vital for us that the arrangements at Schiphol should not become too complicated, or else people will go to Paris or Frankfurt."

The agreed formula is that passengers arriving at, say, Schiphol and bound for another intra-Schengen destination will only have their passports checked if they change planes there; personal luggage, if checked through, will be examined only at its owner's final destination within Schengen. None the less, to allow redesign of Schengenland's international airports, the new air passenger control system will not come into effect until 1993. The Schengen signatories claim - and the European Commission has insisted - that no distinction will be introduced between EC travellers who happen to be citizens of Schengen countries and those who are not. The issue is where the check is made, not who is checked.

But of concern to all Schengen signatories has been the question of the state that first let in the asylum-seeker. This is designed to prevent refugees shopping around Schengen, or the EC, for a home, while giving the asylum-seeker a guarantee that at least one state will give him a hearing. However, the Schengen Five will also try to harmonise standards as well as procedures for asylum, involving, again at Dutch insistence, the United Nations High Commissioner for Refugees.

visas to visit the Community - work which might lead to an EC convention by the end of this year. The negative list of the Schengen Five and the EC 12 is pretty similar, with 60-70 countries on it. The difference, however, for the Schengen Five, is that from today none of them can change its visa policy without agreement of its four partners.

The Schengen procedure on political asylum will be roughly identical to that agreed in a convention signed by all EC states, bar Denmark, last Friday. The responsibility for consid-

**Germany, France and the Benelux countries will not become one jurisdiction. But there will henceforth be inside Europe the free travel zone of Schengenland**

ering asylum requests will, generally, lie with the state that first let in the asylum-seeker. This is designed to prevent refugees shopping around Schengen, or the EC, for a home, while giving the asylum-seeker a guarantee that at least one state will give him a hearing. However, the Schengen Five will also try to harmonise standards as well as procedures for asylum, involving, again at Dutch insistence, the United Nations High Commissioner for Refugees.

"There has to be a balance between

freedom and security," says Mr Paul De Keersmaecker, Belgium's European Affairs Minister. "And this means at the very least free travel must not lead to an increase in insecurity."

But agreeing on the necessary police and judicial co-operation has touched many a neutral nerve among the Five. The centrepiece of this will be the SIS computer housed in Strasbourg, into which the Five will pool the details of all people for whom they have issued extradition orders, bi non-EC citizens they consider undesirable, and d people cited in a judicial or regular police inquiry. The Five's intelligence services will also be able to use the SIS to track those they consider a serious security risk.

Not surprisingly, the prospect of this electronic Big Brother has set libertarians' nerves jangling, especially among Dutch and some German (Free Democrats) politicians. To reassure them, individuals are to be able to appeal against being wrongly entered into the SIS, and there will be six bodies (five national and one central) to monitor its operation. A sine qua non of Schengen's ratification is that Belgium, the only one of the Five without a specific privacy law, must ratify the Council of Europe convention on data protection. None the less, Mr Dankert describes his own Dutch parliament as "not quite satisfied", a state that he hopes to remedy as the treaty becomes public and proper explanation of it possible.

In addition to tracking criminals electronically across borders, chasing them physically across frontiers will also become easier. The French will make this work more smoothly. Mr Dankert forecasts that in the next Europe-wide discussion of the allocation of radio frequencies, the police forces of the Five will all ask for the same band and buy identical equipment.

The SIS network is exciting the neighbours' interest. "While there may be deficits of security in the Schengen free travel zone, improved police co-operation is clearly the way forward," says Mr Roger Birch, chief constable of Sussex who also chairs the international committee of Britain's Association of Chief Police Officers (ACPO). However, quite apart from the UK Government's disinclination to join Schengen, he concedes that differences in data protection law would, alone, preclude outside forces being able to tap into the SIS. What ACPO would like, instead, is more action on the EC level, including establishment of a EC Police Council so that discussion of how to police a frontier-free Europe is not left totally to home ministers and their civil servants.

Schengen's politicians say extending their achievement will not be easy. "We have worked years on technical co-ordination and harmonisation," says Mr De Keersmaecker, "that's why we can't let Italy just sign, it has to accept our acquis."

Yet the alternative to Schengen, the piecemeal approach, is not promising either. Mr Dankert says: "I am pessimistic about the possibility of the 12 being ready to agree the whole systems of treaties they need to do away with border controls." Schengen covers what would otherwise have gone into eight or 10 separate treaties, he says. Imagine 12 governments, or even the remaining seven non-Schengen members of the Community, ratifying that number of treaties, and it is easy to see that "the risks of not getting to an end of that process are considerable."

## OBSERVER

sure there was Sir Robin Butler, the Secretary to the Cabinet, playing with Sir Terence Burns, the Chief Economic Adviser. For the Bank there was David Pollitt, a member of the personnel department and generally known as "Harry", playing with the Governor, Robin Leigh-Pemberton. It was the Governor who clinched it at the last hole. The result was three games each.

### Smaller plates

Diplomatic number plates can provide cover against many incidents, such as parking fines, being towed away and even terrorism. And, it would seem, some non-diplomats have been profiting from such opportunities.

Now, however, the Diplomatic Protection Group, which looks after the fortunes of resident diplomats in co-ordination with the Foreign and Commonwealth Office, has issued diplomats with new plates with a view to reducing abuses.

The new plates are slightly smaller than last year's crop. The shapes of the letters are different: for example, there are longer tails on the "B"s and the all-important "D" in the middle. Along the bottom is inset a line of letters - similar in intent to the metal strip in banknotes - to foil the would-be forger.

Incidentally, while on the subject of forgery, the new smaller 55 note is being described in the highest monetary circles as "the ultimate in counter-forgery technology."

### Big question

What do you do about a letter like this? "Dear Sir, I am a child aged 15 and presently studying for my GCSE in Economics... The question that I must answer is: Are the large private sector firms more



Important to the economy than small private sector firms? I must answer this question using the effects of large and small private sector firms on both the economy and the consumer. For example, Employment affects the economy while Prices affect the consumer. I am specifically interested in the Government's attempts to increase the number of small firms.

I would be extremely grateful (sic) if you could fax this information to me on the above number."

I suppose the first answer is that you admire the initiative of the pupil in writing to you. You also do your best to help, though our library is starting to wonder whether there should be a charge for such services, perhaps especially if a 15-year-old correspondent has his own fax.

But the main thought is that it is a ridiculous question to be asked in GCSE economics. It is remarkably similar to some of the questions posed in my daughter's GCSE geography paper. In terms of exam results, she may have done

well enough in her answers, but I doubt if she had the faintest idea what it was all about. If this is modern practical education, one prefers the older-fashioned ways.

### Another draw

Fifa, the governing body of world soccer, is bracing itself to face an embarrassing statistical twist in the World Cup. In qualifying Group F all four teams - England, the Netherlands, the Republic of Ireland and Egypt - have identical records. All four group matches have been draws. Each team has two points from two games and they have scored and conceded one goal apiece.

If the last two matches in the group on Thursday evening produce another pair of photocopy results, say, two goalless draws, all four will finish level. Although some part of every World Cup has been played in groups, this has never happened before.

Fifa will decide who goes through to the next round by drawing names from a metaphorical hat at the press centre in Rome on Thursday night. Nobody knows whether two or three teams would have to be drawn: while the two top teams in each group qualify automatically for the second round, only the four best third-place teams do so.

Guido Tognoni, the Fifa press officer, says there are no plans for Sophia Loren, who pulled balls out of bowls at the World Cup draw last December, to assist again. Loren has been spotted at the World Cup, but perhaps a better choice would be Diego Maradona, who was a candidate for Fifa's Fair Play prize as the epitome of sportsmanship at the Mexico World Cup and is adroit with his hands.

### So many

What did the male centipede say to the female centipede? I like your legs.

Rory always has a bottle of Clicquot if he wins, and a magnum if he loses!

CHAMPAGNE OF THE SEASON

VEUVE CLICQUOT  
LA GRANDE DAME DE LA CHAMPAGNE



# Janet Bush looks at the US financial regulatory system

## Thin line against con-men

THE financial planning industry is in many ways still in the days of the Wild West. The market hasn't ridden into town, there's mayhem on the streets, a lot of random shooting.

Scott Stapp of the North American Securities Administrators Association

THE sight of Mr Michael Milken, creator of junk bonds, sobbing as he pleaded guilty to securities fraud, or Mr Ivan Boesky, the former arbitrageur jailed for insider trading, admitting to a Manhattan courtroom that he was an inveterate liar, provided the public with the most potent images of white collar crime.

The successful bounding of these celebrated fraudsters also gave the impression that the Securities and Exchange Commission (SEC), which oversees the US securities industry, is a vigorous force to be reckoned with, a draconian guardian of the rights of America's estimated 60m investors.

It is no wonder that the SEC is regarded by many UK investors and regulators as a model for the powerful, centralised agency they want to replace the fragmented regulatory system thrown up by the 1986 Financial Services Act. The creation of such an agency is not on the political agenda, but is the subject of much talk — particularly when a Barlow Clowes or Dunstable Securities exposes the ineffectiveness of one investment regulator or another.

But British investors would do well to take note of the picture of maverick lawlessness in the US investment industry offered by Mr Scott Stapp of Nasaa, the umbrella organisation for state securities regulators.

Although the SEC has had some notable and highly publicised successes, it has a budget of only \$192m a year and a modest enforcement staff of 314 out of a total of 2,300 employees; its investment management division, which oversees the mutual fund and investment management industry, has a paltry 152 staff.

Mr Gene Goelke, associate director of the SEC's division of investment management, estimates that his inspection staff of 60 manages spot checks on as many as 1,500 investment advisers per year. The trouble is that there are at least 16,500



Michael Milken: potent image of white collar crime

registered advisers in the US which means that each one gets a knock on its door once every 11 years.

"That is not a lot of protection," he said, bemoaning the Commission's limited resources. "But at least no adviser knows exactly when we will visit, which acts as something of a deterrent."

The demands on regulators are enormous. The SEC's estimate that there are around 16,500 advisers takes in only those who are registered. Nasaa reckons there are about 250,000 individuals purporting to offer investment advice, while the Consumer Federation of America believes that there could be as many as 500,000.

One of the alarming features of this industry is that investment advisers do not just offer wisdom and financial planning, but manage investors' money. Ms Barbara Roper, legislative representative at the Consumer Federation of America, believes that investment advisers handle more than \$4 trillion, around 25 per cent of the public's assets.

Another element of great concern to regulators is that it is almost impossible to get an accurate picture of what is going on around the country. Practically anybody can register as an investment adviser with the SEC because the fee is a paltry \$150. So-called investment "boiler rooms" can set up one day, lure in investors' money, and disappear shortly

afterwards. The difficulty of tracking the sector is made obvious by the disparate estimates on the amount of fraud believed to be perpetrated. The Consumer Federation puts the amount lost by investors through fraud and incompetence at around \$1bn a year. Nasaa believes that investors are milked of \$40bn from investment scams of all types annually.

As in Britain, US regulation of the securities industry is multi-layered. Oversight by the government-appointed SEC under the Investment Advisers Act of 1940 is supplemented not only by self-regulators in the industry, but also regulators at state level who have laws modelled on the federal act.

The investment management sector of the securities market is unique in the US because it does not have a self-regulator. The brokerage industry, for example, is regulated not by the SEC but also by exchanges such as the New York Stock Exchange and the National Association of Securities Dealers, which oversees the over-the-counter market. Such a system is not ideal, as these do a great deal of day-to-day policing work.

The SEC sent a proposal up to Congress last year suggesting the creation of a self-regulatory organisation for the investment management and mutual fund industry, but legislators have so far not actively addressed the issue.

There are, however, initiatives at state and federal level to sharpen the fight against fraud.

In Congress, Representative Rick Boucher of Virginia has introduced a bill which would amend the 1940 Act to improve disclosure to investors, authorise the SEC to levy civil penalties for violations of the law, and strengthen the right of investors to bring suits against their investment advisers.

There are also moves on Capitol Hill in favour of strengthening the power of the SEC, including its resources. One proposal is that the SEC should, to some extent, be self-funding. As things stand, the SEC hands a large share of the fee it collects when investment advisers register to the US Treasury. One argument gaining ground is that it should retain these fees to

cover more of its costs.

On a state level, Nasaa has drawn up its own Model Investment Adviser amendments which have already been adopted by eight states and are being considered by at least 30 others. These set up a framework of more stringent control of the industry, including frequent inspection of books and records and a thorough testing requirement for advisers.

Some securities offices in states which have had a particularly egregious history of con artists have had some success in attracting more state funding to fight fraud. Florida, a favourite target of phony investment planners because of its large population of elderly people, has doubled its resources since 1986 and cut the number of illegal investment boiler rooms from 300 to an estimated 20.

The variety of investment advisers is also a problem. One financial planner from Washington state was charged with stealing \$7m from around 400 investors promised between 30 per cent and 40 per cent returns on an offshore bank's Deposit, precious metals and "international arbitrage trading." State investigators found that the bank, in the Marshall Islands, a US protectorate in the Pacific, was a gas station owner who went to the local post office and simply remailed investor cheques back to the financial planner.

In Georgia, a former pastor of a Baptist church in Alabama, who offered Christian financial planning to churches and their congregations, was sentenced to five years in prison in 1988 for cheating more than 16 investors out of \$226,000.

State regulators believe that the latest serious potential source of fraud is an increasing number of investors internationally and Nasaa is compiling a report for a House Government Operations sub-committee.

It believes that investors have an "abysmally low level of awareness" about overseas advisers, which are often less protective than those in the US and that it will be very difficult for US regulators to pursue actions against boiler rooms based offshore.

Mr Stapp said: "Our concern now is that such a system could only work in practice if it were based on majority voting within the CSCE — incon-

## FOREIGN AFFAIRS

# Discreetly embarrassed by defence

Nato remains the best security insurance policy, maintains Robert Mauthner

ceivable in the present embryonic state of the east-west relationship — or, possibly, if the two superpowers agreed on joint action, with the support of other nations, which is unlikely to occur very often.

For the West, therefore, Nato remains the best security insurance policy, even though the new situation in Europe clearly requires that it, and what remains of the Warsaw Pact, should be dovetailed into new east-west political and conflict-management forums like the CSCE. Nato has already proved itself as an effective western co-ordinating forum for arms control negotiations and that function will continue for the foreseeable

ments have been far from open in discussing the practical consequences of Nato's new policy of "minimum deterrence" in detail, because it is a political minefield.

The need to smooth the way to German unification and to persuade the Soviet Union to accept that a united Germany should remain a member of a less military-oriented Nato, has inhibited the debate about the controversial issue of nuclear modernisation. President George Bush briefly burnished Nato's new peaceful image by his termination in May of the programme to replace the Lance ground-launched nuclear missile with a more up-to-date version and the can-

The 'end of conflicts' theory is not one that inspires great confidence. President Mikhail Gorbachev's durability is by no means a foregone conclusion

future. What will be much more difficult to decide is the new military strategy and the level and type of weapons appropriate to the much-reduced threat from the Soviet Union and potential "out-of-area" enemies.

There is general agreement, in the time-honoured language of Nato ministerial communiqués, that "an appropriate mix of conventional and nuclear forces, at the lowest levels consistent with our security needs" is required to guarantee the role of NATO's security. It is the kind of formula to which everyone who accepts that conventional weapons alone have never stopped wars from breaking out — but that nuclear arms have played a vital role in preventing major conflicts in Europe over the past 40 years or so — can subscribe. But member govern-

collation of the modernisation of US nuclear artillery shells based in Europe. Yet it was clear that these weapons were in any case no longer of great use to Nato, given that their short range would allow them to be used only against East Germany, shortly to be incorporated in a unified German state, or other newly democratised East European countries.

The American decision, coupled with an offer to open negotiations with the Soviet Union on the reduction of existing short-range nuclear forces (SNF) in Europe as soon as a conventional forces reduction agreement is reached with the Warsaw Pact, is by no means the end of the story.

Nato may have decided to abandon all ground-launched SNF missiles in Europe, but it is still wedded to the principle of deploying some kind of

"sub-strategic" arms to fill the gap between conventional forces and strategic missiles, as part of its flexible response strategy.

Thus, what threatens to be another acrimonious debate within the Alliance and with the Russians over Nato's development and possible deployment of new air-launched missiles, has merely been postponed. It is a foregone conclusion that a unified Germany will not want these weapons based on its territory, whatever Mrs Margaret Thatcher may say about the need for their forward deployment. That much has already been made clear unofficially by spokesmen for Foreign Minister Hans Dietrich Genscher's Free Democratic Party and, more publicly, by the opposition Social Democrats. Mr Helmut Kohl, the Chancellor, and his Christian Democratic Party may well have other ideas on the subject. But he will certainly want to keep such a sensitive matter under wraps until the German election, at the end of this year or the beginning of next, is out of the way.

As for Moscow, it will merely see the development by the US for Nato's use of the Tactical Air-to-Surface Missile (TASM), which can reach the Soviet Union when fired from an aircraft, as inherently destabilising and a way of circumventing any short-range nuclear weapons out of the forthcoming SNF talks, but the Soviet Union can be expected to use the negotiations as a means to block the deployment of the TASM.

Significantly, Nato ministers and spokesmen are going out of their way to tell the world that decisions on the air-launched missiles, which would be ready for deployment in the mid-1990s, are not urgent and will not be taken by Heads of Government at their summit in London at the beginning of July.

Yet it is difficult to see how the problem can be ignored altogether. Nato leaders are supposed to be discussing the political and strategic implications for the Alliance of German unification. That means talking about nuclear weapons in some detail. To sweep such a vital problem under the carpet may be advisable for a host of short-term political reasons. But the nettle will have to be grasped sooner than later if Nato is to forge a credible new strategy.

\*The forthcoming SNF negotiations by William D. Bujala and Lisa D. Shan, *Survival* July/Aug. Brassey's for the I.L.S.S.

## LETTERS

### Step by step to EMU

From Mr Roger Grazebrook

Sir, The Norman and Tim Dickinson's article ("Belgium reveals plan for overhaul of money market," June 14) raises some topical issues regarding the role of a central bank in the European Community.

But nowhere in their article do they make reference to Economic and Monetary Union (EMU), which may perhaps explain certain of the Belgian Government's plans for financial sector reforms.

Two considerations come to mind.

● The greater independence planned for the Belgian central bank could also be seen as a preparatory step towards the European System of Central Banks (ESCB), or EuroFed, proposed in Stage II of the Delors Report and currently the subject of serious discussion by the member states of the EC. One of the principal aspects is the degree of autonomy that the new European central bank should be allowed to have, and there is a strong body of opinion that supports the argument that the central bank should be in a position to take day-to-day decisions on open market operations and intervention tactics without the need to refer to the political authorities of the EC. In this sense it would be independent — but of course democratically accountable.

● The discussions initiated by the publication of the Delors Report also address the issues of fiscal deficits and prudent budgetary policies in member states, which are seen as essential to the proper functioning and success of EMU. The opinions vary, but there is an overall consensus that some co-ordination of macroeconomic policies will be necessary at Community level in support of monetary policy. One of the principles advocated in the Delors Report is that the expected deficit should not be expected to finance the budgetary deficits of member states, and therefore the statement in your article, that the Belgian National Bank "will no longer extend credits to the government to finance its deficit," would again suggest that their planned reforms are preparatory steps for EMU.

Roger Grazebrook, European Community Adviser, Lloyd's Bank, 71 Lombard Street, EC3

### The point of statutory securities regulation

From Mr R.P. Wilkinson

Sir, Mr Willis (Letters, June 15) says there are better examples to follow than a "Statutory Regulator in the style of the US Securities and Exchange Commission (SEC)."

He commends the statutory regulatory systems in Canada and Australia.

Mr Willis has missed the point — or, rather, two points. First, Mr McCrindle (Letters, June 12) was citing the example of the SEC as a statutory commission as opposed to the Securities and Investment Board, a statute-backed, second, in citing Australia and Canada as better examples, Mr

Willis is apparently oblivious to the fact that in both countries the present regulatory systems are beset with statutory problems.

In Australia, the National Companies and Securities Commission and the Corporate Affairs Commission of the states are being replaced by a federal Australian Securities Commission. In Canada, the provinces have their own securities commissions which are quite dissimilar in their powers and authority; there is no federal regulator.

In both countries there is recurring discussion, not to say controversy, over the posi-

tion of provinces or states as opposed to central government in securities regulation as well as other matters.

In the US the position of the SEC vis-à-vis the individual state regulators is well defined, even if there is argument between SEC and CFTC (Commodities Futures Trading Commission) over regulation of stock options and futures. The SEC may not be the best securities regulator, but I would not accept that those in Canada and Australia are better. Nor, I suspect, would they.

R. P. Wilkinson, Bessels House, Bessels Green, Sevenoaks, Kent.

### Courage needed for change in Polish industry

From Mr Mark Schor-Rylski

Sir, Professor Desai (Letters, June 15) argues for greater consensus on the changes in Poland so that Solidarity's stabilising effect is maintained. He thinks Poland's industries need protection.

De-industrialisation is the price paid for historical neglect (or misuse) of investment in equipment, people and markets. Few countries can afford to defer the closure of uncommercial businesses, even for social reasons. The cost is then met elsewhere, and is doubled as opportunities are lost. Poland, especially, cannot support outdated industries; it must raise its GNP and it must export competitive products for

the sake of living standards and political stability. Poland must therefore win investment from abroad and live with some inequality at home.

The Green argument has won support in Poland, where industrial pollution is at criminal levels. But commercial and environmental company closures are separate and distinct issues. Professor Desai implies that intelligent government intervention leads to a better industrial structure. To a degree this is true. There is active government involvement in Poland's re-industrialisation and privatisation, but this is strongly influenced by the terms associated with western capital.

His parallel with the UK

must be challenged. UK industrial development has been held back because we have not used our best brains for business, not because of the free market economy.

Professor Desai is rightly concerned by the vicissitudes which will befall the Poles (why does he refer to them as "workers"?), arguing for consensus, however, he argues against change. The choice lies between long, maybe permanent stagnation and decay, or a shorter term pain. Therein lies the courage of the actions being taken in Poland.

Mark Schor-Rylski, Industry Investment Associates, 33 Harley House, Marylebone Road, NW1

### Paying for it by degrees

From Mr C.D.W. Smith

Sir, One vital thing missing from Lynton McLean's otherwise excellent article ("The mechanics of a modern world," June 15) on the falling number of applications for degree courses in engineering salaries.

Universities may tinker with the structure of their courses as much as they like, but until employers are prepared to pay graduate engineers the sort of money they offer routinely to lawyers and to recruits into business and/or management, the problems will persist.

C.D.W. Smith, 8 Tilgarnley Road, Eynsham, Oxford

### Music to alarm the birds

From Mr Art Lance

Sir, Your report of UK Government support for the Rainham Leisure complex ("Boost for Rainham leisure complex," June 11) made no mention of the important environmental concerns. Rainham Marshes forms part of an area of national importance for wild birds and other wildlife, and it has been identified and designated by the Government's own advisers on nature conservation, the Nature Conservancy Council, as a site of special scientific interest (SSSI).

The Government, despite its professed concern for SSSIs, made the extraordinary decision not to call a public inquiry to examine properly the development proposals confronting Rainham — the largest remaining SSSI in the London area. The Royal Society for the Protection of Birds finds the

Government's handing out of money as a "sweetener" to the Music Corporation of America (MCA) disturbing.

The £18m package proposed by MCA to mitigate the effects of its development can now more correctly be seen as an attempt to "buy off" opposition from conservation objectors. The approval of Mr Chris Patten, Environment Secretary, and the reported £250m government incentives on offer, make MCA's package look like a shrewd investment.

If such sums of public money are to be made available to support this project it should be to find a more environmentally acceptable location for Universal City. The most obvious is surplus agricultural or derelict land. Art Lance, RSPB, The Lodge, Sandy, Bedfordshire

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## Guerin is ordered to repay Ferranti \$189m

By John Authers in London

MR JAMES GUERIN, the man at the centre of the arms contracts scandal which forced Ferranti, the UK electronics and defence company, to suspend its shares on the London Stock Exchange, was yesterday ordered to pay back \$189.9m to the company.

A judge at the High Court in London labelled his written response to questions "contemptuous" and "illusory".

Extracting the money may present difficulties, as much of it has still to be traced.

However, representatives for Ferranti said that they had located some of the assets and they regarded the judgment as an "important step" towards retrieving at least some of the money.

Coopers and Lybrand, the accountants, judged \$189.9m to be the net outflow from ISC Technology, an arms contractor chaired by Mr Guerin which was taken over by Ferranti in November 1987, to a web of at least 30 Panamanian companies which Mr Guerin now admits setting up.

Mr Justice Hoffman struck out the defence offered by Mr Guerin, an American citizen, saying his sworn statements showed a determination on his part not to assist the companies in locating the money in any way.

He said: "As Mr Guerin is out of this jurisdiction, the court has no sanction against him except to say that anyone who wishes to defend proceedings in this country is required to play according to the rules of this court. He has not."

Neither Mr Guerin, nor his lawyer, could be contacted in the US.

ISC first served a writ against Mr Guerin on November 30 last year. The judge made his ruling in favour of ISC after hearing the affidavit which Mr Guerin filed in response to an order made by the High Court on April 11 this year.

The affidavit revealed that the managing directors of Panamanian companies, who signed documents in names such as Blumenthal and Rousseau, which Mr Guerin counter-signed, did not exist. The judge concluded that if these people did not exist, it must follow that Mr Guerin was saying that they were not genuine contracts.

"If they were not genuine contracts, then the money must have been paid out for some ulterior purpose and if it was, then Mr Guerin must know something about what happened," said the judge.

Mr Guerin failed to provide details and information about what had happened to the payments, amounting to \$450m, made from the beginning of 1984 onwards, on behalf of ISC to five Panamanian companies, and 26 other Panamanian companies linked to them.

The information requested included relevant names and addresses of third parties and bank account numbers. Mr Guerin claimed that he could remember none of these details.

The judge commented that to lose sight of this large sum of money, "looks like carelessness, as someone might have said".

## Japan fails to settle dispute on emissions

By Robert Thomson in Tokyo

THE Japanese Government yesterday announced a new environmental policy on global warming, although an internal dispute left it unable to set a target figure for reducing carbon dioxide emissions.

Mr Toshiki Kaifu, Prime Minister, published the new policy yesterday, but the obvious indecision could be embarrassing for Tokyo, which is keen to play a greater international role on the environment.

The Government has yet to reconcile an argument between two ministries, the Environment Agency and the Ministry of International Trade and Industry (MITI), and intends to wait until at least the autumn to set a goal for carbon dioxide emissions.

Miti argues that Japan's emissions, the fourth highest in the world, must increase by about 1.3 per cent a year for the next decade if the country is to maintain economic growth. The Environment Agency wants to stabilise emissions at the present level by the year 2000.

The Government said an "appropriate goal" for carbon dioxide emissions could be announced later this year, but a senior Miti official emphasised that the government policy statement did not impose any obligation to set a target.

Japan plans to table the new policy at the G-7 summit in Houston next month. The Environment Agency and some senior politicians had hoped to release a carbon dioxide target figure at that meeting, which is expected to highlight environmental issues.

Under the policy, carbon dioxide emissions will be kept "as low as possible" and emission-reducing proposals and technology will be closely examined in the coming decade. But the policy cautions that a target must bear in mind Japan's "international economic role" and the "proper management of the economy".

A senior official at the Environment Agency said continuing debate over global warming would mean a "hot summer" for the Government, and policies announced by Britain and other European countries had put extra pressure on Miti.

"Many senior Japanese politicians would like Japan to play a big role in the environment movement and these politicians are hoping that Japan will not be regarded negatively on the global warming issue. Everybody in the ministries is aware of this feeling," the agency said.

But the senior Miti official suggested that the disagreement with the Environment Agency was a matter of "nuance", and said the Government should set a "real target, not a political target" for carbon dioxide emissions.

Kaifu admits side sold shares despite ban, Page 6

**Taiwan alters reserve policy**

Continued from Page 1

stocks were all held in Taipei and were not being actively traded. "The central bank operation in gold is not for profit."

Mr Shieh added that in spite of downward pressure on the New Taiwan Dollar, the central bank would intervene to maintain it at around its present rate of NT\$27.50 to the US dollar. This was part of its policy of seeking to hold inflation at its current level of between 3 and 3.5 per cent.

He said the period of rapid growth in Taiwan's reserves was also now over, as the private sector was exporting capital at a record rate. Some \$7.5bn had left the country this year. In 1989 as a whole, capital outflows were likely to exceed the projected current account balance of payments surplus of \$8bn-\$10bn by a wide margin.

## THE LEX COLUMN

## Sketchley washes its dirty linen

Shareholders in Sketchley have been kicked in the teeth so many times they must be sending out for dentures. The directors and advisers NM Rothschild told them to reject two bids on the basis of a 68m profit forecast. That forecast was compiled on the basis of accounting policies agreed with auditors KPMG Peat Marwick McLintock. Now shareholders are told the forecast was wrong, the accounting policies were wrong and could the company please have £21m because it is in breach of its banking covenants?

Sketchley seems to have fallen prey to every vice of 1980s' management. The vending business over-stretched itself while making acquisitions; the office services division lost its managing director immediately at the end of his earnest period. Shareholders can at least draw consolation from the fact that management, non-executive directors and advisers are all departing. While they can argue about their share of the blame, none emerge with any credit.

It is the nature of rescue teams to tell horror stories about the previous management. But a change in accounting policy which refuses to recognise the residual value of leased vending machines is not overly conservative; it is just sensible. Sketchley's businesses are still in a mess.

Messrs Bloom and Richardson, the new management team, will have every opportunity to justify their high-flying reputations.

**BAA**

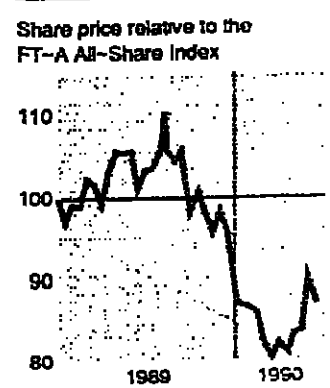
When a company reveals so much more than usual about itself, as BAA did yesterday in its annual figures, it may sound cheerful to start counting. But there is something strange about BAA's decision to put a value on its runways and terminal buildings. Not that there is anything suspect about the figure the external valuers have produced. At £3.6bn, or £7.65 per share, it is at the top end of what the City was expecting, but the details of the exercise, which valued the expected income stream from BAA's terminals on yields of about 8-10 per cent, sound sensible.

The puzzle is to work out why BAA felt the exercise was necessary. It is startling too that BAA has chosen as chief executive, Sir John Egan, a manufacturer, rather than a manager with a successful record in the service sector.

In a sense, the asset valuation tells us nothing more than yesterday's excellent profit-

## BET

Share price relative to the FT-A All-Share Index



and-loss figures. Given that BAA's terminals are not about to be auctioned off, it is academic that the current share price, at 42p, reflects only a fraction of their open-market valuation. More relevant are the facts that pre-tax profits will stagnate at about £290m this year and next due to capital spending at Stansted; and that the trend of passenger growth reinforces the view of BAA as the best UK play on world aviation, with the MMC as the only major potential rival.

The cynic's view, of course, is that the valuation is a pre-emptive strike against BAA's 9 per cent shareholder ADT. But if so, it would be like opening the Dom Perignon an hour before the guests arrive; and a shot in the foot, since it makes BAA's return on assets appear poor.

**BET**

For a company which spends so heavily on investor relations, BET must be wondering whether it is worth the effort. Its level of disclosure is better than most, its earnings are growing steadily and yesterday's full year results confirmed another healthy improvement in trading margins. Yet even on conservative assumptions, BET is selling on eight times earnings and yielding 7.4 per cent prospectively. Its gearing looks high, but its interest charge is covered 6.5 times, and its balance sheet will be transformed when it eventually completes its planned disposals.

BET is haunted by its image of being a hyperactive acquirer, constantly diluting shareholders with share issues. Every year, it only increased its average equity base by 3 per cent last year and, if it is to be believed, is concentrating on organic growth from now on. This leaves the residual worry about its dependence for two-thirds of its core profits on a

slowing UK economy. A US service company is far less vulnerable to a strong currency than many, and BET's domestic profits should be reasonably secure, otherwise the City will want some answers. BET is a safe and boring UK consumer and its shareholders suffer when it tries to pretend otherwise.

**PSBR**

Gifts investors have been giving in ERN-induced euphoria for several weeks but yesterday's PSBR figures ought to have brought them back to earth with a bump. The UK's public sector finances are deteriorating with alarming speed. The running deficit after two months of the fiscal year is already £1.8bn and the government forecast of a £2.6bn surplus for the year looks a distant target. The poll tax seems to be having a double effect. It has increased spending through the increased grants made by central government in an attempt to cushion the impact on voters and it has reduced revenues because of the public's reluctance to pay up.

With some analysts estimating that the public finances could merely balance in 1990, it now seems to be a question of when, rather than if, the government will be issuing gilts this year. Mr Major wants to avoid a clash with November's electricity privatisation but ERN entry must provide just the right psychological moment to resume issuance.

**ECC, Bryant**

It takes two views to make a market, as ECC's placing of its near-30 per cent stake in Bryant, the housebuilder, makes clear. For the institutions who bought at 94p, one can see the attraction. A prospective yield of about 7 per cent, with not long to wait for the next dividend, since Bryant's financial year ended on May 31 and the knowledge that they are buying a quality company in lock of time to catch the full benefits of the next UK housing upturn. But ECC's attitude is also worth pondering. It has housebuilding of its own, and knows the market, so its decision to sell now suggests it does not think a prewar recovery in the sector is just around the corner. The overall impression from the episode is that it is starting to make sense to pick up stock in housing-related companies selectively, but a solid rally in building shares is still some way off.



Troops guard the parliament building in Bucharest yesterday during the first session since last month's elections

## EC delays economic pact with Romania

By David Buchan in Luxembourg and Judy Dempsey in Bucharest

EUROPEAN Community foreign ministers last night delayed approval of a trade and economic co-operation pact with Romania to show their distaste for the violent suppression of protest demonstrations in Bucharest last week.

It is also likely that Romania will not now receive western aid from the so-called Group of 24 countries, which includes EC members, the US, Japan and other donor nations.

The EC ministers' decision came as Romania's parliament voted for police action against continuing anti-government demonstrations in Bucharest's University Square - scene of last week's bloody clashes.

The parliament, which is dominated by the National Salvation Front, approved a motion demanding that the forces of public order intervene against the protesters.

The EC ministers, meeting in Luxembourg, roundly criticised the Bucharest authorities for "indiscriminate use of force" in putting down last week's demonstrations. Ministers from various EC countries, including Britain, have already condemned the Bucharest government for calling in miners, who beat up protesters.

Freezing of the trade and co-operation agreement will have little immediate effect, as it provides a framework for further talks. But ministers regard it as a symbol of their policy towards eastern Europe, which aims at encouraging progress towards democracy and market economies.

A majority of ministers backed a call by Mr Frans Andriessen, the EC commissioner for external affairs, to exclude Romania from western aid by the Group of 24. The

G-24 will meet in Brussels on July 4 to consider their aid effort in eastern Europe.

An EC official said Romania now was unlikely to be invited to the meeting. Six other east European countries will be invited.

However, there is a difference of emphasis among EC members over Romania. Britain is the strongest backer of the relatively tough Andriessen line that also enjoys US support. But France and Italy are anxious not to sever contacts with Bucharest.

The Romanian news agency Rompres reported that in the 396-seat Romanian Assembly only 72 deputies voted against the motion backing police action.

The small opposition parties, whose headquarters were ransacked by groups of miners last week, attempted to call for

a parliamentary commission to try to discover who brought in the miners and why the army and police were not prepared to impose law and order in the city. But no vote was taken.

Some deputies, including Mr Mihail Soha, deputy Minister of Education and an independent deputy, sharply criticised President Ion Iliescu, who personally thanked the miners last Friday for their work.

Mr Iliescu was to have been sworn in as President yesterday but the ceremony was put off until later in the week. Several western ambassadors said they would boycott the occasion.

It is understood that relations between Mr Iliescu, Mr Roman and Mr Victor Stanculescu, the defence minister, have deteriorated sharply over the past 48 hours.

## Saunders denies he considered suicide

By Raymond Hughes, Law Courts Correspondent, in London

MR Ernest Saunders yesterday denied that he had been brought to the verge of suicide by the strain of the Guinness affair.

"I may have contemplated many things, but suicide, never," the former Guinness chairman and chief executive said at Southwark Crown Court, London.

He was being cross-examined at the Guinness trial by Mr Michael Sherrard, QC, counsel for one of his co-accused, Mr Gerald Ronson, chairman of the Heron group.

Mr Saunders was dismissed by Guinness in January 1987 following allegations that he had been involved in illegal share-support payments made by the company during its takeover battle for Distillers, the drinks group, in 1986.

Mr Sherrard asked if Mr Saunders knew that in March 1987, "you were regarded as a very serious suicide risk".

Mr Saunders replied that he had not known that. Suicide, he said, had never crossed his mind.

He described as "quite scurrilous and disgraceful" suggestions by Mr Sherrard that in early 1987 "you put your vanity before the truth and began to tell lies", and that, since then, he had been "wriggling on your self-inflicted hook, accusing all who point the finger of criticism at you of being liars and worse."

At the end of 1986, suggested Mr Sherrard, "you went into a psychological nosedive of disbelief, incapable of accepting that you might, however innocently, have been a party to a serious breach of the rules."

Mr Saunders replied: "You are making up a very nice story here which may suit your book or that of your client, but it is simply not correct and I won't accept it."

Speaking of his "disgraceful" treatment by Guinness, which sacked him and cut him off without funds, he said it had been "the most brutally destructive act a corporation in this country has ever perpetrated against a former chairman." The trial continues.



West German Chancellor Helmut Kohl (left) and East German Prime Minister Lothar de Maizière in talks yesterday

## Kohl publicly backs German union in 1990

By David Goodhart in Bonn

CHANCELLOR Helmut Kohl yesterday gave his first public backing to full political union of the two Germans and all-German elections this year.

Addressing a Christian Democrat meeting in Bonn, he said that "1990 will be the year of German unity." Later on television he said that all-German elections in December were "highly probable."

Mr Kohl's statements follow last week's decision of the ruling Christian Democrats in East Germany to back all-German elections this year and a growing consensus in the West German coalition for unity this year.

The Social Democrats in both Germans are less keen on unity or all-German elections in 1990 but seem increasingly resigned to the fact.

On Sunday night a special sitting of the East German Volkskammer unexpectedly debated a motion calling for

immediate unity. The Volkskammer decided, however, to send it to a committee for discussion.

The Interior Ministry in Bonn yesterday added to the unity rush by announcing that, in co-operation with the East German authorities, it was preparing a complete overhaul of East German laws to fit with West German ones.

Talks on the external aspects of unification continued yesterday between Mr Hans-Dietrich Genscher, West German Foreign Minister, and Mr Eduard Shevardnadze, his Soviet counterpart, in Münster.

The Bonn coalition remains divided about one aspect of all-German elections: whether the West German 5 per cent barrier for small parties should apply to East Germany, too.

The Christian Democrats want to waive the rule to keep alive the right-wing German Social Union in East Germany.

## WORLDWIDE WEATHER

Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind
Alexandria	25	77	Dallas	75	79	Moscow	21	70	Panama	25	77
Algiers	25	77	Dakar	25	77	Madrid	21	70	Paris	25	77
Amsterdam	25	77	Dhaka	25	77	Mumbai	25	77	Rio de Janeiro	25	77
Athens	25	77	Durban	25	77	Manila	25	77	Sao Paulo	25	77
Bahia	25	77	Edinburgh	16	61	Medan	25	77	Singapore	25	77
Bangkok	25	77	Geneva	21	70	Montevideo	25	77	Tokyo	25	77
Bombay	25	77	Havana	25	77	Nairobi	25	77	Washington	25	77
Buenos Aires	25	77	London	16	61	San Jose	25	77	Yokohama	25	77
Calcutta	25	77	Lyon	21	70	Santiago	25	77			
Cairo	25	77	Madrid	21	70	Sao Paulo	25	77			
Canton	25	77	Moscow	21	70	Singapore	25	77			
Cebu	25	77	Mumbai	25	77	Tokyo	25	77			
Colon	25	77	Manila	25	77	Yokohama	25	77			
Dacca	25	77	Medan	25	77						
Dakar	25	77	Montevideo	25	77						
Damascus	25	77	Nairobi	25	77						
Delhi	25	77	San Jose	25	77						
Dhaka	25	77	Santiago	25	77						
Durban	25	77	Sao Paulo	25	77						
Edinburgh	16	61	Singapore	25	77						
Geneva	21	70	Tokyo	25	77						
Havana	25	77	Yokohama	25	77						
London	16	61									
Lyon	21	70									
Madrid	21	70									
Manila	25	77									
Medan	25	77									
Montevideo	25	77									
Nairobi	25	77									
San Jose	25	77									
Santiago	25	77									
Sao Paulo	25	77									
Singapore	25	77									
Tokyo	25	77									
Yokohama	25	77									

C-Clear, D-Drizzle, F-Fair, G-Fog, H-Hail, R-Rain, S-Sunny, SI-Sleet, SN-Snow, T-Thunder, Y-Heavy Rain



# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday June 19 1990

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## INSIDE

### Kirin makes its London debut

From today shares in Kirin Brewery of Japan will be listed in London. Together with a Paris quotation on June 29, the move is intended to help internationalise the image of a company which dominates beer sales in rural Japan and has thus been considered somewhat provincial. Robert Thomson talks to Mr Hiroyuki Motomura, president of Kirin, about the ambitions of the Japanese brewer. Page 24

### Orix buys rights to 74 Airbus

Orix, the fast-growing Japanese financial group, is buying contract rights to acquire up to 74 A320 aircraft from Airbus Industrie, the European aircraft maker. Orix said the transaction was "a giant step" towards becoming the first Japanese company to make a substantial move into the operating lease business for aircraft. Stefan Wagstyl reports. Page 24

### Sailing along on the crest of a wave

It was first won by the British steamer Great Western in 1838, and is currently held by the liner United States. Now, for the first time since 1952, an official attempt is being made on the Blue Riband for the fastest crossing of the Atlantic by a commercial ship. Today the revolutionary ferry, Hoverspeed Great Britain, sails from New York. Kevin Brown reports. Page 31

### BET rises 19% to £322m

BET, the acquisitive UK services company, has been described as being in the "chore business" but daily drugstore appears to have paid off. The group increased pre-tax profit by 19 per cent to £322.3m (£548m) for the year to March 31. Page 28

### Treading familiar ground

Deutsche Unilever, the West German subsidiary of the Anglo-Dutch foods and soap powder conglomerate, is looking forward to resuming its place in eastern Europe. Up to the end of the Second World War, Unilever had its German headquarters in Berlin, owned a large margarine factory near Wittenberg and ran a string of fish shops throughout the area. David Marsh talks to Jürgen Schrader (above), chief executive, about the company's plans to return to the East German market. Page 23

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Chief price changes yesterday		
MANCHESTER (DM)		
Boysen	395	+ 20
Brown Boveri	971	+ 31
Hag Lloyd	440	+ 15
Orbit	305	+ 15
Boysen	285	+ 15
Hag Lloyd	1375	+ 15
Orbit	305	+ 15
NEW YORK (\$)		
Am S & W	15 1/4	+ 1/4
Orbit	15 1/4	+ 1/4
Boysen	125 1/2	+ 1/4
Boysen	246	+ 8
Boysen	19	+ 1/4
Boysen	155 1/2	+ 1/4
LONDON (Pence)		
BAA	423	+ 7
Orbit	237	+ 8
Boysen	263	+ 13
Boysen	242	+ 8
Boysen	246	+ 8
Boysen	195	+ 56
Boysen	367	+ 6
Boysen	150	+ 11
Boysen	250	+ 10
Boysen	645	+ 12
PARIS (FFr)		
Boysen	4000	+ 20
Boysen	900	+ 10
Boysen	854	+ 26
Boysen	1021	+ 40
Boysen	534	+ 11
Boysen	486	+ 11
TOKYO (Yen)		
Boysen	1670	+ 200
Boysen	3080	+ 350
Boysen	2100	+ 250
HONG KONG (\$)		
Boysen	1093	+ 14
Boysen	406	+ 11
Boysen	188	+ 14
Boysen	334	+ 7
Boysen	203	+ 12
Boysen	350	+ 10
Boysen	243	+ 12
Boysen	183	+ 20
Boysen	418	+ 7
Boysen	252	+ 10

## Volvo seeks Dutch share in car group

By Kevin Done, Motor Industry Correspondent, in London

VOLVO, the Swedish automotive group, hopes to implement a takeover of Volvo Car BV, its associate company, by the end of the year.

Mr Pehr Gyllenhammar, the Volvo chairman, has written to the Dutch Government setting out a timetable to complete negotiations for its majority share by the end of September.

Volvo holds only 30 per cent of Volvo Car BV, which is 70 per cent owned by the Dutch Government.

The company manufactures all the Volvo group's medium-sized 300 and 400 series cars and last year accounted for 133,200 of the Swedish group's total car output of 414,000.

The Dutch operation was created from the former DAF Car business, in which Volvo acquired a 33 per cent stake at the end of 1987.

Volvo Car BV has had a chequered history in the face of severe financial pressures.

Initially, Volvo increased its share, rising to 75 per cent by 1975 and renamed the company

Volvo Car BV. Mounting losses in the second half of the 1970s forced it to reduce its stake, however.

The Dutch Government took a 70 per cent majority stake in 1981 as part of a rescue operation to refinance the company.

Government financial support for Volvo Car BV has amounted to £150m (£242m).

Volvo said yesterday that it wished to take full control of the Dutch associate in light of its proposed alliance with Renault of France.

Renault and Volvo plan to exchange significant minority stakes in their respective car and truck operations.

Volvo said that the aim of the planned takeover of the Dutch associate was to "achieve a joint business and product strategy supported by one organisation structure," while retaining the group's industrial bases in Sweden, the Netherlands and Belgium.

Mr Roger Holtback, head of Volvo's car operations, said that it was important to co-ordinate

the Dutch branch to strengthen the company's presence in the medium-sized car segment of the European market.

Volvo Car BV is already closely linked with Renault, which supplies all the engines and transmissions for the Dutch-produced Volvo 400 and 300 series cars.

Volvo Car BV is still only a very small producer of medium-sized cars and is dangerously dependent on the UK market.

## Ogilvy struggles to swallow WPP medicine

Alice Rawsthorn looks at the success, and failure, of the Sorrell formula

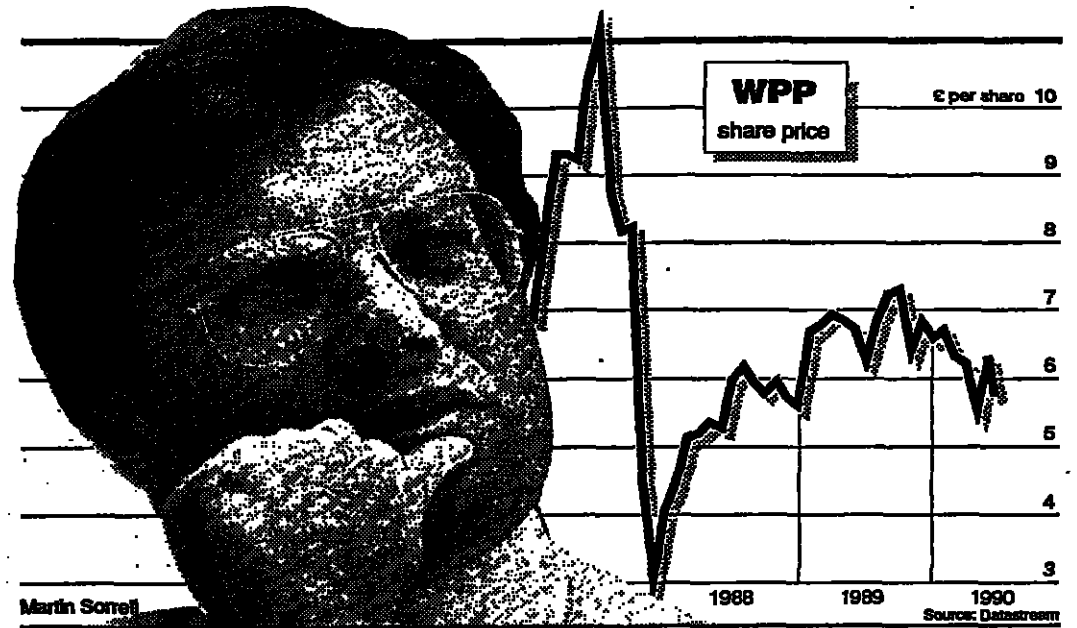
IT IS now a year since Mr Martin Sorrell's WPP Group turned itself into the largest single force in international marketing services by buying Ogilvy & Mather, one of the grand old US advertising agencies, for \$364m.

Ogilvy was a deal that no one wanted Mr Sorrell to do. Ogilvy's management was against it. Mr David Ogilvy, the agency's founder, castigated Mr Sorrell as an "Odious Little Jerk" from his 12th century chateau outside Paris. The advertising industry was against it. Mr Charles Saatchi, Mr Sorrell's old employer at Saatchi & Saatchi, even telephoned Ogilvy to offer his help.

The City of London was against it. The stock market was already awash with WPP shares after its \$588m bid for J. Walter Thompson (JWT), another big agency. The market had also been shaken by Saatchi's profit warning earlier that summer. The JWT deal had gone remarkably well. Its margins had risen from 4 to 10 per cent and a \$100m profit from the deal. But the City wanted Mr Sorrell to wait.

Even history was against the deal. Saatchi and Interpublic, two of the four global marketing service groups, were almost destroyed by their attempts to create second international advertising agencies. WPP risked the same fate with Ogilvy.

Mr Sorrell was "too good" a chance to miss, said his balance sheet with \$294m (\$500m) of debt and a \$214m convertible



without cutting costs in any areas related to client service.

The critical question for Ogilvy is whether it will be expected to increase margins further. Any additional cuts could affect the standard of its services, given that the only other areas for potential improvement are Research International and the Sage sales promotion companies, two poorly performing subsidiaries. Ogilvy might then run the risk of losing accounts.

Mr Sorrell maintains that he will be "perfectly content" with margins of 12 per cent. His critics in the City suspect problems could arise if other parts of the WPP group started to suffer and he had to compensate by crunching cash out of Ogilvy to service its debts; or if Ogilvy lost momentum in terms of revenue.

So far, there is no sign of this happening. Mr Neil Blackley, an analyst at James Capel, the London stockbroker, expects WPP's pre-tax profits to rise from £76m to £112m this year. Ogilvy is expected to show revenue growth of 10 per cent. Its ad agencies alone have already won more than \$300m in new business this year despite the sluggish US and UK advertising markets.

In operational terms, Ogilvy's executives are benefiting from the introduction of WPP's financial systems. One divisional head said he now receives information "in days, rather than weeks."

The only ominous sign is that the morale is still low. Ogilvy is a company with an exceptionally strong corporate culture. The senior executives of the New York agency play the bagpipes each Christmas in homage to Mr Sorrell's Scottish origins. Its offices are carpeted in red, the same colour as the founder's braces. Ogilvy's employees were proud of their independence and bitterly resented the takeover.

long-standing employees, as chairman and vice chairman of Europe, came as a shock to a company which prides itself on offering jobs for life.

Mr Sorrell's critics cite the resignations as evidence that a purely financial approach is not appropriate in a people business such as advertising. "You cannot run an agency by budgets, budgets, budgets," says Mr Brian Sturges, an analyst at BZW in London, who is about to publish a bearish circular on WPP.

The critics also suspect that WPP debt could force Mr Sorrell to squeeze Ogilvy. When WPP's annual report was published last week, the discovery of an £20m provision for unused office space at Ogilvy's New York headquarters fuelled their worst fears.

WPP's shares suffered, despite warnings from analysts that the market was over-reacting.

Mr Sorrell is still bullish. He sees Ogilvy as a success both in terms of its improved financial performance and its contribution to the WPP Group. "A year on, one is even more impressed by the depth of Ogilvy's thinking," he says. "I would call Ogilvy the opportunity of a lifetime. But we said that about JWT."

## Pargesa plans to sell 62% stake in UK merchant bank

By David Lascelles, Banking Editor, in London

THE PARGESA group of companies is putting up for sale its collective 62 per cent stake in Henry Ansbacher, the London merchant bank.

The decision marks a further divestment from the financial services market by the Belgian-based group, which owns Pargesa Holdings, Groupe Bruxelles Lambert and Banque Internationale à Luxembourg. It also presents would-be buyers with a rare opportunity to buy into the City of London merchant banking business.

Pargesa, which is controlled by Mr Albert Frère and Mr Gérard Ekenhout, said yesterday that the move to dispose of the stake resulted from a strategic review of its investments. Ansbacher, it stressed, "is today a strongly capitalised, profitable, well-managed organisation with capital and cash resources well in excess of its current and reasonably anticipated requirements."

Pargesa has already sold its 30 per cent stake in 1984 when Ansbacher was going through a major phase of expansion, but it was forced to bail the merchant bank out of large losses in the years that followed, at a total cost of more than £100m (£160m).

Since then, Ansbacher has mounted a steady recovery by divesting itself of unprofitable activities and building up its banking business.

Its main operations now are trust banking. It made £10.1m before tax in 1989, up from £7.2m. Net assets at the end of the year were £129m.

Mr Richard Fenbells, the chief executive of Ansbacher, said yesterday that Pargesa had been "enormously supportive." He has agreed to stay on after the sale.

Under the Takeover Code, a buyer would have to make a bid

for all shares in Ansbacher. Shares were unchanged at 78p on the news yesterday, placing the bank's value at £145m. This implies a value of £90m for the Pargesa stake, which is below the cost of its investment.

Pargesa has already sold its remaining interest in Paribas (Swiss) and other stakes held by Paribas, its French subsidiary. Groupe Bruxelles Lambert's decision to sell its stake was seen by analysts yesterday as further evidence of a change in the strategy of the Belgian holding company, writes Lucy Kellaway in Brussels.

Following the collapse of Dresdner Bank in February, in which GBL and Pargesa jointly lost some \$800m, Groupe Bruxelles Lambert appears to have abandoned its ambition to build an international financial group made up of majority holdings in merchant banks.

## Sir John Egan will join BAA

By Paul Abrahams in London and Bernard Simon in Toronto

SIR JOHN EGAN, the chairman of Jaguar, the UK luxury car manufacturer recently sold to Ford, is to become the chief executive of BAA, formerly the British Airports Authority.

The move, which came as a surprise to both the City of London and senior executives at BAA, fuelled speculation that Sir John may replace Sir Norman Payne, chairman of BAA. Sir Norman, who has been with BAA since 1965, shepherded the company through privatisation in 1987. His contract is due to expire in July next year.

The announcement was made in London yesterday at the same time that it emerged that BAA was bidding to redevelop and run Toronto airport in the company's first move abroad. BAA is also bidding to run Budapest air-

port which is hoping to become a hub for eastern Europe.

BAA also announced a 29 per cent increase in pre-tax profits from £198m to £255m (£465m) for the year to March 31. The result was above expectations.

Analysts said the results were sparkling but were concerned the gains would antagonise airport users in the build-up to a statutory quinquennial review into the company's operations by the UK's Monopolies and Mergers Commission.

They warned, however, that the cost of the company's capital expenditure programme would slow profits' growth for the coming two years. Next year BAA plans to open a new terminal at Stansted, north of London, capable of handling 8m passengers. However, in the short term, ana-

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## VIEWPOINT

The Commerzbank report on German business and finance

## A sober look at West Germany's public-sector deficit

The sharp rise in German bond yields reflects concerns that German unity will mean not only higher inflation but also a larger budget deficit. Are concerns about the latter justified? In order to answer this question, we must analyse a number of interrelated factors. Some can be influenced by political decisions; others are hard to judge at present.

The first factor involves the rate of economic growth and price trends, which determine the level of tax receipts. Here the situation in 1991 should be favourable. While the public-sector deficit - including that of the social security system - will rise this year by some DM 25 to 30 billion, mainly due to the recent tax reform, it would have declined sharply next year if no extra spending had been needed for East Germany. Tax revenues will increase again substantially because there will be no more impact from the tax cuts and the economy will continue to expand strongly. In fact, the added input of the East German economy should cause nominal GNP to rise by an extra 1½ to 2 percentage points.

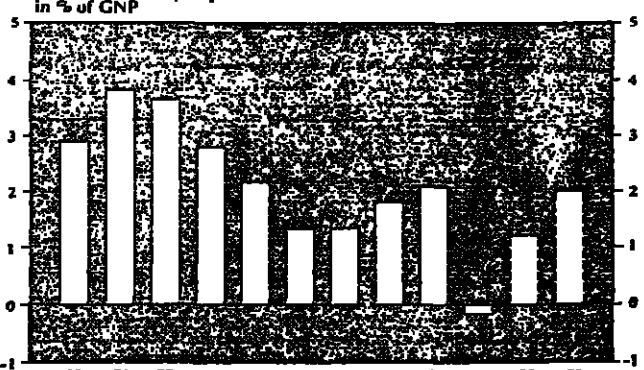
## Assessing the costs

The cost to West Germany of merging East Germany's economy with its own is the second key issue. Any estimates here would be purely conjectural, as it is hard to predict how East Germany will fare after economic and monetary

union. Moreover, a number of important political decisions have yet to be taken in Bonn and East Berlin. However, it is clear that costs will be incurred through the introduction of the monetary union itself, the creation of a social security system along West German lines, improvements to the country's

total of about DM 20 billion should be needed for social security in general, some of which can be financed by East Germans' contributions. How quickly the country's infrastructure should be modernised and its economy made more "environmentally friendly" is a matter for the political

West Germany's public-sector deficit in % of GNP



infrastructure and environmental measures - and, perhaps, temporary financial aid to East German firms to ease the process of adjustment.

The financial burden will probably be heaviest during the second half of 1990 and in 1991.

As regards social security, the bulk of outlays will be needed to raise old-age pensions from their current low levels and also to shore up the unemployment insurance scheme. Although the precise amount required here will depend on the level of unemployment, a

scale on which private investors are attracted will be determined in large part by the pace of such modernisation efforts. Initially, annual outlays in this area could amount to DM 10 to 20 billion.

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VIEWPOINT is presented as a regular service to the international business and financial community by the Economics Department of Commerzbank, P.O. Box 10005, D-6000 Frankfurt/Main 1.

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## To the holders of all outstanding bonds, notes and warrants issued by State Bank of New South Wales Limited

Pursuant to the State Bank (Corporatisation) Act 1989 (the "Act") of the State of New South Wales ("State Bank"), on 14th May, 1990 the whole of the business undertaking of State Bank of New South Wales and all its assets, rights, liabilities and obligations were, as a matter of New South Wales law, transferred to a new state-owned corporation, State Bank of New South Wales Limited ("State Bank Limited"), constituted by the Act as a bank and as an agency through which, inter alia, the State of New South Wales will engage in state banking.

All the assets, rights, liabilities and obligations of State Bank, including its rights, liabilities and obligations under outstanding bonds, notes and warrants issued by it, have been succeeded to by State Bank Limited. All obligations of State Bank which were guaranteed by the Government of New South Wales continue to be so guaranteed as obligations of State Bank Limited pursuant to the Act and the State Owned Corporations Act 1989.

The outstanding bonds, notes and warrants will not be stamped or exchanged and will continue to be listed on the stock exchange on which they are currently respectively listed.

State Bank NSW

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## SUBORDINATED FLOATING RATE NOTES DUE 2000

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from June 15, 1990 to December 17, 1990 has been fixed at 8.6875% per annum.

The interest payable on December 17, 1990 against surrender of coupon no. 1 will be US \$ 223.22 on each Note of US \$ 5,000.

BANQUE INTERNATIONALE A LUXEMBOURG  
Société Anonyme

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month interest period from (and including) 19th June, 1990 to (but excluding) 19th December, 1990, the Notes will carry a rate of interest of 8% per cent. per annum. The relevant interest Payment Date will be 19th December, 1990. The coupon amount per US\$5,000 Note will be US\$217.63 payable against surrender of Coupon No. 13.

Hambros Bank Limited  
Agent Bank

## VESTLANDSBANKEN

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Subordinated Floating Rate Notes Due 1992

For the six months, 19 June 1990 to 19 December 1990 the interest rate has been fixed at 8.5625% per annum. Interest payable on 19 December 1990 will be US\$21,763.02 per note of US\$500,000 denomination.

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S\$300,000,000

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By: The Chase Manhattan Bank, N.A.  
London, Fiscal Agent  
June 19, 1990

## INTERNATIONAL COMPANIES AND FINANCE

## Forced into flight plan of merger

Caribbean carriers may join forces to survive, writes Canute James

Several Caribbean airlines, burdened by high operating costs and mounting losses, are contemplating a merger to create a single regional carrier. If this is successful, the new company plans to seek a partner from among the major international carriers.

The Governments of the English-speaking Caribbean states which own the five airlines being considered for the merger are eager to remove the companies from the pressured national budgets.

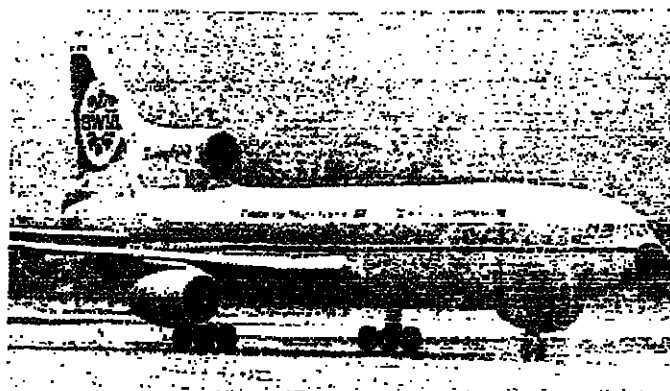
But while some appear more enthusiastic than others, they have all concluded that co-operation is needed to cut their losses and to fight increasing competition from more efficient carriers.

Mr Karl Hudson-Phillips, chairman of BWIA of Trinidad and Tobago, and one of the more fervent advocates of the merger, said many of the world's major airlines were being driven to join forces by higher operating costs and consumer resistance to higher prices.

He pointed to the merger of Air France and UTA: collaboration between Scandinavian Airlines System and Swissair and between Air France and Lufthansa; British Airways' interest in United Airlines; share swaps between Delta and Singapore Airlines; and the impending merger of LAM and Viasa of Venezuela to create a single company.

"While the larger airlines of the world go together," Mr Hudson-Phillips contended, "we in the Caribbean are still fervently guarding our separate tiny air sovereignties."

The five airlines which are being considered for the merger have unenviable financial histories. For BWIA, Air Jamaica, Leeward Islands Air Transport (LIAT), Guyana Airways and Caricargo, one com-



A BWIA TriStar at Trinidad and Tobago airport

mon factor has been accumulating losses.

BWIA, the region's oldest carrier, recorded a \$28.2m loss in 1987, according to the latest available figures. With a fleet of Lockheed TriStars and DC9s, the company flies routes within the Caribbean, and links the region with North America and western Europe.

Air Jamaica, established 21 years ago, which operates a fleet of four Airbus A300s and four Boeing 727s, recorded a \$18m loss last year, bringing accumulated losses to \$38m. The financial problems could worsen unless the company is successful in obtaining relief from outstanding fines of \$38m levied by US Customs after narcotics were found on flights arriving in the US from Jamaica.

LIAT, which is owned by the Governments of the Caribbean Economic Community, islands in the eastern Caribbean with a fleet of British Aerospace 748s and De Havilland Dash 8s. The airline is carrying accumulated losses of \$11m and its operating deficits have had to be met by increasingly exasperated Governments.

Caricargo, a cargo carrier owned by the Governments of Trinidad and Tobago and Bar-

bados, is saddled with debts of \$39m. A merger with other airlines would spare the owners from a harsh decision. Trinidad and Tobago wants to pull out, while Barbados has said it cannot continue subsidies.

Guyana Airways, while recording a small profit in local dollar terms last year, is "in the red in foreign exchange terms" according to company officials. The company has had difficulty running an international service using only one aircraft, a 24-year-old Boeing 707.

He needed for the region's Governments to reduce their involvement in the airline industry, said Mr James Mitchell, the Prime Minister of St Vincent, will become more apparent after 1992.

The creation of a single European market and the deregulation of European air travel to the Caribbean, he said, will bring increased competition from airlines. These will be more efficient than those now run by the region's Governments.

"Consider what this would mean," said Mr Hudson-Phillips of the proposed merger. "No other region in the world has the basket of

route rights we do in the Caribbean."

"We have BWIA to London, Stockholm, Frankfurt, Zurich, Miami, New York and Toronto. We have Air Jamaica to Los Angeles, San Francisco, Atlanta and New York. LIAT has rights to fly to North America, and Guyana Airways to Rio de Janeiro, Brasilia and Buenos Aires."

If the region's Governments agree on a merger, they may have to start without Air Jamaica until the airline has completed a restructuring begun two months ago.

Mr Robert Pickersgill, Jamaica's attitudes and transport minister, said: "We are not giving active consideration now to being part of a single regional airline. I have already indicated to my colleagues from other countries that Air Jamaica is now seeking an agreement with a foreign partner to hold some equity in the company."

"We could derive some benefits from shared services and technical co-operation with other airlines in the region, but the Government's policy at the moment does not include any participation by Air Jamaica in the proposed merger."

This is not likely to stop the other companies from moving to create a unified carrier.

Mr Mitchell has concluded that none of the Caribbean Community Governments has the money to write off the debts of LIAT. It is expected that the Governments which own the airline will support a merger with BWIA - which Mr Hudson-Phillips sees as the first step in establishing the new carrier. The next step would be to bring in Guyana Airways, he suggested, and then Air Jamaica and Caricargo. "When this is done," he said, "we could approach the international market for foreign investment."

## Pru-Bache to sell retail division

PRUDENTIAL-Bache has become the second US securities firm this year to retreat from the retail business in Canada with an agreement to sell its retail division to Burns Fry, the Canadian affiliate of California's Security Pacific Corporation, writes Bernard Simon in Toronto.

The deal involves most of Pru-Bache's 700 staff in Canada, and will double Burns Fry's retail sales team to 500. Up to 190 of Pru-Bache's employees will be laid off.

Terms of the deal were not

disclosed. According to local estimates, Pru-Bache suffered a loss of C\$26m (US\$22m) in Canada in 1988 on revenues of C\$288.7m. Assets totalled C\$223m.

Mr George McGough, Pru-Bache Canada's chief executive, said the company would continue its cross-border investment banking activities.

The fragile mood of individual investors has encouraged a substantial restructuring of the Canadian retail securities business in recent months. Merrill Lynch has sold its Canadian

retail operations to Wood Gundy, while two medium-sized retail-oriented firms, Walwyn and Midland Capital, agreed to merge operations.

Security Pacific is in the process of raising its interest in Burns Fry from 30 per cent to 49 per cent. Burns has substantially expanded since the Sec-Pac investment two years ago, which brought it into a group that also includes Britain's House of Fraser.

Burns Fry earned C\$13.2m last year on revenues of C\$307.4m.

## Victoire and Laurentian in deal

GROUPE Victoire, Europe's fifth largest insurance group and a subsidiary of Compagnie Financière de Suez, is buying a 50 per cent interest in the Laurentian Group's property and casualty unit based in Montreal for C\$125m (US\$106.9m), writes Robert Gibbons in Montreal.

Laurentian Group has been seeking a partner to help expand its general insurance subsidiary, Laurentian Gen-

eral, for several months. The Canadian market has become highly competitive as other European companies such as Axa have moved in aggressively.

Victoire, with assets of C\$350m, and Laurentian Group will each own 50 per cent of the new holding company, which in turn will own most of Laurentian General, valued at C\$250m. Management of Laurentian General will remain

unchanged under the leadership of Mr Jean Bouchard, chairman.

Victoire now holds 20 per cent of Laurentian Group, and has helped it become Canada's fourth largest integrated financial services group, with assets of C\$16bn and with subsidiaries in the US and UK.

Laurentian General has assets of C\$687m and 1989 annual growth premium income was C\$433m.

## Hewlett and Apollo move to merge workstation line

By Louise Kehoe in San Francisco

HEWLETT-PACKARD yesterday moved to merge its computer workstation product line with that of Apollo Computer, the company it acquired in May 1989, in a bid to claim leadership in the \$5.8bn computer workstation market.

The new product range, called the H-P Apollo 9000 series 400, is compatible with previous products from both H-P and Apollo. Its success is seen as a critical test of H-P's ability to capitalise on the \$500m Apollo acquisition to boost its role in one of the fastest growing segments of the computer market.

"During the year since the H-P/Apollo merger, we have combined and leveraged the technological capabilities of both companies to complete

the first phase of our merger product strategy," said Mr Bill Kay, general manager of H-P's Workstation Group.

According to market analysts, however, H-P has lost ground in the workstation market over the past year. While the combined market shares of H-P and Apollo were about 30 per cent in 1988, they now stand below 25 per cent, according to International Data Corporation, a market analysis company.

The new H-P workstations range in performance from 12m to 28m instructions per second, placing them in direct competition with Sun Microsystems and Digital Equipment products. H-P has aggressively priced its new low-end workstation at under \$5,000.

LVMH

MOËT HENNESSY - LOUIS VUITTON

LVMH DIVIDEND UP 41 %

The Annual Meeting of Shareholders of LVMH Moët Hennessy Louis Vuitton held in Paris today approved the group's financial statements for the year ended December 31, 1989. Net income for the year totalled FF 2,932 million, up 46 % over the 1988 level.

Shareholders approved a 1989 dividend of FF 62 per share, net of "Avoir Fiscal" tax credit of FF 31 per share; the 1989 dividend represents a 41 % increase over the prior year level. An interim dividend of FF 15 per share net was paid out on November 30, 1989; the balance - i.e. FF 47 - will be paid on June 14, 1990.

June 6, 1990



GRUPPO IRI

Shareholders of the Company are notified of a second call to the Extraordinary and Ordinary General Meeting to be held at

10 a.m. THURSDAY, JUNE 28, 1990

At the Sala Congressi di Via Bertola 34, Turin



Heron International Finance B.V.

ECU 40,000,000

GUARANTEED FLOATING RATE NOTES 1984-1991

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INTERNATIONAL COMPANIES AND FINANCE

Framatome calls on CGE to withdraw

By William Dawkins in Paris

FRAMATOME, France's nuclear plant builder, yesterday intensified its fight against the bid for control by Compagnie Générale d'Electricité (CGE), the telecommunications and engineering giant.

Senior Framatome executives called on CGE to withdraw rapidly from the company in which it took a 52 per cent stake last week, the climax of an unusual power struggle over a partly state-owned company.

The strategy of Mr Pierre Suard, CGE's chairman, was at odds with Framatome's interests and CGE's arrival as the largest shareholder was beginning to jeopardise negotiations for international contracts, the executives said.

"We are in a total deadlock... we don't want a shareholder who does not have the company's interests in mind," said Mr Marcel Chabrilac, vice president for nuclear operations. And Mr Bernard Jais, social affairs director, said: "We are not dogmatic. We just have a feeling that today they should exit."

The outbreak came as a former divided Government continued to seek a compromise in which the state would regain control. Some commentators see the Paris Administration's problems in making up its mind about Mr Suard's challenge as a sign of lack of clarity in French industrial policy. However, senior officials argue that the Government has always felt that such a strategically sensitive company should stay under public control.

Until CGE increased its stake from its old level of 40 per cent, state-owned bodies held the power at Framatome, with a combined 45 per cent. That balance had existed since 1986, when CGE - then state-owned - first became a Framatome shareholder.

Credit Lyonnais, the state-owned bank, is looking for industrial investors to buy CGE's stake, and has been in contact with Mr Suard for several days, although CGE officials say they have not received a firm offer.

Bouygues to buy 85% of Losinger

By William Dufforce in Geneva

BOUYGUES, Europe's biggest contracting group, is buying 85 per cent of Losinger, Switzerland's second biggest construction company, for an undisclosed sum.

The purchase, which is subject to the approval of the Swiss authorities, appears to form part of the strategy, announced by Mr Martin Bouygues last month to reinforce the French conglomerate's positions in Europe, although at the time he singled out the UK and West Germany as targets.

Losinger reported gross revenues of Sfr755m (\$524m) in 1989, up from Sfr658m in the previous year, and posted a net profit of Sfr41m. Roughly 40 per cent of the revenue was generated outside Switzerland.

A family owned concern, Berne-based Losinger was rescued in 1983, after the downturn in European contracting business had forced it into the red, by Enserch Corporation of Dallas, Texas, and Union Bank of Switzerland.

Enserch is now selling its 50 per cent interest and US\$25 stake which it had recently boosted to 85 per cent by taking over the remainder of the Losinger family interests.

Losinger returned to the black in 1987. It specialises in tunnelling and pre-stressed concrete constructions, has developed an interesting US operation and has secured some important orders over the last two years, notably a sub-contract for the Great Belt bridge project in Denmark.

At the end of March Losinger's order book totalled Sfr151m. Bouygues said it intended to promote both its international and Swiss operations and would transfer technology, to enable it to win new markets.

The Swiss company's balance sheet shows registered and bearer share capital of Sfr46m, a Sfr20m subordinated loan from Enserch and some Sfr30m in participation certificates.

Pharmacia plans to sell its Finnish subsidiary

By John Burton in Stockholm

PHARMACIA, the Swedish pharmaceutical group, yesterday announced that it planned to sell Wallace, its Finnish diagnostics subsidiary. It has retained N. M. Rothschild & Sons to auction the company for at least \$150m.

In preparation for the sale, Pharmacia said it would restructure Wallace in an effort to increase its profitability. The disposal is part of Pharmacia's strategy of streamlining its diagnostics division.

The division's return on capital was less than 10 per cent in 1989, while the company said was "unsatisfactory," although its sales increased by 36 per cent to SKr1.6bn (\$251m). Pharmacia suffered a 22 per cent fall in profits after financial items to SKr762m on sales of SKr7.5bn last year.

Wallace, based in Turku, has a workforce of 500, and is a market leader in analytical isotopes measuring instruments.

Pharmacia said yesterday that the restructure would divide Wallace into three profit-centre units.

An opportunity from unification

Unilever's W German arm is stretching east, writes David Marsh

Deutsche Unilever, the West German subsidiary of the Anglo-Dutch food and soap powder conglomerate, is gearing up for an assault on the rapidly opening East German market. However, it will be a gradual campaign calling for carefully-considered tactics rather than any headlong rush.

The company is already Germany's largest food group, with turnover of DM8.6bn (\$5bn) last year, of which 70 per cent was in foods, 12 per cent in detergents and cosmetics, 10 per cent in packing materials and 8 per cent in chemicals.

According to Mr Jürgen Schrader, Deutsche Unilever's 56-year-old Hamburg-born chief executive, the addition of 18m East German consumers adds up to "a very welcome chance for growth in our markets." He sees particular chances in areas such as fats and detergents which are showing signs of saturation in the Federal Republic.

Unilever - like the rest of West German industry - is cautious over the short-term prospects. Mr Schrader expects "two difficult years" in East Germany after economic and monetary union on July 2. But, longer term, Mr Schrader sees unification increasing Unilever's German business by 25 per cent.

Deutsche Unilever owns more than 30 factories in East Germany, and has a long history of involvement in East Germany. Until the end of World War Two, Unilever maintained its German headquarters in Berlin, owned a large margarine factory in Pratz near Wittenberg and also ran a string of fish shops throughout the area, belonging to its Nordsee subsidiary.

Mr Schrader is doubtful whether Deutsche Unilever will want to move its head office back to Berlin from its current site in Hamburg. But his company has been in touch with the Magdeburg Kombinat (state-owned company), which now runs the Pratz margarine factory, about a possible joint production or licensing link-up.

Lodging legal claims to recover pre-1945 assets in East Germany is clearly not one of Mr Schrader's priorities. But he says that the company's experts have discovered that the Pratz factory is still recorded as owned by Unilever in the official East German property registry.

Despite a wave of state appropriations, the East German authorities - to Unilever's "great surprise," Mr Schrader says - never bothered to alter the ownership records.

Deutsche Unilever was given the go-ahead by its parent company at the beginning of the year to take responsibility for expanding its business in East Germany. It has been gradually building up contacts and outlets around the country, and has also been assembling a sales force and accounts team there.

In previous years, Unilever sold an annual DM10m worth of products to East Germany through the hard currency Intershop network - "pea-

nuts," says Mr Schrader. Most of these goods were sold through the parent company's international trading department.

Now, Unilever wants above all to accompany the West German food retailing chains such as Tengelmann, Rewe and Spar which will be setting up in East Germany in the second half of the year. In the first six months of 1990, Deutsche Unilever reckons to have increased its East German turnover to DM60m, with the proceeds placed in East German Mark accounts.

Pricing and accounting will become simpler once the D Mark is brought in as legal tender on July 2. But doubts about the ease of German market make Mr Schrader circumspect about his turnover forecast for the whole year. It will probably be between DM120m and DM160m, he believes.

The East and West German Agriculture Ministers recently announced a series of quotas for entry of agricultural products as part of efforts to protect the East German economy from more efficient producers in the West. Mr Schrader believes his West German plants are about three times more productive than equivalent East German factories.

Only 3,000 tonnes of West German margarine can be

imported into East Germany in the third quarter, for instance - a very small proportion of the total East German market of 180,000 tonnes a year.

Mr Schrader confesses that imposition of these import barriers has sharpened Unilever's thinking about trying to escape them via manufacturing agreements in East Germany. "We would be treating the question of production in a much more dilatory way but for the quotas."

It is exploring licensed production or joint ventures with the Magdeburg margarine company, an unnamed Kombinat in detergents and several ice cream-making enterprises. Unilever has started making advertising bookings on East German TV, which is soon to be liberalised, although the amount being spent is still very small at less than DM1m.

Before Unilever makes any large scale investment decisions in East Germany, Mr Schrader lists a number of business impediments which will have to be changed. Large question marks still beset the cloudy areas of property ownership, labour contracts and responsibility for polluted land.

Mr Schrader says his main task is to "get products on to the shelves" in East Germany, but Unilever is not interested in making "sacrifices in the German interest."

In a tub-thumping speech last Tuesday, Mr Helmut Haussmann, the Economics Minister, assailed "the small minded doubters" and the "book-keepers" in West German companies who were holding back investment in East Germany. Mr Schrader smiles and says: "I think this sort of small-mindedness is quite sensible."



Jürgen Schrader: welcomes the chance for growth

Swedish group may bid for Speyhawk

By Andrew Hill in London

NORDSTJERNAN, the listed Swedish real estate and construction group which owns 5 per cent of Speyhawk, is in talks with the British commercial property company which may lead to a bid.

Yesterday's 26-word announcement from Speyhawk confirmed that "preliminary discussions" were in progress and prompted a 40 per cent leap in the group's share price in London, from 139p to 195p. At that price Speyhawk is worth nearly \$51m (\$37m).

The British company refused to add to the statement, which did not name Nordstjernan as the possible bidder.

However, it is understood that the two companies have been in contact for some time. This is the second time in three months that a Swedish company has sought closer links with a British property group. In April, SPP, Scandinavia's largest insurance group, made a £500m bid for London & Edinburgh Trust. The offer was recommended by the Beckwith brothers, who founded LET and owned 20.5 per cent of the company, and represented a 20 per cent discount to LET's net asset value.

Nordstjernan will have to persuade Speyhawk's chairman, Mr Trevor Osborne, to give up the 22 per cent stake he and his family trusts own.

As recently as February, Speyhawk's shares were trading at 355p, but the general depression hanging over the UK property market has since pushed the price down as low as 106p, to Mr Osborne's irritation. That compares with net assets estimated at more than \$30p a share.

At the end of last month, Speyhawk announced a 40 per cent drop in interim profits, although turnover was up.

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Profits down at Metsä-Serla

METSÄ-SERLA, one of Finland's largest forest groups, reported a sharp fall in profits after financial items for the first four months of 1990 to FM101m (\$25.4m) from FM390m in the same period of 1989. Operating profit fell to FM274m from FM379m, writes Enrique Tessier.

Investments rose to FM2.6bn, of which FM2.3bn was spent in acquiring a 30 per cent stake in United Paper Mills, the country's fourth largest forest group, which will be merged with Rannu-Rekola, an engineering and forest group, to form Repola, Finland's largest industrial group.

Separately, Rannu-Rekola announced a sharp drop in profits before appropriations and taxes during the first four months of this year to FM44m from FM58m a year earlier.

NOBEL Industries, the Swedish armaments and chemicals group, reported a dramatic surge in profits for the first four months of 1990, thanks to substantial asset disposals, writes Robert Taylor in Stockholm.

After financial items, profits increased by nearly 200 per cent to SKr80m (\$6m).

Turnover for the period dropped by 7 per cent to SKr7.2bn compared with the same four months of 1989.

■ Kansallis-Osake-Pankki (KOP), one of Finland's two largest commercial banks, said profits before appropriations and taxes for the first four months of this year rose 24 per cent to FM224.5m (\$56.5m) from FM181.3m a year earlier, writes Enrique Tessier in Helsinki. The result was held back by a

bank strike this year, high Helsinki interbank offered rates and higher credit losses.


■ Norway's Skagen Shipping Group is to be demerged into two holding companies: AS Eikland, which will take control of the group's publicly-quoted companies, and Salama AS, which will control the group's private companies plus Jahre Line, a ferry line which

is publicly quoted, writes Karen Fosli in Oslo.

■ Compagnie Hongroise Financière (Cofin), the Hungarian arm of Mr Carlo De Benedetti's Cerus, has joined up with Table de France to purchase a 60 per cent stake in the porcelain tableware unit of Groupe Alford, Hungary's leading ceramics company, AP-DJ reports.

INTERNATIONAL COMPANY NEWS IN BRIEF

June, 1990



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May, 1990



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June 1990



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## INTERNATIONAL COMPANIES AND FINANCE

# Head start for Japanese brewery's image

Robert Thomson looks at Kirin's expansion plans on the day it gets its London listing

**B**EER in hand, a young Japanese woman stares down from a Tokyo subway billboard and demands "interesting conversation and a good beer," while her man, fashionably unshaven, is a mere blur in the black-and-white background.

The campaign by Kirin Brewery - shares in which are to be listed today in London - is hardly typical in Japan, where the routines of tea-making and desk dusting are still "women's work," and yet the billboard typifies the changes in, at least, the margins of the beer market.

Kirin, which had a conservative reputation and a comfortable 60 per cent beer market share in 1986, has been forced to reform by changing tastes in a market long presumed to be brand-loyal. The company's share fell to 49 per cent last year, prompting a rush of new product releases and a series of three-year plans.

The London listing and a Paris quotation on June 29 are intended to help internationalise the image of a company which dominates beer sales in provincial Japan and has thus been considered somewhat provincial. The listings are also a sign that the ambitions of Japanese brewers flow well beyond the national boundary.

Mr Hideyo Motoyama, president of Kirin, and a member of the inner circle at the Mitsubishi keiretsu, or family of companies, said that, despite being the world's fourth largest brewer, the company is still little known abroad.

"One reason for listing in London is that we will become better known. We want European investors to know more about us," said Mr Motoyama, aged 64, president for the past six years, and previously head of planning and sales department.

Convinced of the virtues of Japanese beer, Mr Motoyama would like Kirin to become more than a novelty item in foreign bars, and he concedes with a smile that the turbulence in the international beer market could present opportunities for mergers or acquisitions.

If negotiations are taking place with foreign brewers, he said, they are being handled lower down in the chain of command, though no deals will be done "unless we have a clear vision that we can succeed with the management."

Kirin sells and produces Heineken beer in Japan under

licence, and Kirin beer is produced under licence in Hong Kong by San Miguel and in Canada for US sale by Molson Breweries. Foreign sales, including soft drinks, account for about 1.5 per cent of sales.

Japan's beer market was shaken four years ago by Asahi Breweries' "dry beer," a longer fermented, higher alcohol brew which pushed that company's sales up by 47 per cent and forced other manufacturers to devise new recipes and less complacent ways of marketing them.



Hideyo Motoyama: 'more emphasis on individualism'

"There have been many changes in the past 10 years. Consumers have more varied tastes, and not only in the beer market. There is more emphasis on individualism, and the 'dry shock' has made us realise that we have to supply different types of beer," Mr Motoyama said.

In the past three years Kirin has doubled the number of its sales staff, while four new brands have been released in the latest year. Market share appears to have risen above 50 per cent again this year, and Mr Motoyama is taken by the potential of Ichibanshori, a mild lager for which "we can't meet domestic demand."

For image reasons, the company is keen to appeal to younger women, who are perceived to be trend-setters in the bigger cities, although, as Kirin officials emphasise, "in terms of volume, they don't drink a large amount." For equally trend-conscious reasons, the company has just sponsored a tour by the singer Marianne Faithfull and has generally become more artistically inclined.

Mr Motoyama suggests that the markets with the most growth potential are in Asia, particularly south-east Asia

and China, although "about half of all Asians appear to have trouble handling alcohol because they don't seem to have the necessary enzymes."

Kirin's beer sales last year fell 5 per cent to ¥1,074,550n (56,975bn), while soft drink sales rose by 27.8 per cent to ¥1,087,750n and food products by 1.1 per cent to ¥1,050,500n. The figures have encouraged the company to broaden the beverage base.

**T**wo new brands of canned coffee drinks under the Old Beans brand were released last year, and the company is now pushing Post Water, described as a "healthy, sodium free, low-calorie drink with components similar to those of water," though not as cheap.

The first of the four three-year plans began in 1986, partly inspired by the "dry shock" and has the themes of "concentrating on the basics" and "independence and growth of each division." Apart from food and drink, the company intends to expand its biotechnology and engineering activities, and increase its involvement in the health, beauty, property and restaurant businesses.

## Orix buys contract rights to 74 aircraft at auction

By Stefan Wagstyl in Tokyo

**ORIX**, the fast-growing Japanese financial group, is buying contract rights to acquire up to 74 A320 aircraft from Airbus Industrie, the European aeroplane maker.

Orix said the transaction was "a giant step" towards becoming the first Japanese company to make a substantial move into the operating lease business for aircraft.

Running operating leases, where the financial company is responsible for the management of an aircraft as well as financing it, is both more risky and more profitable than simply lending to airlines.

Orix is buying the rights from Braniff, the US airline which has gone bankrupt, after

making the top bid at an auction organised under US bankruptcy law.

The agreement covers rights to 24 firmly-ordered aircraft, and options for another 50, all for delivery over nine years starting in 1991. If all the options are exercised, the total would be more than \$30m.

Orix, like many large Japanese financial companies, is already active in the market for supplying lease funds to airlines to buy aircraft. Japanese banks are also the world's largest suppliers of funds to aircraft leasing companies.

Orix is one of Japan's largest non-bank financial companies, with consolidated total assets of ¥4,700bn (\$30.5bn).

## Standard Chartered sells Australian finance unit

By Bruce Jacques in Sydney

**STANDARD** Chartered of the UK has continued to scale down its Australian operations, with its Standard Chartered Bank Australia offshoot shedding its finance subsidiary for a reported A\$58m (\$45m).

The bank announced yesterday it had agreed to sell Standard Chartered Finance to Australian Guarantee Corporation, Australia's biggest finance company and a wholly-owned subsidiary of Westpac Banking Corporation.

Standard Chartered Finance had total assets of A\$581m at December 1989, ranking it about 14th in the industry.

Mr Eirvin Knox, Standard Chartered Australia's manag-

ing director, described the sale as another step in the group's restructuring.

"Our strategy continues to be to concentrate on our core business of assets, liability and advisory products with particular emphasis on trade flows and Asian migration, involving the worldwide Standard Chartered group," Mr Knox said.

The sale of Standard Chartered Finance will allow us to focus our activities and energies in these key areas."

Standard Chartered has been one of the least successful of the main foreign banks operating in Australia, reporting a pre-tax loss of A\$80m for 1989 after writing off A\$70m in bad and doubtful debts.

## Toshiba seeks European software links

By Alan Cane

**THE INFORMATION** systems division of Toshiba, the Japanese electronics group, plans to form alliances with European software and services companies, in order to remedy its inexperience in the development of western business systems.

Mr Takeo Fujii, general manager of Toshiba's Europe division, said yesterday in London that the company envisaged a range of possible alliances from marketing agreements to equity participation.

The company is the world-wide market leader in compact

personal computers either of the "laptop" or "notebook" style. Its computers are marketed in the West either through dealers or by value-added resellers (VARs) who write applications software for business customers.

In Japan, Toshiba markets a full family of computers up to a powerful departmental system capable of supporting many users simultaneously.

The advent of laptop and notebook style personal computers is thought to herald a new wave of office automation but this revolution in truly

portable computing will be delayed unless adequate software is available.

Alliances with western computing services companies are increasingly being seen by the leading Japanese manufacturers as a way of developing from hardware manufacturers to systems specialists. Earlier this month, it was revealed that Mitsubishi was in talks with ACT of the UK aimed at an alliance to market computer hardware and software throughout Europe.

Toshiba already has a broad range of alliances with Euro-

pean enterprises including an agreement with Alcatel of France to provide technological assistance, and an agreement with Siemens of West Germany involving joint development of specialised semiconductors.

It manufactures televisions, microwave ovens, video cassette recorders and semiconductors in Europe and has just begun to produce laptop computers in West Germany.

Information and communications systems are the fastest growing parts of Toshiba's business.

## IHI confirms revival of Japan heavy engineers

By Our Financial Staff

**THE REVIVAL** among Japanese heavy engineering groups was confirmed yesterday by Ishikawajima-Harima Heavy Industries (IHI), which reported a 5.6 per cent rise in global net profit to ¥11.1bn (\$81m) for the year to March and said it was resuming shipbuilding at the third of the five yards after a 10-year gap.

The company shared in the recovery of the Japanese shipbuilding industry, with shipbuilding and ocean structure division sales climbing 17.6 per cent to ¥113.3bn.

This represents only 14 per cent of its ¥565.4bn total revenues, a markedly lower proportion than before the shake-out which dragged the industry into loss in the mid-1980s.

However, the increase is rather faster than IHI's modest overall growth rate in turnover of 2.6 per cent. The company said it suffered from a fall-off in orders for power plants, but expects these to pick up this year.

It is forecasting a 9.1 per cent rise in consolidated sales to ¥680bn. Net profits at IHI are expected to remain held back because of a higher tax bill.

Aircraft engines and space-related equipment made up another growth area last year, with sales up 9.1 per cent to ¥121.3bn. Yesterday the rival Kawasaki Heavy Industries joined IHI in planning to participate in the development of a Rolls-Royce jet engine.

### Mortgage Securities (No. 2) PLC

\$250,000,000  
Mortgage backed floating rate notes due 2028.

For the interest period 15 June 1990 to 14 September 1990 the notes will bear interest at 15.1175% per annum. Interest payable on 14 September 1990 will amount to \$3,769.02 per \$100,000.00 note.

Agent: Morgan Guaranty Trust Company  
JPMorgan

### NOTICE OF REDEMPTION To The Holders of Franklin Savings Association

U. S. \$250,000,000  
Collateralized Floating Rate Notes Due 1991

Bankers Trust Company, as trustee (the "Trustee") and Franklin Savings Bank Association ("Franklin") are parties to a certain Indenture of Trust dated as of December 19, 1989, as supplemented by the First Supplemental Indenture of Trust dated as of December 1, 1989 (as so supplemented, the "Indenture"). On February 16, 1990, the Office of Trust Supervision appointed the Trust Corporation ("TC") as Conservator of the Indenture and the Collateralized Floating Rate Notes due 1991 (the "Notes") issued thereunder.

NOTICE IS HEREBY GIVEN THAT the Trustee under the Indenture hereby gives notice of receipt of the Notice of Redemption and Repurchase of the Indenture and the Notes. Accordingly, at the request of the Conservator, the Trustee has declared the principal of all of the Notes and all accrued interest thereon to June 21, 1990, to be due and payable on such date.

THEREFORE, on June 21, 1990 (the "Redemption Date") the Notes will be redeemed at 100% of their principal amount upon presentation and surrender for payment accompanied by all unexpired coupons appertaining thereto. Payment will be based on \$104,422.61 per \$100,000.00 certificate presented which includes accrued interest to June 21, 1990 in the offices of the Paying Agents as follows:

**Paying Agents**  
Bankers Trust Company  
1 Appold Street, Broadgate  
London EC2A 2HE England

Swiss Bank Corporation  
Aeschenvorstadt CH-4002  
Basle, Switzerland

Banque Indosuisse Luxembourg  
29 Allée de la Liberté  
L-2520 Luxembourg

On and after the Redemption Date, subject to receipt by the Trustee on or before the Redemption Date of the necessary documents, all of the Notes to be redeemed, together with accrued interest thereon to the Redemption Date, all Notes and coupons will no longer be deemed outstanding and all rights with respect thereto, except the right of the holders thereof to receive the amounts as set forth above, shall cease.

By: Franklin Savings Association  
Bankers Trust Company, Trustee

Dated: June 19, 1990

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The International Stock Exchange"). It does not constitute or contain an offer or invitation to any person to subscribe for or purchase any securities of Kirin Brewery Company, Limited.

**KIRIN**

**KIRIN BREWERY COMPANY, LIMITED**

(Kirin Beer Kabushiki Kaisha)

(Incorporated with limited liability under the Commercial Code of Japan)

Introduction to

**The International Stock Exchange  
London**

sponsored by

**S.G. Warburg Securities**

and

**The Nikko Securities Co., (Europe) Ltd.**

**Kleinwort Benson Securities Limited**

The Council of The International Stock Exchange has admitted to the Official List all the shares of common stock of ¥50 par value per share of Kirin Brewery Company, Limited. The number of authorised shares of common stock is 1,800,000,000, of which 1,002,312,716 shares were in issue on 30th April, 1990. Dealings in the shares of Kirin Brewery Company, Limited will commence at 8.30 a.m. on 19th June, 1990. The shares of Kirin Brewery Company, Limited are already listed on the Tokyo Stock Exchange, the Osaka Securities Exchange, the Nagoya Stock Exchange, the Kyoto Stock Exchange, the Hiroshima Stock Exchange, the Fukuoka Stock Exchange, the Nippon Stock Exchange and the Sapporo Stock Exchange.

Listing Particulars relating to Kirin Brewery Company, Limited are available in the statistical services of Exel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours on any weekday (Sundays and Bank Holidays excepted) up to and including 21st June, 1990 from the Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 3rd July, 1990 from:

**S.G. Warburg Securities**  
1 Finsbury Avenue,  
London EC2M 2PA

**The Nikko Securities Co., (Europe) Ltd.**  
55 Victoria Street,  
London SW1H 0EU

**Kleinwort Benson Securities Limited**  
20 Fenchurch Street,  
London EC3P 3DP

19th June, 1990





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MARKETS  
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INTERNATIONAL CAPITAL MARKETS

Turks form long queues for Petkim shares

By Jim Hodges in Ankara

LONG queues of Turks formed yesterday outside branches of the quasi-state bank Turkey's Bank of Turkey to buy shares of the state-owned petrochemicals company.

The sale is the biggest stage yet in the Turkish Government's ambitious privatisation programme. A total of 11,500,000 (980m) worth of shares at 9 per cent of Petkim's TL2,000bn capital was sold yesterday in the total issue of 20 per cent.

Many investors were middle-income people eager to buy into what they consider a move towards investment in many companies quoted on the Istanbul Stock Exchange.

This is in line with the government's aim of extending the capital markets by spreading privatisation through share ownership. The percentage of Petkim's capital which will finally be issued will depend on demand.

The shares, with a nominal value of TL1,000 were priced very attractively at TL2,500 each with an expected market value which exceeds the Istanbul exchange of between TL2,500 to TL4,000.

An exchange listing will follow in two weeks.

Sydney futures probe launched

THE SYDNEY Futures Exchange (SFE) has begun an investigation into unusual price movements in Treasury bonds shortly before the expiry of the corresponding June futures contract on Friday, Agencies report.

The three-year bond contract is a cash settlement contract and the closing price is worked out by the SFE against a basket of physical bonds.

In the quarter hour before the June contract expired its quotation rose to 96.12 from 96.02, reflecting a 15 to 20 basis point fall in the yield of bonds underlying the contract. Its expiry price compared with a fall in the 10-year Treasury bond contract.

US exchanges to develop network with Reuters

By Barbara Durr in Chicago

THE DECISION by three US stock and options exchanges to develop a joint trading system with Reuters takes the market a step closer to a 24-hour global trading system.

The Chicago Board Options Exchange (CBOE), the American Stock Exchange (Amex), the Cincinnati Stock Exchange (CSE) and Reuters Holdings, the UK announced yesterday that they had become partners for a worldwide after-hours electronic trading system of equities and options.

The system, which will operate between 6pm and 6am Eastern Standard time, will be designed over the next 18 months and is expected to be launched in two to three years.

The announcement follows a similar one last week by the New York Stock Exchange, which had been invited to join the partnership by Reuters, vice president of Reuters America, said: "we still want to bring them in."

The move to worldwide electronic trading will give the US an advantage, according to Mr James Jones, chairman of Amex. It and the CBOE have been competitors in options, but Mr Jones said that international competition had caused the exchanges to "put aside some of our competitive bias."

Decisions on what products are traded and how fees are set have yet to be made. But initially 24 "world-class stocks" (such as IBM), as well as the Standard & Poor's 100 index, which are now listed by the exchanges, are expected to be traded. Other exchanges are being invited to join the system.

Madrid seeks DTB system

THE MADRID Stock Exchange agreed yesterday to adopt software from the Deutsche Terminbörse (DTB), the German electronic system, for its planned options market, writes Katherine Campbell in Frankfurt.

A study commissioned by the exchange recommended a screen-based system. The Madrid equity market is in the process of transferring to the electronic CATS, the Canadian system used by a number of European stock markets.

Madrid has plumped for software developed by Arthur Andersen, the consultancy firm, for Sofex, the Swiss market, and expanded for the DTB, which opened in January. DTB price was disclosed. Spain has two derivatives markets now.

Italian railway offers \$500m fungible issue

By Tracy Corrigan

A CLUTCH of dollar offerings totalling \$500m, including a \$500m fungible issue for Ferrovie dello Stato, the Italian state railway, dominated the Eurobond market yesterday.

The bonds were launched into a declining US Treasury market, in the wake of some

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Ferrovie dello Stato (a)	500	9 1/2	98.50	2000	30/20bp	Morgan Stanley Int.
Reed Publishing (USA) (a)	150	9 1/2	98.025	1997	15/10bp	CSFB
City of Kobe (a)	150	9 1/2	101.70	2000	2 1/4	Bank of Tokyo Cap. Mkts
Banque Paribas (a)	55	8 1/2	101.70	1993	1 1/2	Mitsubishi Int. Fin.
STERLING						
Hellier B. Society (a)	350	1 1/2	98.92	1995	12/5bp	CSFB
Edile						
Japan Development Bank (a)	200	10 1/2	101.50	1995	1 1/4	Credit Lyonnais
CANADIAN DOLLARS						
J.P. Morgan & Co. (a)	125	13	101.70	1999	1 1/4	CSFB
D-MARKS						
Banque Indosuez (b)	250	3 3/4	100	2000	20/10bp	Trinkaus und Burkhart
Indosuez (b)	100	3 3/4	100	2000	20/10bp	Trinkaus und Burkhart
WestLB Finance Caracore (a)	100	11 1/4	(c)	1993	n/a	WestLB
SWISS FRANC						
Bayer/L. Anstalt Aufbruch (a)	50	7	101.70	1997	2 1/4	SGC

INTERNATIONAL BONDS

disappointing economic data late last week.

However, with many investors still confident that rates are set to fall over the next few months, the price declines were perceived largely as a buying opportunity.

First Chicago is expected to launch its \$1bn credit card-backed issue of global bonds in the next day or so.

The five-year bonds will be issued in registered form and will pay interest half-yearly, following US practice. Credit enhancement will be provided by a letter of credit from Credit Suisse, so the bonds will be rated Triple-A.

Price talk is for a launch spread of 80 basis points above the five-year US Treasury yield.

First Boston and Credit Suisse First Boston are lead managers in the US and Europe respectively.

Also in the dollar sector, the Municipality of Madrid is likely to become the first in

Spain to tap the Eurodollar bond market.

The issue, valued at \$5.47 bnd, below the fixed roofed price of \$5.60.

Also in the dollar sector, Reed Publishing (USA) brought a \$150m seven-year issue guaranteed by Reed International, the UK publishing house, to the market.

The 9 1/2 per cent bonds were launched by Credit Suisse First Boston at a yield spread of 100 basis points. Like Reed's \$125m five-year deal launched last December, the new issue includes event risk protection clauses.

There is an investor put option if Moody's or Standard

& Poor's downgrade the bonds below investment grade as a result of specific events, which include asset sales and acquisitions.

Dealers reported steady demand, especially from UK institutions. The issue was quoted at 98.47 bid, just below the fixed roofed price of 98.50.

The funds are being used to refinance commercial paper borrowings arising out of recent US acquisitions, enabling Reed to lengthen the maturity of its debt.

A \$150m issue for the City of Kobe, guaranteed by the Government of Japan, met steady

demand. The bonds, launched by Bank of Tokyo Capital Markets, were bid at less 2.10, just outside two point fees.

In the German bond market, two 10-year issues of floating rate notes were launched for Banque Indosuez, the French bank, and Italstat International, guaranteed by Autostar of Italy.

Demand for the Indosuez deal, which pays interest at 35 basis points above six-month London interbank rate, was somewhat limited by its subordinated status, although the pricing was reported to be in line with the market. The deal, via Trinkaus & Burkhart, was bid at 99.75, just outside its total management fees.

The Italstat offering was regarded as a touch on the tight side, in view of the borrower's option to switch to a fixed rate after five years. The issue, via Bank of Tokyo, was bid at 99.75, just outside its total management fees.

Indian home finance group plans \$100m Eurobond

By Tracy Corrigan

INDIA'S Housing Development Finance Corporation is preparing a \$100m Eurobond, the first to carry a partial guarantee from the World Bank under its new Expanded Co-financing Operations (ECO) programme.

The 15-year fixed-rate notes are expected to be issued in the next month, once the guarantee has been negotiated. Salomon Brothers is the lead underwriter. The notes will be targeted at US institutional investors such as insurance companies, said Thomas W. Jasper, managing director in charge of Asia Pacific banking at Salomon in New York.

The World Bank's ECO programme, given the go-ahead by the bank's board last year, is designed to help borrowers gain access to markets which might otherwise be closed to them, said Sanjiv Rajasingham, a co-financing adviser at the bank.

HDFC is the largest private financial institution in India. The proceeds of the private placement will finance home mortgages.

Cemex completes \$100m convertible Eurobond

By Richard Johns in Monterrey

CEMEX, the leading Mexican cement producer, has successfully completed a \$100m convertible Eurobond.

The issue, brought by Sunbelt Enterprises, a subsidiary of Cemex, was sold through Citicorp Investment Bank to more than 90 investors.

The issue will be exchangeable into the American depositary receipts of Tolmex, a Cemex subsidiary, which will be listed on Nasdaq this summer.

The issue should enable Cemex to reduce its debt-equity ratio by about 60 per cent at the end of this year and eventually to about 45 per cent.

CP programme doubled to £200m

By Andrew Freeman

PRH Corporation, the first company to issue starting commercial paper when the market began in 1986, has doubled its existing commercial paper programme to £200m.

The Swindon-based company, which operates vehicle fleet management and property-related services through two main subsidiaries, said the increase was to allow the replacement of some existing borrowings. Its original CP programme was fully utilised a few months ago.

The expanded programme are Barclays de Zoete Wedd, Midland Montagu, NatWest Capital Markets and S.G. Warburg Securities.

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

In conjunction with the Institute of Actuaries and the Faculty of Actuaries												
EQUITY GROUPS		Monday June 18 1990										
A & SUB-SECTIONS												
Figures in parenthesis show number of stocks per section		Index No.	Day's Change %	Est. Earnings Yield (%) (Max.)	Est. Div. Yield (%) (Max.)	Open Int. (M)	P/E Ratio	Ytd adj. to date	Index No.	Index No.	Index No.	Year ago (approx)
1	CAPITAL GOODS (198)	909.58	-0.6	12.77	5.05	9.54	17.22	915.50	915.44	915.15	907.49	
2	Building Materials (27)	1133.56	-0.7	13.72	5.31	9.02	25.77	1141.65	1138.28	1133.39	1103.19	
3	Contracting, Construction (36)	1421.86	-1.1	16.93	5.78	7.69	34.64	1437.63	1436.61	1437.62	1408.98	
4	Electricals (10)	2619.14	-0.6	10.86	5.13	11.53	61.43	2635.77	2647.18	2647.18	2798.38	
5	Electronics (29)	1328.86	-0.2	9.79	3.97	13.24	21.38	1340.28	1340.28	1340.28	1250.81	
6	Engineering-Aerospace (8)	491.70	-1.1	13.18	4.74	9.04	9.42	496.92	499.78	502.42	500.00	
7	Engineering-General (43)	503.19	-0.4	11.90	5.06	10.50	8.93	505.10	504.32	504.32	504.00	
8	Metals and Metal Forming (6)	496.76	-0.5	23.63	6.77	5.61	2.46	497.49	498.27	499.03	517.40	
9	Motors (15)	376.62	-0.7	14.76	1.15	7.90	9.81	379.45	377.00	371.50	322.12	
10	Other Industrial Materials (24)	1657.48	-0.8	10.69	4.84	10.80	34.38	1670.01	1670.69	1672.45	1585.27	
11	CONSUMER GROUP (179)	1315.24	-0.8	9.27	3.84	13.33	19.74	1325.73	1337.69	1338.50	1225.00	
12	Browsers and Distillers (21)	1614.16	-0.6	9.46	3.98	12.33	22.35	1624.14	1624.79	1628.62	1521.38	
13	Food and Beverages (20)	1106.77	-0.7	10.30	4.32	12.02	17.77	1114.88	1122.22	1122.22	1119.83	
14	Food Retailing (16)	2470.49	-0.9	9.40	3.33	13.66	33.61	2492.35	2498.64	2500.00	2399.40	
15	Health and Household (15)	2606.67	-0.6	6.60	2.66	18.03	24.15	2621.92	2628.27	2632.07	2216.34	
16	Leisure (19)	1493.11	-1.0	8.80	4.24	12.41	24.36	1508.72	1519.74	1515.48	1451.49	
17	Publishing & Printing (16)	467.26	-1.1	11.59	6.61	11.13	61.43	472.81	473.74	473.74	567.53	
18	Packaging & Paper (15)	3553.29	-0.7	10.09	5.19	12.42	79.26	3577.76	3591.13	3599.94	3542.78	
19	Services (35)	831.14	-1.2	10.73	5.10	11.33	15.30	841.56	862.82	866.32	804.89	
20	Textiles (12)	503.08	-0.5	12.57	7.11	10.19	16.06	505.37	512.95	515.42	534.98	
21	Publishing & Printing (16)	1745.49	-0.7	10.88	4.09	12.13	41.59	1751.13	1751.04	1750.57	1727.64	
22	OTHER GROUPS (104)	1745.49	-0.7	5.77	2.19	20.97	14.99	1757.73	1757.73	1757.73	1685.00	
23	Chemicals (23)	1328.46	-0.3	10.61	4.98	11.03	31.17	1332.42	1336.67	1336.16	1276.53	
24	Composites (14)	1703.99	-0.8	8.89	5.80	12.14	26.40	1717.63	1722.31	1721.84	1595.59	
25	Transport (13)	2306.98	-0.1	12.08	4.57	11.76	40.13	2320.42	2320.42	2320.42	2119.74	
26	Telephone Networks (2)	1977.28	-0.3	17.64	6.87	6.28	0.00	1977.97	1983.04	1978.70	0.00	
27	Water (10)	1811.04	-1.4	11.94	4.86	9.55	36.78	1840.47	1826.37	1807.15	1708.53	
28	Miscellaneous (25)	1192.97	-0.7	10.60	4.46	11.50	18.09	1201.88	1205.53	1205.87	1149.14	
29	INDUSTRIAL GROUP (481)	2293.36	-0.7	12.29	5.39	10.75	46.50	2309.57	2321.03	2316.37	2266.03	
30	OIL & Gas (19)	1293.83	-0.7	10.83	5.99	11.40	20.39	1295.34	1299.62	1299.59	1226.97	
31	500 SHARE INDEX (500)	8011.17	-1.1	9.49	5.69	10.26	20.36	8089.82	8149.84	8194.34	726.86	
32	FINANCIAL GROUP (107)	801.17	-1.1	19.44	6.37	6.73	25.62	804.06	809.26	812.64	701.02	
33	Banks (5)	1421.86	-1.0	19.44	6.37	6.73	36.94	1434.39	1439.25	1436.42	1051.02	
34	Insurance (Life) (7)	677.41	-1.4	5.93	5.93	19.43	70.73	673.13	673.13	673.13	563.57	
35	Insurance (Composites) (5)	1022.61	-3.1	8.49	6.38	15.92	27.41	1035.81	1039.29	1037.76	966.87	
36	Insurance (Brokers) (7)	454.50	-0.4	4.36	4.36	15.92	8.25	455.45	455.45	455.45	397.81	
37	Merchant Banks (7)	1090.35	-0.7	8.25	4.30	15.92	17.70	1097.75	1100.66	1095.54	1306.90	
38	Other Financial (24)	300.85	-1.2	12.32	6.43	10.60	5.96	301.02	301.75	300.88	356.78	
39	Investment Trusts (57)	1223.81	-0.5	3.18	3.18	15.14	1229.50	1229.50	1229.50	1229.50	1229.50	
40	Overseas Traders (3)	4422.40	-0.4	9.76	6.42	12.28	43.49	4438.55	4435.15	4435.25	1289.67	
41	ALL-SHARE INDEX (679)	1169.29	-0.8	4.71	4.71	20.15	1178.39	1178.39	1183.41	1183.41	1103.16	
42	FT-SE 100 SHARE INDEX (4)	2370.51	-21.6	2394.51	2367.41	2392.31	2403.01	2405.41	2370.71	2348.81	2154.71	

FIXED INTEREST

AVERAGE GROSS REDEMPTION YIELDS									
Monday June 18 1990									
PRICE INDEXES	Mon Jun 18	Day's change	Fri Jun 15	Ytd adj. today	Ytd adj. to date	Mon Jun 18	Fri Jun 15	Ytd adj. today	Ytd adj. to date
1. Up to 5 years	115.21	-0.14	115.86	0.48	6.27	11.07	10.77	10.69	10.03
2. 5-15 years	121.33	-0.63	122.30	0.20	6.80	10.68	10.68	10.63	9.39
3. Over 15 years	125.09	-0.76	126.05	0.20	5.77	10.29	10.29	10.15	10.02
4. Irredeemables	144.33	-0.31	144.78	0.20	6.36	10.86	10.86	10.77	9.56
5. All stocks	121.41	-0.47	122.28	0.29	6.59	12.29	12.29	12.08	11.23
6. Up to 5 years	146.15	-0.09	146.27	1.49	1.49	12.29	12.29	12.08	11.23
7. Over 5 years	138.55	-0.49	139.23	1.72	1.72	12.29	12.29	12.08	11.23
8. All stocks	139.00	-0.46	139.64	1.70	1.70	12.29	12.29	12.08	11.23
9. Debtors & Lend	98.72	+0.31	98.42	5.64	5.64	12.29	12.29	12.08	11.23
10. Preference	73.90	-0.44	74.23	3.09	3.09	12.29	12.29	12.08	11.23

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporate, Dominion and Foreign Bonds	290	414	573
Financial and Properties	101	20	48
Real Estate	25	1	0
Others	51	15	98
Totals	528	830	1,992

LONDON TRADED OPTIONS

LONDON TRADED OPTIONS											
Monday June 18 1990											
EQUITIES											
Issue Price	Am/Pd Pct	Latest Business Date	High	Low	Stock	Closing Price	Vol	Net Del	Times Car'd	Drus Yield	P/E Ratio
---	F.P.	--	130	110	British Leisure Ltd	130	---	RM7	3.3	4.8	8.5
100	F.P.	--	99	67	Barclays Inc. Ytd. 35p	99	+1	RM7.75	13.1	---	---
10	F.P.	--	49	31	BPZ Am. Stock Ltd.	49	---	---	---	---	---
10	F.P.	--	26	18	De. Warrants	26	---	---	---	---	---
---	F.P.	--	22	14	First Capital Am. Trs.	22	---	---	---	---	---
---	F.P.	--	22	14	De. Warrants	22	+1	---	---	---	---
---	F.P.	--	22	14	First Capital Am. Trs.	22	+1	---	---	---	---
---	F.P.	--	22	14	De. Warrants	22	---	---	---	---	---
---	F.P.	--	99	95	French Property Tr.	99	---	---	---	---	---
500	F.P.	--	99	95	De. Warrants	99	---	---	---	---	---
---	F.P.	--	99	95	French Property Tr.	99	---	---	---	---	---
---	F.P.	--	99	95	De. Warrants	99	---	---	---	---	---
---	F.P.	--	114	105	Harper Curn Inc Units	114	---	RM7.5	2.5	2.8	13.9
---	F.P.	--	114	105	De. Warrants	114	---	---	---	---	---
---	F.P.	--	114	105	Harper Curn Inc Units	114	---	---	---	---	---
---	F.P.	--	114	105	De. Warrants	114	---	---	---	---	---
6108	F.P.	--	97	21	Alcanex Int'l	97	---	---	---	---	---
---	F.P.	--	97	21	De. Warrants	97	---	---	---	---	---
---	F.P.	--	97	21	Parsons French B Warrants	97	---	---	---	---	---
---	F.P.	--	97	21	De. Warrants	97	---	---	---	---	---
---	F.P.	--	102	99	Shaw Savill, Growth Tr.	102	---	---	---	---	---
---	F.P.	--	102	99	De. Warrants	102	---	---	---	---	---
---	F.P.	--	102	99	Shaw Savill, Growth Tr.	102	---	---	---	---	---
---	F.P.	--	102	99	De. Warrants	102	---	---	---	---	---
---	F.P.	--	215	200	Wigley Trust Application	208	-2	RM36	2.0	5.4	10.7



## UK COMPANY NEWS

## Core 'chore' businesses lift BET 19% to £322m

By Jane Fuller

BET, the acquisitive services company which has been described as being in the "chore business", increased pre-tax profit by 19 per cent to £322.3m in the year to March 31.

Turnover grew by 21 per cent to £2,650m.

The advances were greater in the core "support services" part of the business. Figures declined for the activities which are for sale - Anglian Windows, Boulton & Paul (Joinery), Hestair consumer products and a 28 per cent stake in Thames Television - partly by comparison with a year which included a contribution from publishing.

Operating profit from support services, which include textile rental, cleaning, plant hire and distribution, increased by 40 per cent to £312.1m. About half came from acquisitions - BET made 52 purchases last year, including the Hestair employment agency for £192m, compared with 35 in the previous 12 months.

After spending £438.5m on acquisitions and a further £266.9m on capital projects, net borrowings at the year-end more than quadrupled to

£434.2m (£98m) and gearing shot up from 18 to 81.1 per cent.

Mr Nicholas Wills, chief executive, said attention was now being focused on internal growth. The disposal of non-core businesses would greatly reduce borrowings (it has been estimated that Anglian and B&P will raise more than £200m). But he warned that the sales might take longer than had been hoped.

He also pointed to the impact of goodwill write-offs on shareholders' funds; if they were written back in, gearing would have been 23 per cent. The doubled interest bill of £42.4m was covered 8.6 times.

Geographically, the UK accounted for 60 per cent of sales and 67 per cent of operating profit in support services. The fastest growing area, The North America, where profit more than doubled thanks to improved margins in textile rental, Hestair's three-month contribution and strong demand in plant hire and distribution, Continental Europe grew by 49 per cent.

Within support services, industrial and commercial

activities contributed about 45 per cent of the £2.3bn (£1,730m) sales and a slightly higher proportion of the £312.1m (£223.1m) operating profit. Textile rental and washroom services earned the most, followed by cleaning.

Mr Wills complained about the stubbornly low margins in the work contracted out by local councils and health authorities. It was taking a long time for attitudes to change, he said.

On the plant and construction side, profit rose to £112.4m (£73.7m) on sales of £805.2m (£613.2m). He said the slumps in housebuilding and home improvement hardly affected the core businesses, which were involved in heavier projects such as road building and the Channel tunnel. He did admit, however, that margins were coming under some pressure.

In distribution, a profit of £51.2m (£35.1m) was made on sales of £459.3m (£364.4m). Earnings per share, after paying out £13.5m in preference dividends, went up by 12 per cent to 28.5p (25.5p).

A proposed final dividend of 9p makes a total of 13p (11.5p). See Lex

## Jaguar man welcomed into BAA fold

Paul Abrahams and Kevin Done on Sir John Egan's move from cars to airports

THE APPOINTMENT of Sir John Egan, former chairman of Jaguar, the UK luxury car manufacturer, to the position of chief executive of BAA has intrigued and surprised both the City and BAA employees who expected the job to go to someone previously associated with the aviation business.

Indeed Sir John will not easily be anyone's deputy. And he will need to establish quickly an effective working relationship with Sir Norman Payne, the chairman of BAA who led the former British Airports Authority through privatisation in 1987, has been at the company since 1965 and whose style of management has been described as "autocratic".

BAA will want to avoid a repeat of the well-publicised personality clash between Sir Norman and Sir John's predecessor, Mr Jeremy Marshall, a former employee of Hanson, over the running of the company.

This ended last summer with Mr Marshall leaving the company under a cloud but with substantial compensation. It is understood that negotiations over Sir John's responsibilities and duties at the company were lengthy. Sir Norman said yesterday that he would be looking after relations with the City and Government, while Sir John would take on the role of a hands-on manager.

Sir John has no need to re-enter business - he is financially independent, having become a millionaire from the sale of Jaguar to Ford. And he has made it abundantly clear in the last six months that a condition of any job he took on

after Jaguar, would be that he was running his own ship.

In the wake of Ford's £1.4bn takeover of Jaguar he declared openly, "I did not want to run a subsidiary of a large company, that would have been a problem for me. I want the independence of action I have given myself."

He has supervised the transition for Ford, but from the outset it was plain that he was looking for another high profile job in British industry, and it did not have to be in the motor industry.

"I am a straightforward capitalist businessman, not a professional car man stuck to one industry," he said in March when he announced his pending departure from Jaguar at London's Waldorf Hotel.

He admitted to having received "a few approaches, four or five". Most recently his name was speculatively linked with the chairmanship of National Power, the largest generating company in the electricity privatisation programme, and earlier with British Rail.

Sir John, who joined Jaguar in 1980 and led its privatisation from the state-owned British Leyland group in 1984, has been one of the main symbols of the Thatcher Government's privatisation programme. He left the company on the highest note with a second victory in the Le Mans 24-hour endurance race at the weekend.

Sir John arrives at BAA at a time when the organisation is preparing itself for considerable challenges in the 1990s.

The company is preparing itself for the first statutory quinquennial reviews by the



HEATHROW AIRPORT  
IN IN  
HEATHROW LE MANS

Monopolies and Mergers Commission set up by the Government before BAA's privatisation.

The review, due in 1992, will examine the company's operations at the south-east airports to ensure it is not exploiting its potential monopoly in the region.

Sir John will also need all his business experience to steer the company through a vast £1.2bn capital expenditure programme in new terminals and facilities over the next five

years. This includes a new terminal at Stansted.

The timing of such expenditure is crucial. If the investment comes too soon, the facilities will be under-utilised and provide little return on capital. If too late, the company runs the risk of falling foul of the regulators for not investing enough in the country's airport infrastructure. The number of passengers at UK airports is set to double by the year 2005.

Sir John will also need to demonstrate his political skills. The Civil Aviation Authority is due to make a report this summer for the Department of Transport proposing the site of a new runway in the south-east of England. Whichever location is chosen, it is bound to cause a political furore.

Sir John will also need to demonstrate other political skills. ADT, the industrial services group headed by Mr Michael Ashcroft, has built up a 9 per cent stake in BAA, but is unable to take it beyond 15 per cent by the Government's special or golden share. Sir John has bitter experience of golden shares at Jaguar when the Government pulled the carpet from under him by ceding it.

Sir John's appointment will inevitably lead to speculation that, in the near future, he will replace Sir Norman, who is 68 and whose contract is due to expire in July next year.

Sir Norman assisted such speculation yesterday when BAA held a press conference to announce the year's results, and he said that Sir John would be "a hand-over, sorry, hands-on manager".

## Wembley moves to raise £38m

By Jane Fuller

WEMBLEY, the leisure group which owns the national football stadium, is raising £37.5m through the sale and lease-back of the Wembley conference centre, exhibition hall and an office block.

Sir Brian Wolfson, chairman and chief executive, said the cash would be used to reduce gearing from about 100 to 75 per cent, about the same as it was at the December year-end. At that time its net assets were £155.45m.

Gearing had gone up since then because of the £92.5m (£55m) purchase of five greyhound tracks in the US, to add to the six it owns in the UK.

The buildings are being bought by Amson Properties, part of the Kingstar Estates group.

Wembley has entered into 27-year leases and the initial

rent is £4m a year. The tenants of the office block, MW Kellogg and Brent Council, pay annual rent totalling £1.5m. Revenues from the conference centre and exhibition hall amounted to £4.2m last year.

The move follows Wembley's policy of reducing its property activities to concentrate on the provision of sport, entertainment and services to the leisure industry.

Sir Brian, however, said it was a one-off transaction on assets that were conveniently linked together, and the option had been retained to buy them back.

There were no plans to sell and leaseback the football stadium or the indoor arena. He added that the group was generating "quite a lot of cash" this year.

Its capital spending would be about £20m, including the doubling of its exhibition facilities by building a 65,000 sq ft hall.

Since last May, the group has made four significant acquisitions: Meridian Holdings, which is involved in arena refits, joinery and interiors, for £15.5m; Juliana's hospitality and disco company for £22m (the disco part has since been sold for £10m); Guild Entertainment, a film distributor, for up to £25m; and the US greyhound tracks.

Wembley embarked upon these acquisitions after losing out in the race for Thomson T-Line, owner of the Vemona football pools business, which was bought by Ladbroke.

Last year Wembley made pre-tax profits of £11.2m on turnover of £76.2m.

BAA, formerly the British Airports Authority, yesterday announced an increase of 29 per cent in pre-tax profits for the year to March 31, writes Paul Abrahams.

The results were linked to healthy growth in passenger and cargo volume at the company's airports, as well as buoyant commercial activities.

The increase in profits from £198m to £256m was above analysts' forecasts. They did not include an exceptional and unrepeatable deferred provision of £76.3m caused by changes in depreciation charges.

Turnover expanded from £641m to

£747m. Earnings per share, excluding the exceptional tax credit, increased from 27.4p to 37.2p.

The directors propose a final dividend of 7p (5.5p) making 11.5p (9p) for the year.

A external revaluation of some of the company's assets, including terminals, aprons and runways, provided a net asset value of 765p per share.

However, the valuation was not included in the balance sheet. The company stressed it was not considering disposing of any assets.

Analysts described the results as sparkling. Mr Ian Wild, an analyst at

BZW, said there were few companies in the world at the moment capable of producing a 36 per cent increase in earnings and a 27 per cent increase in dividends.

The shares closed 7p up at 423p, bucking the market trend.

The number of passengers using BAA's seven main airports, which include Heathrow, Gatwick and Stansted, grew 5 per cent from 68m to 71m, in spite of a 9.2 per cent downturn in the charter market.

Cargo volume increased 7 per cent from 918,000 tonnes to 985,000 tonnes. Revenue from airport duties increased from £260m to £294m.

Other airport income increased from £337m to £391m.

Sales of duty and tax free items were disappointing, however, falling 2 per cent in real terms. Other commercial activities grew 8.8 per cent from £96.9m to £105.4m.

Although staff costs were down in real terms, BAA was obliged to spend more on security last year following the Lockerbie bombing.

Additional security measures cost the company £10.5m on top of its existing security budget of £64.4m. BAA said it hoped to pass on the additional costs to the airlines next year.

## 'Sparkling' 29% advance to £256m higher than City forecasts

## Silence falls on Globe bid

By Nikki Tait

SILENCE REIGNED yesterday in the £1bn bid battle between the British Coal pension funds and their target, Globe Investment Trust.

This was in spite of the fact that Monday represented "day 39" of the bid, the last date on which Globe could make new financial information available to shareholders.

It was also the second closing date for the BCFP offer. However, given the market's general expectation that BCFP will need to raise its terms to win control, the figure for acceptances at this stage is likely to be of mainly academic interest.

In the event, neither party released any statement, although BCFP will have to post the latest acceptance level today.

## Interest hits CPU profits

Doubled net interest and similar charges at £383,000, against £449,000, caused a fall in pre-tax profits at CPU Computers, the USM-quoted distributor of computer peripheral equipment, in the year to December 31.

The taxable result was down at £534,000 (£84,000), though turnover rose 29 per cent to £60.45m compared with £47.01m.

However, the cost of sales was up 30 per cent at £51.27m (£39.38m). This left gross profit at £9.18m (£7.63m) before other operating costs of £7.72m (£6.32m).

Earnings fell to 1.23p (4.83p) per share and a maiden dividend of 0.62p for the year is proposed.

The company said that the first half of the year had seen "steady" growth, but that this had fallen to "moderate" in the second.

Notice to the Holders of  
EUROPEAN INVESTMENT BANK  
Bills Lvs 200 BBSN  
Floating Rate Notes  
Due 1999  
Coupon No 6 due from June 11, 1990 to  
December 11, 1990 will be payable from  
December 11, 1990 at the rate of  
11.875%  
at £100,000, per £100,000 Nominal  
at £40,000, per £100,000 Nominal  
June 15, 1990  
SANPAOLO-BARIANO BANK S.A.  
Lombard  
Agent Bank

## Glynwed seeks new bid formula

By Nikki Tait

GLYNWED International, the engineering group, is attempting to formulate revised proposals for the acquisition of Alumnac, the beer keg maker, which would render a referral to the Monopolies and Mergers Commission unnecessary.

The deal was last week referred by Mr Nicholas Ridley to the MMC with the Secretary of State for Trade and Industry saying that the bid was one of the first to be looked at under the new "pre-notification procedures" introduced for mergers and to be referred. They claimed that there may possibly be a lacuna in the new system, which prevented anyone from asking for and Glynwed offering undertakings with respect to a particular niche market affected by the transaction. Building products is one of only three divisions within Alumnac.

The advisers said the possibility of amending the proposed acquisition so that an MMC reference is rendered unnecessary was now being examined. However, both the company and its advisers concede that the issue is highly complex.

If no solution is available and Glynwed does decide to pursue the reference, it would eventually lapse the bid and return share certificates to Alumnac shareholders. The transaction would be unrepeatable in similar fashion if Glynwed was to walk away from the transaction altogether.

The company said it would make another announcement "as soon as practicable." "We are considering all the options," commented Mr Christopher Purser, the group's treasurer.

would require the Takeover Panel's permission.

Utilising this "window", the company's advisers pointed out yesterday that the bid was one of the first to be looked at under the new "pre-notification procedures" introduced for mergers and to be referred. They claimed that there may possibly be a lacuna in the new system, which prevented anyone from asking for and Glynwed offering undertakings with respect to a particular niche market affected by the transaction. Building products is one of only three divisions within Alumnac.

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The company said it would make another announcement "as soon as practicable." "We are considering all the options," commented Mr Christopher Purser, the group's treasurer.

## SI buy

The SI Group has exchanged contracts for the purchase of Annacraig Farm, Scotland, for £550,000 cash.

The assets being acquired include 106 acres of gravel deposits with planning consent for the extraction of 1.2m tonnes of gravel together with outbuildings and some 375 acres of agricultural land.

intrum justitia

Intrum Justitia N.V.

Introduction to The London Stock Exchange  
and Placing of  
12,500,000 shares

at a price of 81p each

Sponsors

J.S. Gadd & Co. Limited

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Solicitors to the Sponsor

Blyth Dutton

Accountants

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The above are pleased to announce that the Introduction and Placing  
were successfully completed on 11th June 1990.

NOTICE OF ISSUE  
This advertisement is issued in accordance with the regulations of The Stock Exchange.  
Application has been made to the Council of The Stock Exchange for the undermentioned Stock to  
be admitted to the Official List. Dealings are expected to commence on Monday, 25th June, 1990.

## The East Worcestershire Waterworks Company

(Incorporated in England Registered No. 23-4)

OFFER FOR SALE BY TENDER

on behalf of

The East Worcestershire Waterworks Company

by

Seymour Pierce Butterfield Limited

of

£3,500,000

9% per cent. Redeemable Preference Stock 1996/1997

Minimum price of issue £100 per £100 Stock yielding at this price together with the associated tax credit at current rate, £12.968 per cent.

Tenders for the Stock must be made on the Form of Tender supplied with the Listing Particulars and must be accompanied by a cheque/banker's draft to cover the nominal amount of Stock applied for, together with premium tendered (if any) and sent in a sealed envelope to Coopers & Lybrand Deloitte, New Issues Dept., PO Box 207, 128 Queen Victoria Street, London EC4P 4JX marked "Tender for East Worcestershire Waterworks Stock" so as to be received not later than 11 am on Friday, 22nd June, 1990; cheques for sums of £10,000 and above must be for value on 22nd June, 1990.

Copies of the Listing Particulars, on the terms of which alone Tenders will be considered, and Forms of Tender are available for collection for the following two business days from the date of this Notice from the Company Announcements Office of The International Stock Exchange, 46/50 Finsbury Square, London EC2, Copies of the Form of Tender may also be obtained during normal business hours until Friday, 22nd June, 1990 and the Listing Particulars until Thursday, 5th July, 1990 from:-

Seymour Pierce Butterfield Limited,

10 Old Jewry, London EC2P 3EA

Tel: 071 628 4681 Fax: 071 608 2405

or from Barclays Bank PLC,

118 High Street, Bromsgrove, Worcestershire B61 8ET

and the Principal Office of the Company:

46 New Road, Bromsgrove, Worcestershire B60 2JT.

19th June, 1990



## UK COMPANY NEWS

# Severn Trent beats forecast with advance to £130m

By Andrew Hill

SEVERN TRENT, one of the UK's largest water companies, reported pre-tax profits of £130m in the year to March 31, beating its own forecast by nearly £3m. A final dividend of 9.9p is recommended, matching the prospectus forecast.

Assuming Severn Trent had been floated with its new capital structure at the beginning of the financial year, the Midlands company would have made £217m before tax and after interest, compared with its forecast of £208m. Earnings per share would have been 56.4p, against a forecast of 53.7p, and the full-year dividend would have been 14.5p.

In 1988-89, Severn Trent made an adjusted £97.5m before tax, although that followed higher interest charges of £80.9m. Last year interest payments came down to £32m following the Government's write-off of debts and injection of a "green dowry" for all 10 former water authorities before privatisation.

Turnover for the 1989-90 year amounted to £544m, compared with £476m. The company said it had gross cash of just under

£370m at the end of the year.

Further funds would have to be raised to continue the heavy investment programme, the group said, but executives ruled out any possibility of a rights issue.

In 1989-90, Severn Trent devoted £262m to its capital investment programme. Mr Roderick Paul, chief executive, said he preferred not to specify how much the company would spend in the current year. "We could spend £400m easily, but I would be concerned about how well we would spend it," he explained.

He added that some of the group's original priorities for capital investment had changed, although Severn Trent still expected to meet all its obligations to customers and the Government on drinking water purity and sewage treatment.

Two large French water companies - Lyonnaise des Eaux and Compagnie Générale des Eaux - hold stakes of 2.7 per cent and 4.04 per cent respectively, bought shortly after the December flotation.

There was an extraordinary

charge of £3.9m, mainly representing the cost of preparing for privatisation.

## COMMENT

The Government's advisers burdened Severn Trent's shares with the second lowest dividend yield of the 10 water companies at the December flotation. Most analysts thought that rather harsh, and the handicapping system, rather than any management deficiencies, explains the comparatively unexciting share price performance since December.

Profits should be flat for 1990-91 - rising perhaps to £220m - so the group's 150,000 shareholders will count instead on the company's longer term strengths, which include its land-locked position (fewer environmental worries about sewage-dumping) and a prudent attitude to diversification, involving small joint ventures. The partly-paid shares slipped up to 145p yesterday; they have improved against other water stocks and the market in recent weeks, and look fairly valued on a prospective yield of between 7 and 8 per cent.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres. - pending dividend	Total for year	Total last year
BAA	7	-	6.5	11.5	11.5
CPU Computers	0.82	-	0.82	0.82	0.82
Hadfield Inds	4	-	4	4	4
Hewlett-Packard	2.9	Oct 1	2.6	4.5	3.85
Malvern St Invs	3	Aug 24	2.5	4	4
Polar Elec	2	Aug 6	2.1	3.15	3.15
Reckitt Benckiser	2.5	Aug 10	2	3.7	2.8
Security Arch	4	Oct 1	3	6.5	5
Severn Trent	9.9	-	9.9	9.9	9.9
Sketchley	11	-	14.4	6.5	20.9
Sonic	1.5	Aug 17	2.25	2.5	3.25
Systone	6	-	4.75	6	6.75
Trent & T	1	Oct 9	1	8	8.25

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. £USM stock.

## BOARD MEETINGS

Company	Date	Time
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am
Archimedes Investment Trust	June 28	10.00am

## Alan Cooper warns on profits

Directors of Alan Cooper Holdings said yesterday that turnover and profits for the first half of the 1990 year were likely to be broadly in line with the £5.7m and £1.3m achieved for the second half of last year.

For the opening half of the current 12 months turnover and profits totalled £6.54m and £1.75m respectively.

They added that in the light of a continuing weakness in the office furniture market they had implemented a cost-cutting programme which included the loss of some 35 jobs at the Todmorden factory in West Yorkshire.

Directors said the group had a healthy cash balance and no borrowings.

They intend to maintain the 1990 dividend at the previous year's 7.7p level.

The shares closed 15p lower at 150p.

## Hewden Stuart chief cautious

Sir Matthew Goodwin, chairman of Hewden Stuart, told the annual meeting that the group would do well if it could maintain last year's trading profits.

In his circulated report he

indicated that profits in the current year would move ahead again.

However, since then the outlook for the construction industry had become more difficult.

## Kleinwort Charter

Kleinwort Charter Investment Trust had an aim of 190.5p (181.9p) at May 31. Net earnings for the six months were £3.46m (£1.73m); earnings 3.65p (2.14p) and interim dividend 1.2p (1.07p).

# Hard task of cleaning up a tarnished City image

Andrew Bolger on the horror story emerging for Sketchley shareholders

THE CHAIRMAN of a quoted company who describes a set of results as "truly dreadful," is obviously presenting bad news.

When that same non-executive chairman, Mr John Gillum, says he will resign soon and also announces the replacement of the company's merchant bank and stockbroker, one is clearly witnessing a genuine City horror story.

Not that bad news is any stranger to shareholders in Sketchley, the dry cleaning and vending group which yesterday reported annual pre-tax losses of £2m and a deeply discounted £20.6m rights issue to prevent the company from continuing to breach its bank borrowing limits.

Having seen their shares as high as 467p last year, yesterday's dire tidings knocked a further 20p off the Sketchley share price to 185p, which gives the company a market capitalisation of £28m.

That is a long way short of the £133m which Godfrey Davis, the UK car dealing and laundry group, bid for Sketchley in February. Ironically, Godfrey Davis was scared off when Sketchley forecast profits of £8m for the year to March 31, well below the previous year's £17m.

Next to try and take advantage of Sketchley's troubles was Compass Group, the contract cleaning, healthcare and building services company, which made an all-paper offer worth £96.5m in March.

Compass was repulsed when institutional shareholders backed a new management team; Mr John Richardson, a former managing director of Bond Corporation (UK) and chief executive of Hong-Kong-based Hutchison Whampoa, and Mr Tony Bloom, ex-chairman and chief executive of Premier Group Holdings of South Africa.

The new team said yesterday that the £8m forecast at the time of the takeover attempts had turned into a £2m loss largely because of the more cautious accounting judgment which they had wished to exercise about the state of the businesses.

They had sought independent advice from Ernst & Young, chartered accountants, who had said that the revised

return from lease. The board said the new policy took account of the unpredictable and volatile market value of used machines.

Leasing is a familiar subject for Mr Gillum, who only became non-executive chairman on March 8, and who said yesterday that he would leave the board at the end of the forthcoming annual meeting. Mr Gillum was the last chair-

costs. Previous management had planned on an assumed boom in sales, which in the event did not materialise, and infrastructure had been built up in anticipation of an expansion in business.

Tighter financial controls had been introduced and the vending division's managing director had been replaced. The workwear businesses had been merged to reduce costs.

But where does that leave Sketchley's shareholders, who were only weeks ago being given a completely different view of their company by financial advisers who are among the best-known names in the City, and who shared in the £1.8m in fees which Sketchley spent defending itself against Godfrey Davis and Compass?

The Takeover Panel has confirmed that it will ask NM Rothschild, Sketchley's merchant bank, to explain why the £8m profits forecast made on March 1, and repeated a month later, had so quickly been proved wrong.

NM Rothschild said yesterday that most of the provisions made which led to the loss reflected changes in judgment by the new management. The bank was confident that had the previous management continued, the £8m profits forecast would not have been missed by very much.

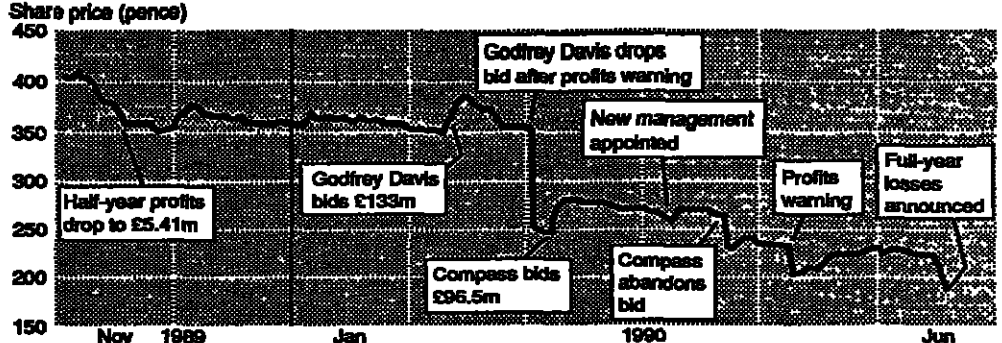
Mr Gillum said that until the beginning of the year he had no idea of the optimistic assumptions being made about residual values of vending machines. As a non-executive director, he trusted the existing management and their financial advisers. He now found it extraordinary that the same firm of auditors could endorse accounts based on such radically opposed judgments.

The new management team said yesterday that they had not ruled out seeking damages from all or some of the parties involved, but said they had been so busy fire-fighting that they had not had time to obtain legal advice on the prospects of litigation succeeding.

Whatever the Panel or courts finally decide, it seems unlikely that the Sketchley affair will do anything to clean up the image of the City in the eyes of shareholders.

## Sketchley

Share price (pence)



accounting policies were not excessively prudent. Sketchley's existing auditors, EYMG, said that the revised assumptions were not

The effect of the more prudent accounting judgment adds up to almost £7m - £2.4m for reassessment of bad and doubtful debts, £2.8m for reassessment of stock provisions and £1.8m for provisions for redundancy costs and other items, including the effect of accounting changes.

Sketchley said the main change in accounting policy concerned the treatment of residual values of leased vending machines. Under the new policy, no account is taken of the residual values of machines, either on lease or on

man of an independent Atlantic Computers, the leasing company which recently pulled down its parent, British and Commonwealth Holdings.

Sketchley acknowledged yesterday that "1989-90 has clearly been a nightmare year for the company; its results have been disastrous and its credibility has been severely shaken."

The vending division lost, at operating profit level, £1.3m, a negative swing of £6.5m from its reported operating profit for 1988-89. In fact, Sketchley said the division's real showing was considerably worse, as a major part of the exceptional charges in the accounts related to that division.

The company said: "This dismal trading position performance resulted from a combination of reduced sales and excessive and uncontrolled

and a new managing director appointed from within the group. Both the vending and workwear businesses had been carrying excessive overheads and further cost reductions were planned.

However, the new management insisted: "Sketchley is a fine brand name and the two established core activities, dry cleaning and workwear, are both sound businesses and capable of improved efficiency and profitability, although current trading conditions are not helpful."

While ruefully acknowledging that things were a lot worse at Sketchley than they had expected, both Mr Richardson and Mr Bloom yesterday insisted that the company could be turned around, and that they were preparing for a long haul.

# "Quality for customers means quality for shareholders"

John Bellak, Chairman

Preliminary Results for the year ended 31st March 1990

Turnover	£544.1 m
Operating Profit	£163.9 m
Profit before tax	£129.9 m
Pro-forma profit before tax	£217.1 m
Pro-forma earnings per share	56.4 p
Dividends per share	9.9 p
Investment expenditure	£262 m

**Delivering**  
 ■ **quality,**  
 ■ **investment,**  
 ■ **productivity,**  
 ■ **on time.**

The 1989/90 Report and Accounts will be mailed to shareholders from 20 July 1990. Copies may be obtained in due course from the Director of Corporate Communications, Severn Trent Plc, 2297 Coventry Road, Birmingham B26 3PU.



## SMITH NEW COURT PLC

The preliminary unaudited results of the Company for the year ended 27th April 1990 show a pre-tax profit of £14,529,000 (1989 a loss of £12,575,000) and an after-tax profit of £11,164,000 (1989 a loss of £13,584,000).

These results have been earned across the breadth of our activities and reflect the increasing maturity of the product areas established over the last few years as well as solid performance from our long established businesses.

It was reported at the interim stage that the Company had incurred a substantial loss on a trading position in Ferranti International PLC. A further, materially lower, loss was taken in the second six months. The Company continues to make a market in Ferranti shares but has disposed of the trading position it held during the first half of the year.

The current year has started satisfactorily but given the nature of our business it is not possible to give any indication of the outcome for the full year.

The Directors propose a final dividend of 3 pence per ordinary share and, as no interim dividend was declared, this represents the total amount to be paid for the year ended 27th April 1990.

The Directors believe it to be in the best interests of shareholders and the Company's continuing expansion plans, to seek to pay a level of dividend each year which offers the prospect of increases over time, rather than one which reflects more closely the changes in the level of profitability from year to year. The proposed final dividend is in line with this policy.

*Michael Richardson*  
 M J de R Richardson  
 Chairman

## PRELIMINARY STATEMENT OF THE CONSOLIDATED UNAUDITED RESULTS FOR THE YEAR ENDED 27TH APRIL 1990

	1990 £'000	1989 £'000
Profit/(Loss) of the Company and its subsidiaries	15,071	(12,622)
Share of related companies (Losses)/Profit	(542)	44
GROUP PROFIT/(LOSS) BEFORE TAX	14,529	(12,578)
Tax	(3,365)	(1,005)
PROFIT/(LOSS) AFTER TAX	11,164	(13,584)
Extraordinary item	-	(2,674)
PROFIT/(LOSS) FOR THE YEAR	11,164	(16,258)
DIVIDENDS	(4,074)	(3,983)
Preference Shares:		
Ordinary Shares:		
Interim Nil (1989 - 1.5p)	(906)	(457)
Final Proposed 3p (1989 - nil)	-	-
TRANSFER TO/(FROM) RESERVES	6,184	(20,678)
Earnings per share		
Basic	23.5p	(58.2p)
Fully diluted	16.8p	-

Issued on behalf of Smith New Court PLC by Smith New Court Securities PLC, a Member of TSA and The International Stock Exchange



## UK COMPANY NEWS

## ECC sustains £2.9m loss on sale of Bryant stake

By Nikki Tait

ECC GROUP, formerly English China Clays, yesterday sold its 29.02 per cent stake in Bryant Group to institutional investors for just under £50m.

Bryant is the housebuilding and contracting company for which ECC made an abortive £187m bid late in 1986.

The sale nets ECC some £49.9m. This compares with the £52.8m cost of acquiring the shares, which were picked up during the course of the fiercely-fought bid battle. The ECC offer finally lapsed in January 1987, with the bidder only able to claim control of 46.9 per cent of its target's shares.

The holding was placed by Charterhouse Tilney, the stockbroker, at 84p per share, compared with a closing price of 94p on Friday night. ECC said yesterday that Charterhouse, which does not act as broker to either company, had approached it for the stake.

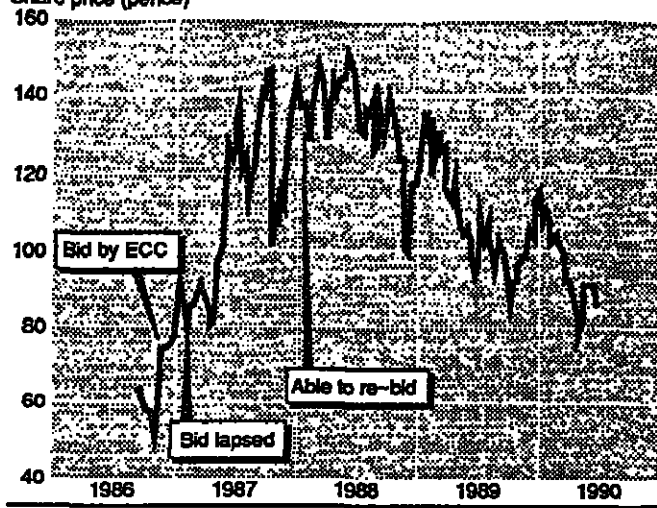
According to Charterhouse, the shares went to a wide range of about 20 institutions. ECC shares greeted the news of the placing with a 12p rise to 402p, before closing at 400p, while Bryant closed yesterday at 88p.

ECC's decision to sell its stake comes as no surprise.

In May, the company announced plans to acquire Georgia Kaolin, a US-based company which mines and processes kaolin and which

## Bryant Group

Share price (pence)



was previously owned by ABB Asea Brown Boveri, for \$520m. Talking about the sources of funding for the deal, ECC said that it would raise at least £100m from the sale of non-core assets during 1990 and 1991.

Although ECC declined to comment on which assets might be up for disposal, analysts were quick to pinpoint ECC's housebuilding interests, and the Bryant stake in particular, as possibilities.

Yesterday, ECC said that the Bryant stake would probably be the single most significant disposal, but that a "fairly radical review" of the company's assets had been carried out.

Other deals were likely to surface in the coming months, it suggested.

Bryant, which was not forewarned about the stake sale, said that it was "very pleased" that the situation has been resolved in the best possible way.

## Reject falls to £0.74m and board reshuffled

By Clare Pearson

MRS ANNA Vinton and Mr Anthony Hawser, who have together owned Reject Shop since they founded it in 1972, are to become joint chairmen, relinquishing day to day management of the USM-quoted household goods retailer to Mr Geoffrey Frost, currently assistant managing director.

The board changes were announced yesterday along with the company's results for the year to March 18. These showed pre-tax profits down at £743,000 (£1.46m) on sales of £17,38m (£16.28m). Mrs Vinton said this came about in "the most difficult trading environment I have seen in 17 years."

Mrs Vinton and Mr Hawser, previously joint managing directors, succeeded Mr Jack Aaronson who is stepping down as non-executive chairman because he had reached retirement age, the company said. Mr Hawser is also to be chief executive. Additionally, Mr John Beer, currently financial controller, is joining the board as finance director.

The pre-tax profit was struck after a turnaround in net interest from £73,000 receivable to £121,000 payable. Mrs Vinton said last year marked the first-ever fall in Reject Shop's turnover, which on a like-for-like basis, taking out contributions from new shops, was down 10 per cent. Depressed demand for furniture items, in a context of higher UK interest rates and lower housing starts, was behind the decline.

However, she said Reject Shop had moved swiftly during the year to reallocate space previously taken up by heavy furniture to lower-price furniture and an expanded range of giftware and houseware.

On current trading, Mrs Vinton said furniture sales were slightly ahead of last year and trading in other departments was encouraging. "But sales are erratic and difficult to predict," she added.

The purchase of a new outlet in Cornmarket Street, Oxford, in March had demonstrated the opportunities becoming available to pick up prime high street sites. This year the company would be seeking to acquire further such units. A shop in Cardiff was due to open at the end of the year.

Reject Shop currently has net gearing of 7 per cent and, reflecting the declining furniture content, stocks for resale are at lower levels than last year.

For 1989-90 earnings per share fell to 4.58p (9.15p). A same-again 2.1p final dividend is proposed, making an unchanged 3.15p for the year.

## Security Tag in the black with \$0.58m

Security Tag Systems, the US security system maker which is 30 per cent owned by Automated Security Holdings, announced profits of \$576,000 (£337,000) after tax for the year to March 31 1990, compared with a £131,000 loss.

Turnover jumped 83 per cent to \$13.58m (\$7.41m) and other income added \$561,691 (\$315,841). Mr Tom Buffett, chairman and chief executive of ASH, said the profits justified the long-term emphasis on research and development in a high technology sector. R&D costs this time were \$929,546 (\$1.12m).

## Cost cutting behind Renold's rise to £9.5m

By Nigel Clark

**COST** Reductions, particularly in merchandising operations, were behind a 32 per cent rise to £9.5m in pre-tax profits at Renold in the year to the end of March. Mr Peter Frost, chairman, said that the results were in line with expectations.

He added that they represented a further improvement in the group's performance. In the year to end-March 1987 profits for this Manchester-based maker of power transmission products and machinery were down to £100,000 on turnover of £128.4m.

On prospects Mr Frost said

that while the UK economy was weakening many of the company's overseas markets were still strong.

The pre-tax figure was struck after a lower interest charge of £1m (2.5m), resulting from the disposal of surplus assets and tighter management of working capital. It included exceptional profits of £300,000 (£200,000) being the surplus on the sale of properties, less restructuring costs.

Turnover for the period was up only 2 per cent at £148.3m, against £145.4m, when the taxable profit was £7.2m. Although sales volumes

showed little increase overall there was encouraging growth in a number of areas, including chain in West Germany, newly-launched gear products and rotors, said Mr Frost. Some unprofitable factored products had been discontinued.

The second half of the year had borne the costs of forming a single integrated chain business, which would continue in the present year. Mr Frost said that during this development greater opportunities for organic growth had been identified than at first had been envisaged.

Manesty Machines, the pharmaceutical equipment business, was sold to Harry Wehmiller for £6.75m cash and was the main factor behind the extraordinary credit of £2.3m (£300,000). The company was to be outside the group's mainstream activities.

Tax took £2.3m (£1.5m). Earnings per share came out at 11p (8.5p) and the directors are recommending a final dividend of 2.5p making a total for the year of 3.7p, compared with 2.8p.

The shares fell 3p to close at 97p.

## NEWS DIGEST

## Hewetson achieves 21% rise

HEWETSON, the USM-quoted manufacturer, supplier and installer of raised access and hardwood floors, was "pleased" to be able to report a year of progress in the year to March 31, "a difficult one."

Steady progress over the past four years continued with taxable profits advancing 21 per cent to £2.1m (£1.82m). Turnover was 38 per cent ahead at £34.08m (£24.73m) and after tax of £789,000 (£641,000), earnings per share worked through at 16.6p (13.5p) undiluted and 14.19p (12.31p) fully diluted.

The final dividend is raised to 2.5p for a total of 4.5p (3.85p) for the year.

Mr Peter Price, chairman, said that the floors and carpets divisions had performed well in the period. Floors achieved profits of £1.13m (£880,000) pre-tax on turnover of £22m (£14.92m), while carpets made \$954,000 (£597,000) on turnover of £8.32m (£5.4m).

The window company, however, was affected by the downturn in private housebuilding and contributed a lower £120,000 (£54,000) on turnover down at £3.77m (£4.42m).

## JMD declines to £301,000

JMD Group, the USM-quoted manufacturer of greetings cards and packaging and merchandiser of novelty products, experienced a fall from £1.61m to £90,718 in pre-tax profits for the year to December 31. Turnover of £11.87m compared with £12.19m.

Directors said that in spite of a good continuing performance from Downpace, acquired at the end of 1988, the group had incurred a trading loss in the first four months of the current year - traditionally its weakest trading period.

Steps were being taken to dispose of surplus properties and thought was being given to the sale of the company's 25 per cent holding in Hitec Lighting. Talks with a number of parties were taking place on these and other fronts.

They recognised that the future potential of continuing businesses could only be realised if they formed part of a

larger grouping. Consequently, provided that group borrowings were reduced to a more acceptable level, acquisitions of complementary businesses would need to be sought.

Fully diluted earnings emerged at 0.32p (1.53p) or 0.5p (2.44p) basic. There was a £2.76m (nil) extraordinary loss.

## Cost control boosts Polar Electronics

Polar Electronics, the Bedfordshire-based electronic components distributor, saw interim taxable profits rise 13 per cent from £533,000 to £601,000. The company said the improvement was due to keeping a tight control over gross margins and costs.

Demand was not expected to improve significantly in the second half but, with increased product and customer coverage, a satisfactory result was



expected. In May, part of Hawke Components was acquired.

Turnover for the six months to March 31 was £2.76m (£7.01m). Earnings per share were 4.9p (5.5p) and an initial interim dividend of 2p is being paid. The company joined the USM in July 1989.

## Syltong progresses with gain to £2.4m

Syltong, the transport engineering services group, reported a 16 per cent rise to £2.4m in pre-tax profits for the year to March 31.

The increase from £2.08m was struck on turnover up from £29.74m to £32.61m. Basic earnings rose to 19.44p (16.3p) per share and fully diluted to 17.54p (14.88p). The proposed final dividend is 6p (4.75p) adjusted after last July's one-for-one scrip issue for a total of 9p (7.75p adjusted).

Mr Tony Clegg, chairman, said that the results reinforced Syltong's policy of concentrating its activities within the international transportation industry. He added that the

British truck market was likely to remain depressed next year, but the particular application, in which the company specialises, possess above-average growth prospects.

## Enlarged Hadleigh surges to £2.04m

Profits of Hadleigh Industries, a storage tank and trailer manufacturer, accelerated from £993,000 to £2,040,000 pre-tax for the year to end-March.

Sales of the group, enlarged via the £3.58m acquisition in December of Lynton, a specialised lightweight trailers manufacturer, expanded from £19.02m to £25.85m. Earnings worked through at 20.7p (11.7p) and a final dividend of 4p makes a 6p total. The group's shares were placed on the USM a year ago at 160p each. They closed yesterday 3p higher at 198p.

## Treatt falls to £502,000

First-half profits of Treatt, a USM-quoted supplier, blender and distiller of essential oils and aromatic chemicals, fell from £774,000 to £502,000 pre-tax.

The reduction stemmed from a significant decline in first quarter sales due mainly to lower prices and sales volume in orange oil. Sales for the six months to end-March fell from £6.2m to £5.32m.

Earnings emerged at 3.46p (5.59p) per 10p share and the interim dividend is a same-again 1p.

## £1m downturn at Eldridge Pope

Eldridge Pope, the Dorset-based brewer, experienced a £1m fall to £51,000 in interim pre-tax profits and forecast that the full year outcome would be "substantially below" last year's £2.06m.

The company had warned of the downturn two weeks ago. It said beer volumes had been hit by the squeeze on consumer spending and margins had been reduced by heavy competitive discounting by its rivals. Sustained high interest rates had also undermined the property market, holding back many of its planned sales so that borrowings had remained higher than expected.

Action was being taken to restore profitability and to

reduce borrowings, the directors said.

Turnover for the six months to March 31 was £790,290 higher at £20.37m but trading profit fell from £2.2m to £1.5m, and earnings per share dropped from 3.3p to 0.2p.

Interest payments, mainly associated with heavy investment in the redevelopment of the Highcliff hotel in Bourne-moore, amounted to £1.15m (£663,000).

The interim dividend is unchanged at 1.75p.

## Melville Street net assets increase 13%

Melville Street Investments, the development capital company, reported a net asset value of 160p at April 30, a rise of 13 per cent over 141p a year ago. Net assets were up from £26.32m to £29.86m.

Net revenue amounted to £888,600 (£640,000) and earnings increased to 4.3p (3.4p) per share. The final dividend is raised to a recommended 3p (2.5p) for a total of 4p (3p) for the year.

The company said that £3.1m was invested in new investments, an advance of 15 per cent over last time, and £1.5m was provided in support of existing investments. Mr George Philip, chairman, said that last year's change of policy, putting greater emphasis on providing finance for management buy-outs and the development of existing companies, had so far proved successful.

## Somic profits halved in second half

Somic, the Preston-based kraft paper spinner and weaver, reported profits halved in the second half to leave the full year result 39 per cent down at £206,090, against £291,000. At the interim stage profits were ahead at £103,000, compared with £50,000.

The company said that the main problems in the short term were high interest rates and high inflation. It added that the level of outstanding orders had improved.

Turnover in the year to the end of March was £3.9m (£3.46m). After tax of £71,000 (£85,000), earnings per share were 6.75p (9.84p). The proposed final is cut to 1.5p (2.25p) for a total of 2.5p (3.25p).

## COMPANY NEWS IN BRIEF

**BCE HOLDINGS** has disposed of certain machinery and equipment to SA Seluc of Belgium for £1.52m following cessation of snooker, billiard and pool ball manufacturing at Conington, Cheshire. BCE retains the freehold premises at Conington and intends to seek a purchaser for that property in due course. The company has also appointed a liquidator to its loss-making Canadian subsidiary BCE (Distribution).

**CAMPBELL & ARMSTRONG** has agreed to acquire LT Switchgear, a manufacturer, assembler and supplier of elec-

trical switchgear. Consideration consists of an initial £500,000 in cash and shares. In addition, Campbell's has provided LT with funds totalling £335,000 to purchase the long leasehold on its premises and adjacent premises at a peppercorn rent.

**CASKET's** rights issue of 37.74m ordinary shares has been taken up as to 20.53m shares (54.35 per cent).

**CI GROUP** shareholders were told at the annual meeting that the first quarter's results were ahead of the comparable period.

**CRYSTALATE** - The offers by TT Group for the company's ordinary and preference shares together with the 8.25 per cent loan stock have been extended until June 29. Together with shares already owned or acquired since the offers, the aggregate of acceptance totals 4,02m ordinary (12.73 per cent), 9,784 preference shares (6.52 per cent) and £213,083 nominal (2.28 per cent) of the loan stock.

**DEWHIRST GROUP** - Mr Anthony Vice, chairman, told the annual meeting that following a continuation of a

downward pressure on margins, profits for the current half year would fall below those of the comparable period. **DOWTY GROUP** has acquired 75 per cent of Hoybond, based in Wimbledon, for £415,000. Lockheed Corporation which had a 25 per cent stake in Hoybond is to retain a 15 per cent interest and have a seat on the board of the renamed company, Dowty Hoybond. The remaining 10 per cent share will be kept by Mr David Jackson, the former managing director, who will be responsible for the operations of Dowty Hoybond.

This announcement appears as a matter of record only



Istanbul, Turkey

## US\$ 30 Million Pre-Export Finance Facility

## Lead Managers

Standard Chartered Bank

The Gulf Bank K.S.C.

Kuwait

NMB Postbank Groep N.V.

## Manager

The Bank of Kuwait and the Middle East K.S.C.

## Participants

The Arab Investment Company S.A.A.

Banque CSIA

Bayerische Vereinsbank Aktiengesellschaft

Deutsche Verkehrs-Kredit-Bank AG

First Commercial Bank (London Branch)

Gulf Riyad Bank E.C.

Agent &amp; Arranger

Standard Chartered Bank

Signed in London, May 1990



## RECORD PRELIMINARY RESULTS

"I am delighted, particularly in the light of current market conditions, to announce record results in our first full year as a public company"

A.J. Cookson

Chairman &amp; Chief Executive

y/e 31st March	1990	
	£'000	
Turnover	25,650	+ 35%
Pre tax profit	2,035	+ 105%
Earnings per share	20.7p	+ 77%
Dividend	6.00p	-

- Excellent organic growth of core businesses
- Acquisitions performing well
- Positive cash position
- Good order books

Copies of the Annual Report will be available after 29th June 1990 from the Company Secretary, Hadleigh Industries Group PLC, Cromwell Court, 5 Greyfriars Road, Ipswich, Suffolk IP1 1XG.

## COMPANY NOTICES



(All companies incorporated in the Republic of South Africa)

## DIVIDEND DECLARATION

**BLUYVOORTZICHT GOLD MINING COMPANY, LIMITED**  
(Company Registration No. 05/09743/06)

Notice is hereby given that dividend No. 88 of 30 cents per share has been declared in South African currency, as a final dividend in respect of the year ending 30 June, 1990, payable to members registered at the close of business on 6 July, 1990. The register of members will be closed from 7 to 15 July, 1990, inclusive. Dividend warrants will be posted on or about 27 July, 1990.

The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registrars and transfer agents will be the telegraphic transfer rate of exchange between Johannesburg and London ruling on the first business day after 7 July, 1990 on which foreign currency dealings are transacted. Where applicable, South African non-resident shareholders' tax of 15% will be deducted from the dividend. The full conditions of payment of this dividend may be inspected at or obtained from the Johannesburg or United Kingdom offices of the company.

**DURBAN ROODEPOORT DEER, LIMITED**  
(Company Registration No. 01/00828/06)

The board of directors of this company has decided not to declare a dividend for half year ending 30 June, 1990.

By order of the Board,  
**RAND MINES (MINING & SERVICES) LIMITED**, 15th Floor - The Corner House Secretaries, per V M MURTON, Johannesburg 2001 (P O Box 62570, Marshalltown, 2107).

Secretaries in the United Kingdom  
Valued Corporate Services Limited  
40 Holborn Viaduct  
London EC1P 1AJ,  
18 June, 1990.

United Kingdom Registrars,  
Transfer Agents  
Barclays Registrars Limited  
5 Greenock Place  
London SW1P 1PL

## HEWETSON

Turnover up 38% to £34 million

Profits up 21.2% to £2.2 million

Earnings per share up 22.6% to 16.60 pence

## Extract from the Statement by the Chairman, Peter H Price

Hewetson Floors has succeeded in increasing its share of the raised access floor market. Bennett Windows has increased its marketing effort creating an enlarged customer base. Contract Flooring Sales has made good progress, consistently increasing its turnover and profits. Construction Material Services, processors and distributors of pulverised fuel ash, was acquired in April 1990.

Orders in all subsidiaries in the early months of the current year show a healthy increase. First indications give cause for confidence in yet further growth and progress in all parts of the group.

The annual report for the year ended 31 March 1990 will be available after 29 June from the Secretary, Hewetson plc, Marfleet, Hull HU9 5SG.

## BRADSTOCK GROUP PLC

Summary of unaudited half year results to 31st March 1990

	Half year to 31 March 1990	Half year to 31 March 1989	Increase on 1989
	£'000	£'000	
Turnover	9,814	7,718	+ 27%
Profit before tax	4,015	3,011	+ 33%
Earnings per share	8.5p	7.2p	+ 18%
Dividend per share	2.5p	2.0p	+ 25%

PRINCIPAL TRADING SUBSIDIARIES  
DIRECT INSURANCE BROKERS

Bradstock Hunt & Thompson Ltd	Lloyds Brokers	London
Bradstock Hunt (Northern) Ltd	Nottingham, Manchester & Cumbria	
Bradstock Hunt (Scotland) Ltd	Glasgow	
Bradstock Hunt (N.I.) Ltd	Belfast	
Professional Indemnity Insurance Brokers Ltd	London	
Bradstock Hunt Ltd	Dublin	
Bradstock Financial Services Ltd	Independent Financial Advisors	London

## REINSURANCE BROKERS

Bradstock Hunt & Crawley Ltd	Lloyds Brokers	London
Bradstock Carondelet Ltd	London	
Bradstock Barden & Watson Ltd	London	
Bradstock Incorporated	New York	

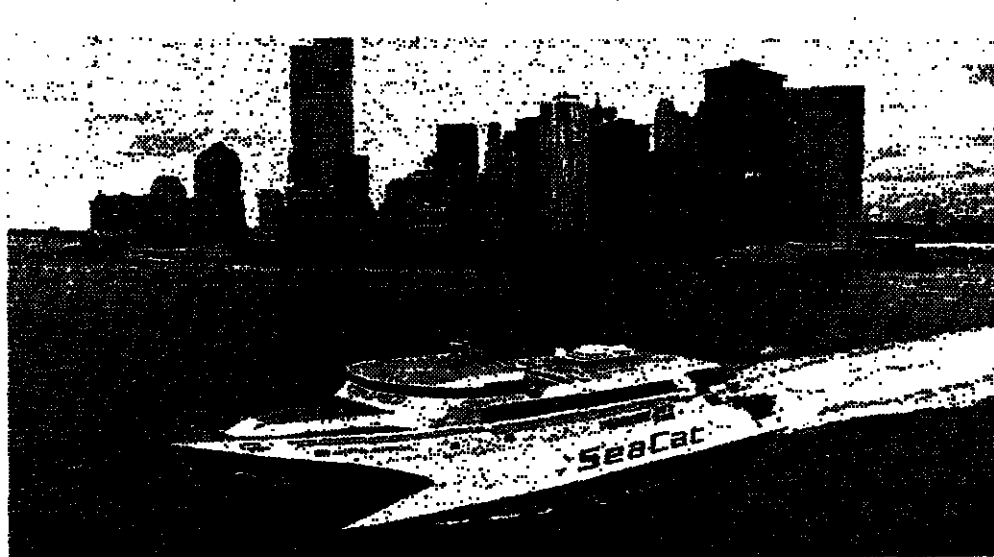
The interim Report will be with shareholders on 2 July 1990, from which date copies will be available from:  
The Secretary, Bradstock Group PLC, 18 London Street, London EC3R 7JP



## TECHNOLOGY

Kevin Brown on the Australian-built catamaran set to win the Blue Riband of the Atlantic

## Seacat challenge to the liners



The Hoverspeed Great Britain aims to sail from New York to the UK in just over three days

James Sherwood, president of Sea Containers, the British-based shipping and transportation group, takes on 150 years of history when his revolutionary ferry, Hoverspeed Great Britain, sails today from New York for first official attempt since 1952 on the Blue Riband for the fastest crossing of the Atlantic by a commercial ship.

The riband, otherwise known as the Hales Trophy, was first awarded in 1833, when the British steamer Great Western was the first to offer a regular transatlantic service - made the crossing in 12 days and six hours at an average speed of 10.2 knots three days ahead of a rival ship, the Sirius.

Since then, competition between the US and half a dozen European countries has made the riband the most coveted trophy in the maritime world, with the possible exception of yachting's America's Cup. The record is held by the liner United States, which completed the crossing in three days, 10 hours and 40 minutes in 1952, at an average speed of 35.59 knots, overhauling exactly 100 years of European domination of the route.

The US victory caused consternation in Britain, because it dispossessed the great liner Queen Mary, flagship of the British fleet, which had held the record since 1938 after crossing in three days, 20 hours and 42 minutes at an average speed of 31.09 knots.

There have been several unofficial attempts on the Blue Riband since 1952, most notably by Richard Branson, the British entrepreneur. However, like other challengers, Branson used a powerboat rather than a commercial ship, and also refused to enter mid-Atlantic.

But Hoverspeed Great Britain breaks new ground in a number of other ways - it is the largest catamaran ever built, the first catamaran to challenge for the trophy, and the first contender designed and built in Australia. It may also be the first ship of its kind where the designer admits that ignorance played a large part in his success.

Hoverspeed Great Britain will be skippered across the Atlantic by its builder, Bob Clifford, managing director of International Catamarans of Hobart, Tasmania. But Clifford will probably be less nervous than Philip Hercules, executive chairman of International Catamaran Design, who will follow events from Sydney.

Hercules says Hoverspeed Great Britain is capable of averaging 40 knots across the Atlantic, which means it could cut eight hours or so off the US record. "There is no question that the boat can beat the record. The Hoverspeed Great Britain will sail on Tuesday, and that means it may be hit by adverse weather, but there is no doubt that it is capable of crossing in less than three days and ten hours."

Hercules admits that he was unaware, when he started designing catamarans in 1977, of work which had been done by naval architects in the northern hemisphere to make them faster and more stable. Swedish designers in particular were then experimenting with asymmetrical hulls and at vessels which achieved higher speeds by planing above water.

But the concept of asymmetrical hulls turned out to increase resistance, rather than reduce it, while planing increases instability and would not be suitable for large passenger vessels, he says. "The design I came up with was an accident in the sense that I designed it without knowing what was being done in the northern hemisphere, and I

was therefore not misled by it," Hercules says. "It was just good fortune that I was born and brought up in the Antipodes, and was unaware of what was going on in catamaran design elsewhere."

The first Hercules catamaran, built in 1977, was a conventional boat with two hulls divided by a central platform. However, the long, narrow hulls were had a sharper turn at the bow, and had a deep V shape which landed to cut through waves instead of riding over them. That was fine for a leisure boat, but was not sufficiently stable in rough seas for a passenger-carrying vessel.

The answer was to add a third hull, between the outer hulls, which normally sits clear of the water, but acts as a stabiliser during rough seas. Hercules and Clifford developed that concept over several years, until they were able to produce a 30-metre catamaran called 2001 in 1986, which attracted attention during exhibition trips at the America's Cup defence in Fremantle, Western Australia, in 1986.

International Catamarans subsequently built a second 30-metre ship capable of carrying 200 passengers for use at the Hamilton Island tourist resort in Queensland, followed by two 37-metre ships for owners in Queensland and New Zealand. But the business really began to take off with an order for two 74-metre catamarans, costing A\$20m (\$9m) each, for Sea Containers, which subsequently ordered three more, and may eventually take as many as 10.

Hoverspeed Great Britain, which is capable of carrying 450 passengers and 84 cars, is the biggest catamaran ever built and the first to be capable of carrying cars as well as passengers. But Hercules says he is already working on a 115-metre vessel which will carry 900 passengers, 300 cars and 10 coaches.

One spin-off of the radical hull design is that the structure provides greater stability than is required, even by new regulations introduced in the wake of the Herald of Free Enterprise disaster in 1987, when nearly 200 people lost their lives. The catamaran hull structure is almost impossible to sink or capsize.

The design also allows noise and vibration to be reduced by placing the engines in the side hulls, away from passengers, who will be accommodated on the platform above the central hull. Each side hull houses two Ruston medium-speed diesel engines producing 3600 kW at 750 rpm.

This is the first time that medium-speed diesels have been fitted in a high-speed craft, avoiding the need for gearboxes to connect the engines to four Riva Calzoni water jets which are used for propulsion. The use of water jets rather than propellers avoids the problems of cavitation, or pitting, which affects traditional propellers at high speeds, particularly above 40 knots.

The cavitation problem can be solved using propellers, but only as the cost of reducing efficiency to well below the levels achieved by water jets. One water jet on each side of the vessel is fitted with steering and reversing controls used for harbour manoeuvring. The two outer water jets are used to push the ship up to its top speed of 42 knots. Normal cruising speed is 35 knots.

After the Blue Riband challenge, Hoverspeed Great Britain will go into service on Sea Containers' fast-growing Portsmouth to Cherbourg route, halving the existing journey time to just over two hours and helping to re-establish the company's position in the UK/Continental ferry market, which it recently vacated by selling its Sealink ferry division to a Scandinavian competitor.

Other ferry companies are likely to be interested too: the catamarans can make twice as many crossings per day as conventional monohull ferries, cost less than half the price, and require only around a quarter of the crew.

But Hercules believes the ferry industry is just "scratching the surface" of the possible applications for the design. Smaller versions are already in use as naval patrol vessels and rescue boats, and there are hopes that the US cruise industry may be interested in developing a version for fast one-day cruising.

If all goes well, Hoverspeed Great Britain will arrive at Portsmouth on Friday, with the Blue Riband in the bag. It will be a great victory for Sherwood, and the record will show that the Riband once again flies from a British ship. But the biggest celebrations will be in Australia, where both builders and designers will be hoping they will prove to be the real winners.

## Hungary on biotech road to the West

Building on traditional fermentation techniques, Hungary's pharmaceutical companies - which play an important role in the country's industrial sector - have promoted the expansion of thriving biotechnology departments.

The most advanced Hungarian biotech-based companies, having built a reputation for supplying low-cost but high-quality antibiotics in bulk to the West, are now looking to expand into hi-tech areas, such as genetic engineering.

Hungarian biotech ventures could ultimately rival their more commercially advanced western European competitors, but this depends largely on their ability to attract western venture capital, corporate funding and, more significantly, access to western distribution and marketing expertise.

More than 3,000 joint ventures have already been concluded between Hungarian and foreign companies. And since the re-opening of the Hungarian stock market the possibility of foreign investor funding has increased markedly.

Hungary's leading pharmaceutical companies, Gedeon Richter, Chinoin, Biogal, and Resnais, date back to the early post-war years. They have established biotechnology departments, supported by a long tradition of academic research.

The pharmaceutical industry produces goods worth more than \$700m, representing 2 per cent of Hungary's gross domestic product. Hard currency exports of biotechnology and pharmaceutical products from Hungary are growing: Biocin, a wholly-owned subsidiary of Chinoin, turned in early 1989, exports 70 per cent of its products, valued at \$8m in its first year.

In 1988, Chinoin's Parkinson's disease and Alzheimer's drug Eldepryl, the first original central European medicine to be registered in the US, was projected to achieve annual profits of more than \$5m. The Hungarian pharmaceutical industry as a whole recorded exports of \$105m for the first half of 1989, representing a 24 per cent increase on the first half of 1987.

Gedeon Richter's exports in

1988 reached \$172m, up 14 per cent on the previous year. Biogal achieved exports of \$24.5m in 1987 and a joint venture with Ciba-Geigy, the Swiss pharmaceutical company, was estimated to bring in \$3m.

The growth among Hungarian biotech and pharmaceutical companies reflects an expansion in facilities funded by World Bank loans of \$1.5bn (\$51m) made in 1985, and a drive to maximise hard currency income in the present transitional phase of the Hungarian economy.

Hungary's biotech specialists are constantly on the move between centres of biotech excellence worldwide: Andras Vajda, deputy managing director of Vexex, has spent two years in the same role at Biotechnology Interna-

tional in Cambridge in the UK, of which it owns 50 per cent. Blochin's Director of Production, László Kegl, said: "We are trying to send all our young experts to the West for up to three years. At the moment, four of our senior research staff are abroad: one in the UK, one in Sweden, and two in the US." This ensures the maintenance of the quality of Hungarian biotech products in view of the need for validation on a bi-annual basis by the US Federal Drug Administration and the UK Committee on Safety of Medicines.

While the productive ability of Hungarian biotech is already evident, Hungarian biotech businesses rarely compete against each other. Different products are produced by different companies, with relatively little product overlap.

Research and development is already bearing fruit, both in the more traditional chemical and newer biotech and genetic engineering fields. For example, in early 1988, Biogal's Hevizs ointment passed clinical trials as an effective anti-Herpes prescriptive drug.

Stephanie Jones Erling Refsum

## Ferrier Lullin & Cie

### Ferrier Lullin & Cie SA

Bank established in 1795 - Geneva

Two Centuries of private banking

#### Key Data

In Sfr. m	1988	1989	% Change
Net Revenues	67.3	75.6	12
Cash Flow	21.4	24.8	16
Net Income	15.4	17.5	14
Dividends	6.0	7.2	20
Total Assets	350.0	376.6	8
Capital and Reserves	87.7	97.7	11
Staff	254	246	-3

The operations conducted by our bank in 1989 were satisfactory, as regards our own results as well as growth in client assets and management performance. The 16% rise in cash flow

has enabled us to further boost provisions, together with capital and reserves, while increasing our dividend which has been raised from Sfr. 20 to Sfr. 24 per share.

Geneva-Luxemburg-Bahamas  
Grand Cayman-Hong Kong

15, rue Petitot Case postale CH-1201 Genève II Tél. 022/20 52 22

### 1992 REDRAWING THE MAP OF EUROPE

The Financial Times proposes to publish this survey on:

2 JULY 1990

For a full editorial synopsis and advertisement details, please contact:

HENRY KRZYMUSKI or  
GILLIAN KING  
on 071-873 3699/  
4823

or write to them at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
EUROPE & BUSINESS NEWSPAPER

#### COMPANY NOTICES

##### THE "SHELL" TRANSPORT AND TRADING COMPANY, p.l.c.

Notice is hereby given that a balance of the Register will be struck on Wednesday, 4th July, 1990 for the preparation of the half-yearly dividend payable on the SECOND PREFERENCE SHARES for the six months ending 31st July, 1990. The dividend will be paid on 1st August, 1990.

For Transferees to receive this dividend, their transfers must be lodged with the Company's Registrar, Lloyds Bank Plc. Registrars Department, Goring-by-Sea, Worthing, Sussex, not later than 1.00 p.m. on Wednesday, 4th July 1990.

By Order of the Board  
J.A. Cunliffe  
Company Secretary

Shell Centre  
London SE1 7NA  
19th June, 1990

#### WARDLEY TRUST AMALGAMATIONS

The Wardley British Winners and Wardley Small Companies Trusts were amalgamated with the Wardley UK Trust with effect from 16th May 1990. The amalgamated trust will be known as the Wardley UK Growth Trust. For every unit held in the Wardley British Winners or Wardley Small Companies Trusts unitholders have been allocated 0.150 or 0.696 units respectively in Wardley UK Growth Trust. New unit certificates were issued to unitholders in the amalgamated trust on 25th May 1990.

The Wardley Technology Trust was amalgamated with the Wardley International Growth Trust with effect from 1st June 1990. Unitholders of Wardley Technology Trust will receive 0.433 units in Wardley International Growth Trust for every Wardley Technology Trust unit held. New unit certificates will be issued to former unitholders of Wardley Technology Trust within 21 days of 1st June 1990.

For further information contact Client Services on 0800 289739.

Issued by Wardley Unit Trust Managers Limited, 3 Harbour Exchange Square, London E14 9GJ. A member of IMRO, Lawo and the UTA.

#### NORTH WEST ENGLAND FINANCIAL & PROFESSIONAL SERVICES

The Financial Times proposes to publish this survey on:

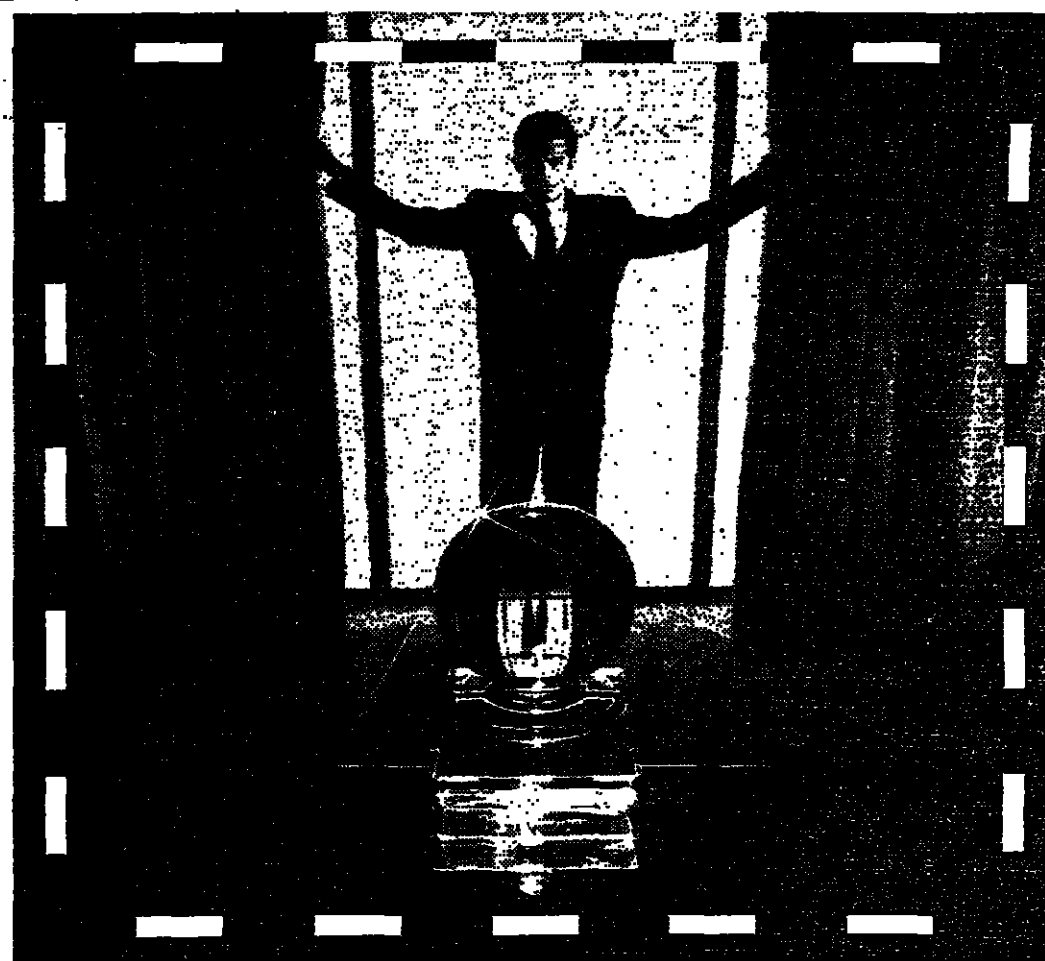
16th July 1990

For a full editorial synopsis and advertisement details, please contact:

Brian Heron  
061-534 9381  
Telex: 666331  
Fax: 061 532 9248

Financial Times  
Alexandra Buildings  
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FINANCIAL TIMES  
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## COMMODITIES AND AGRICULTURE

## Commodity failure central to African crisis

By Michael Holman, Africa Editor

AFRICAN policy makers must use commodity production and trade as a motor for expansion, argues a United Nations report published yesterday.

The report, Africa's Commodity Problems: Towards a Solution, commissioned by Mr Perez de Cuellar, the United Nations Secretary-General, says: "The failure in the commodity sector has been central to the economic crisis facing Africa."

Mr Malcolm Fraser, the former Australian prime minister, chaired the group of experts who compiled the report.

The future performance of the sector will be critical to the success of Africa's economic recovery efforts, the report says. It points out that commodities account for between 85 and 95 per cent of the continent's total export earnings.

"Real growth opportunities exist in primary commodity production," the group believes. But the report stresses that if this is to be achieved, African governments must introduce further reforms, while industrialised countries should provide additional financial resources, technical assistance, allow more open markets for African exports of primary products and manufactured primary products, and increase efforts to negotiate fair commodity agreements.

The report notes that excluding fuel exports, commodities earned \$18bn for Africa in international markets in 1980 - 26 per cent lower in real terms than in 1970, and 35 per cent lower than in 1979.

By 1980, Africa's market shares for cocoa, coffee, cotton and copper had fallen by between 30 and 40 per cent of the 1970 market share, the report calculates.

The report acknowledges that adverse external factors are part of the reason for this poor performance, but adds: "Other developing countries in other regions have had to face similar market problems and they have progressed while Africa has fallen behind."

Other reasons for the poor performance, says the report, include "ill-advised government policies, a serious lack of agricultural scientists, a poor knowledge of international markets, a lack of investment in transport and other infrastructure... and an economic policy framework which offers overseas investors few incentives."

Describing food prospects for Africa as "appalling," the report calculates that, assuming existing food production and population growth rates are maintained, "consumption could exceed production in the ten years to the year 2000 by about 50m tons." Africa can neither pay for, nor properly distribute, food needs on this scale, warns the report.

It also warns of "major environmental deterioration," noting that the desert is encroaching on agricultural land at a rate of 6m to 7m hectares (about twice the size of Belgium) each year. Of the almost 700m hectares of forest, between 3m and 4m are being cleared annually because of cultivation practices or fuel demand.

The report accepts that "significant reforms" have been introduced by African governments in recent years. But it goes on: "We believe that in many African countries the balance remains too far towards centralised decision processes... especially in the face of increasing competition in the world market place, inefficiencies that make undertaking business in Africa difficult can no longer be afforded."

The report recommends a commodity strategy with the objectives of increasing food security, diversification, increased processing, and greater intra-African trade.

At the international level, the report says that efforts to establish or re-establish international commodity agreements should be increased. Industrialised countries should move towards eliminating all quantitative limits on commodity imports.

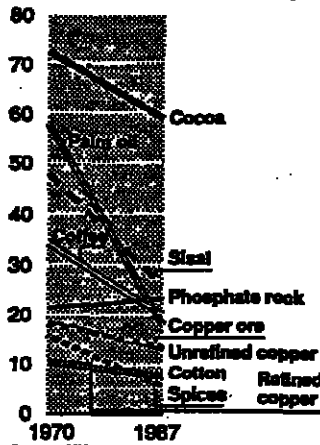
It urges action in the current Uruguay Round of trade talks to enlarge the European Community quotas on Common Agricultural Policy items, and the elimination of tariff escalation clauses affecting African commodity exports.

The Multifibre Arrangement, which restricts textile imports, should be discontinued or phased out after the present arrangement expires next year, says the report.

Africa's Commodity Problems: Towards a Solution. UNCTAD Secretariat, Task Force on UN-PAAERD, United Nations, Geneva.

## Africa's exports

Shares in the World market (%)



Source: UNCTAD, Commodity Yearbook 1980

Notes: Cocoa, Cotton, Copper ore, Refined copper, Unrefined copper, Sugar, Phosphate rock

The graph shows a general downward trend for most commodities, with a notable dip around 1980.

Cocoa and Sugar are the highest, followed by Phosphate rock, Copper ore, Unrefined copper, Cotton, and Refined copper.

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knowledge of international markets, a lack of investment in transport and other infrastructure... and an economic policy framework which offers overseas investors few incentives."

Describing food prospects for Africa as "appalling," the report calculates that, assuming existing food production and population growth rates are maintained, "consumption could exceed production in the ten years to the year 2000 by about 50m tons." Africa can neither pay for, nor properly distribute, food needs on this scale, warns the report.

It also warns of "major environmental deterioration," noting that the desert is encroaching on agricultural land at a rate of 6m to 7m hectares (about twice the size of Belgium) each year. Of the almost 700m hectares of forest, between 3m and 4m are being cleared annually because of cultivation practices or fuel demand.

The report accepts that "significant reforms" have been introduced by African governments in recent years. But it goes on: "We believe that in many African countries the balance remains too far towards centralised decision processes... especially in the face of increasing competition in the world market place, inefficiencies that make undertaking business in Africa difficult can no longer be afforded."

The report recommends a commodity strategy with the objectives of increasing food security, diversification, increased processing, and greater intra-African trade.

At the international level, the report says that efforts to establish or re-establish international commodity agreements should be increased. Industrialised countries should move towards eliminating all quantitative limits on commodity imports.

It urges action in the current Uruguay Round of trade talks to enlarge the European Community quotas on Common Agricultural Policy items, and the elimination of tariff escalation clauses affecting African commodity exports.

The Multifibre Arrangement, which restricts textile imports, should be discontinued or phased out after the present arrangement expires next year, says the report.

Africa's Commodity Problems: Towards a Solution. UNCTAD Secretariat, Task Force on UN-PAAERD, United Nations, Geneva.

The report notes that excluding fuel exports, commodities earned \$18bn for Africa in international markets in 1980 - 26 per cent lower in real terms than in 1970, and 35 per cent lower than in 1979.

By 1980, Africa's market shares for cocoa, coffee, cotton and copper had fallen by between 30 and 40 per cent of the 1970 market share, the report calculates.

The report acknowledges that adverse external factors are part of the reason for this poor performance, but adds: "Other developing countries in other regions have had to face similar market problems and they have progressed while Africa has fallen behind."

Other reasons for the poor performance, says the report, include "ill-advised government policies, a serious lack of agricultural scientists, a poor knowledge of international markets, a lack of investment in transport and other infrastructure... and an economic policy framework which offers overseas investors few incentives."

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## Oil from Soviet fields 'within next seven years'

By Karen Fossell, recently in Murrnsack

PRODUCTION of oil and gas from Soviet offshore fields in the Barents and Kara seas could begin within the next seven years, according to Mr Jevgenij Reshetjak, director general of the Murrnsack-based Soviet Arctic Seas Oil and Gas Exploration Company.

The Schokmanovskoye field in the Barents Sea is believed to be the world's largest gas field. The field was discovered in 1986 some 600 kilometres from the Kola peninsula and became known outside the Soviet Union last autumn.

A Soviet map of the two regions indicates other oil and gas discoveries nearby.

Mr Reshetjak refused to estimate the reserves potential of the discoveries, as analysis on well and seismic data is still underway. More than 10 exploration wells have been drilled since the early 1980s.

"The data on oil is still preliminary but we are looking with optimism towards developing oil and gas in the Barents and Kara Seas to start production within five to seven years," Mr Reshetjak said. It has been suggested that the Schokmanovskoye field could be developed as a liquefied natural gas (LNG) project.

Although Schokmanovskoye is a great distance from the nearest coastline, an LNG project could help ease the economic strain on such a project, but a major gas contract would have to be secured.

## Metal demand rise expected

JAPAN'S demand for copper, steel and lead is expected to rise to a record level during the fiscal year ending March 1991, the Ministry of International Trade and Industry (MITI) said, Reuter reports from Tokyo.

Demand for copper is projected to climb to about 2,000,000 tonnes during the fiscal year 1990, up from a record 1,570,000 tonnes in 1987, a MITI official said. Strong growth in the cable and brass industries is seen boosting demand, the report said.

Demand for steel in the fiscal year 1990 will rise to a record 837,000 tonnes, up from 797,000 tonnes in 1987, the MITI report said. The report predicted that strong demand for steel would lead to a shortage of the metal in Japan this fiscal year, and estimated steel supplies at 815,000 tonnes.

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Serge Varsano: Always ready to trade

away from his long-term customer relationships, and must try to propose imaginative solutions when a country has problems.

"The ethic of the trader is that you cannot dissociate yourself from the problems of a country. We respect bans and embargoes, but otherwise, we are always ready to trade," he says.

Mr Varsano is now studying whether to open up the capital of the group holding company, Compagnie Financière Sucres et Denrées, though he rules out any possibility of a stock exchange listing.

Says Mr Varsano: "You cannot reconcile the disclosure requirements of a stock exchange with the speed of information and the need for secrecy of our businesses."

"But finding friendly partners is both enviable and desirable," he concludes.

## Sweet position at the top of the trading ladder

George Graham looks at the expansion plans of France's leading commodity dealer

Sucres et Denrées, the leading French commodity trader, has always had a reputation for pulling off the big deal. It was Maurice Varsano, the group's founder, who built Sucden's dominant position in the world sugar market on a deal with Fidel Castro, just after the Cuban revolution.

In 1980, it was the turn of his son Serge, who is now chairman of the group. When Cuba's sugar cane crop did not come up to expectations, he signed a swap deal to supply 1.5m tonnes of sugar on Cuba's behalf to the Soviet Union to fill the normal Cuban quota.

Six months later, Sucden shook the cocoa market with a long term deal to buy 400,000 tonnes of from the Cote d'Ivoire, the world's largest producer, which had been boycotting the market in an effort to force prices up.

The deal triggered a battle that lasted a year with rival traders Philip Brothers, ending up with each side pre-financing 200,000 tonnes to tie up the bulk of the Ivoirien supply.

Later last year, Maurice Varsano, Sucden's newly-acquired West German oil trading subsidiary, signed an \$800m deal to buy 10 per cent of Iran's oil output.

But although Sucden's culture remains firmly rooted in trading - it is world leader in the sugar trade and a leading player in cocoa and rice, besides its new oil interests - the group has begun to develop its industrial activities, aiming for diversification and downstream integration.

Industrial businesses, including Barry, the world's leading cocoa processor, and Vital Socograndes, France's number two meat processor, accounted for FF16.65bn (\$252.8m) out of Sucden's total 1989 sales, up 64 per cent from the previous year to FF13.92bn.

Helped by a FF103m capital gain on the sale of its 15 per cent stake in Davigal, a frozen foods company, to Nestlé, Sucden also more than tripled its net profits last year to FF265.5m.

The biggest business segment is Sucden Kerry, with FF23.3bn of turnover last year, representing 9m tonnes of sugar and 8.4m tonnes of oil. Sucden's partner is the Kook group of Hong Kong, which owns 30 per cent of Sucden Kerry. The other main branch is Marokina Sucden, 89.9 per cent controlled, with FF15.9bn of turnover last year trading other agricultural and energy commodities.

This year, the contribution of the industrial side should increase, as Sucden has acquired a controlling stake in Iansa, Chile's monopoly sugar producer, with sales of \$270m last year, which is expected to be a base for the development of other food products in Chile, such as fruit juices or fish, as well as a model for similar stakes in other Latin American countries. Sucden has taken a 15 per cent stake in a Mexican sugar refinery, and has

ambitions to take part in the eventual privatisation of Mexico's sugar industry.

Mr Varsano says: "The prices paid for sugar refiners in Europe are too high for us, and in addition, if I don't know how our other clients would have taken it, I am a bit nervous. It is neither an importer nor an exporter."

Sucden has already arranged for French experts to visit Chile to help with a disease afflicting the sugar beet fields in the north of the country. In Mexico, the sugar industry's problems are more political, because for social reasons the government is maintaining high cane prices to help the farmer, and low sugar prices to help the consumer.

The company believes that it is well placed by its contacts in these countries to take advantage of opportunities, but also that its trading skills can bring a bonus to many agricultural businesses of this kind.

"Whenever the value added is low in comparison to the risk of price fluctuation, the trader's input can be very interesting," comments Mr Jacques Bachelier, Sucden's managing director.

Sucden still remains firmly committed to commodity trading, and in gross terms can be said to be in a long term, but the percentage is small - our clients can calculate too - and the risks are big," Mr Varsano adds.

Nevertheless, he believes that the trader cannot turn

strategy," says Mr Varsano. Sucden recently arranged a 100,000-tonnes-a-year sugar deal between French sugar beet producers and refiners at a fixed price of FF2,500 a tonne for the next three years. It has also arranged a similar sugar deal for the Philippines.

Mr Varsano says it may be more difficult to make this kind of arrangement with cocoa producer countries, because they have been unsettled by the market's fluctuations over the last three years.



## Inflation doubts upset share prices

broking." News of a possible bid brought a sharp rise in Speyhawk, the property group, but the shares were thinly-traded.

A \$21.7m rights issue from Skechley was more foreshadowed in the weekend press and the shares shed 10 per cent.

There were some weak reactions to the UK clearing banks, where Midland suffered further profits downgradings by a leading UK securities analyst. The same analyst had downgraded National Westminster Bank at the end of last week. UK bank shares were additionally unsettled by reports over involvement in monetary deals in the US.

SEAD Bargins 4.50pm	21.514	26.233	33.629	30.055	25.384	22.461	<b>GILT EDGED ACTIVITY</b> Indices 10.05 June 14				
Equity Turnover (m)	780.44	780.44	780.44	780.44	780.44	1129.74					
Equity Bargins	35.515	33.480	30.401	26.741	24.537						
Shares Traded (mjt)	27.075	47.01	51.615	38.600	360.2						
<b>Ordinary Share Index, Monthly changes</b>							<b>Day's High 1828.5</b>		<b>Day's Low 1908.5</b>		
Open 1824.2	9 am 1825.3	11 am 1828.6	12 pm 1910.2	1 pm 1915.5	2 pm 1914.9	3 pm 1912.0	4 pm 1910.6				
<b>FT-SE Monthly changes</b>							<b>Day's High 2345.5</b>		<b>Day's Low 2367.4</b>		
Open 2369.9	9 am 2369.5	11 am 2367.0	12 pm 2387.3	1 pm 2377.2	2 pm 2376.7	3 pm 2373.6	4 pm 2368.7				

BAA was the best performing of FT-SE 100 stocks after the company posted year-end results of 12.5% increase in 1989. Traders were particularly pleased with the appointment as chief executive of Sir John Egan, who retires as chairman of Jaguar on June 30. BAA's 1989 turnover was £2.2 billion.

Computer software group Logica retreated 14 to 18sp amid hints that a profits downgrade could be on the cards. Spectator said, however, that the decline was mainly a attempt by dealers to find a trading level for the shares.

Television contractors were hit by news that a moratorium on takeover bids had been announced. The company's shares fell 12sp in reaction to changes yesterday to the Broadcasting Bill.

The Bill, scheduled to com-

pendent Broadcasting Authority. The ban on takeovers is designed to let new holders of franchises establish themselves. The IBA has also said that it would prevent takeovers until the fall of 1989. It will begin the tendering process for the new franchises has begun, around March 1991. The consequence is a six-month window of opportunity for aspiring bidders between October and March. The next auction will become a possibility in 1994, a year after the new franchisees have started broadcasting.

Analysts were divided over

2 to 97p. Central, in which Carlton Communications has a 20 per cent stake, eased 3 to 688p. Carlton lost 7 to 588p. Thorn EMI and BET have 27 per cent apiece of Thames, which fell 13 to 1089p. Thorn and BET put their stakes up for sale in April.

Press reports that Pickwick, the video, records and cassettes distributor, had secured the video distribution of the success of the US teenies Mutant Ninja Turtles helped the shares climb 8 to 246p.

Confirmation that preliminary talks were in progress which may or may not lead to

pered, rising 13 to 263p on hopes of good preliminary figures next month, but the overall trend in the sector was lower.

Davy Corporation turned back awaiting tomorrow's preliminary statement to end 11 down at 261p. Dealers blamed the fall on profit-taking after the recent strength.

Alan Cooper, the office furniture manufacturer, weakened on the board's caution over the outlook for the full year as news that a cost-cutting programme had been implemented. The shares fell 15 to 160 for the year of 150p.

liament by the end of October, was amended to allow the moratorium to be imposed by the FTC, the successor to the Inde-

**training centre, Mr. Keith Nielson, site manager of the major projects division, and Mr Robert J. Gammie, training manager, have all joined the board.**

■ **WOOLWICH (EUROPE)** — a Woolwich Building Society subsidiary has appointed **Mr Robert J. Gammie** as managing director of its Italian company Woolwich Spa, based in Milan.

■ **CONDER PROJECTS**, the design and build contracting division of Conder Group, has appointed **Mr Robert Gammie** as its finance director. He was previously a divisional finance director with British Aerospace and latterly acting vice president (finance) of BAE Inc.

■ **Mr Stephen J. Deakin** has left Nico to join the board of **OVERBURY & SONS**, based in London.

[illegible]

*This Notice is published in connection with the Notices of Meetings of the Holders of the Bonds to be held on 28th June, 1990 at 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW which were published in the Financial Times and the Luxemburger Wort on Wednesday, 6th June, 1990.*

Over Fifteen Years			
96.1	7.9%	Conversion 9-14-2005	87.4
104.9	8.6%	End 10-1-2005	107
104.9	8.6%	End 10-1-2005	107
111.4	9.3%	Rec. 6-2002-04-2005	76.5
99.3	7.2%	Trans. 5-1-2005	80.8
99.3	7.2%	Trans. 5-1-2005	80.8
105.2	7.7%	Trans. 1-1-2007	84.0
105.2	7.7%	Trans. 1-1-2007	84.0
111.4	9.3%	Rec. 5-2008-2012	84.0
63.3	5.0%	Trans. 5-2009	76.5
64.4	5.1%	Don. Gift. 2011	84.0
63.3	5.0%	Trans. 5-2009	76.5
64.4	5.1%	Don. Gift. 2011	84.0
122.4	10.0%	Trans. 12-13-21	109.9

Undated			
41.4	33.6	Cumulo 4-2005	97.4
41.4	33.6	War Loan 3-2005	97.4
41.4	33.6	War Loan 3-2005	97.4
27.4	27.4	Spec. 66 Aft	29.9
27.4	27.4	Spec. 66 Aft	29.9
27.4	20.4	Trans. 2-1-2005	29.9

1999		1998	
High	Low	High	Low
10.84	11.28	50	Stack
11.16	11.49	51	50/60 70c As.
11.48	11.81	52	Do. 60c 70c As.
11.80	12.13	53	Do. 60c 70c As.
12.12	12.45	54	80/90 24 As.
12.44	12.77	55	80/90 24 As.
12.76	13.09	56	128/110 24 Quas. (Sep 20)
13.08	13.41		
13.40	13.73		
13.72	14.05		
14.04	14.37		
14.36	14.69		
14.68	15.01		
15.00	15.33		
15.32	15.65		
15.64	15.97		
15.96	16.29		

1999		1998	
High	Low	High	Low
61.09	61.42	44	Stack
61.41	61.74	45	Albert Einstein
61.73	62.06	46	W. H. Auden & W. L....
62.05	62.38	47	50/60 70c As.
62.37	62.70	48	50/60 70c As.
62.69	63.02	49	50/60 70c As.
63.01	63.34	50	50/60 70c As.
63.33	63.66	51	50/60 70c As.
63.65	63.98	52	50/60 70c As.
63.97	64.30	53	50/60 70c As.
64.29	64.62	54	50/60 70c As.
64.61	64.94	55	50/60 70c As.
64.93	65.26	56	50/60 70c As.
65.25	65.58	57	50/60 70c As.
65.57	65.89	58	50/60 70c As.
65.88	66.21	59	50/60 70c As.
66.20	66.53	60	50/60 70c As.
66.52	66.85	61	50/60 70c As.
66.84	67.17	62	50/60 70c As.
67.16	67.49	63	50/60 70c As.
67.48	67.81	64	50/60 70c As.
67.80	68.13	65	50/60 70c As.
68.12	68.45	66	50/60 70c As.
68.44	68.77	67	50/60 70c As.
68.76	69.09	68	50/60 70c As.
69.08	69.41	69	50/60 70c As.
69.40	69.73	70	50/60 70c As.
69.72	70.05	71	50/60 70c As.
70.04	70.37	72	50/60 70c As.
70.36	70.69	73	50/60 70c As.
70.68	71.01	74	50/60 70c As.
71.00	71.33	75	50/60 70c As.
71.32	71.65	76	50/60 70c As.
71.64	71.97	77	50/60 70c As.
71.96	72.29	78	50/60 70c As.
72.28	72.61	79	50/60 70c As.
72.60	72.93	80	50/60 70c As.
72.92	73.25	81	50/60 70c As.
73.24	73.57	82	50/60 70c As.
73.56	73.89	83	50/60 70c As.
73.88	74.21	84	50/60 70c As.
74.20	74.53	85	50/60 70c As.
74.52	74.85	86	50/60 70c As.
74.84	75.17	87	50/60 70c As.
75.16	75.49	88	50/60 70c As.
75.48	75.81	89	50/60 70c As.
75.80	76.13	90	50/60 70c As.
76.12	76.45	91	50/60 70c As.
76.44	76.77	92	50/60 70c As.
76.76	77.09	93	50/60 70c As.
77.08	77.41	94	50/60 70c As.
77.40	77.73	95	50/60 70c As.
77.72	78.05	96	50/60 70c As.
78.04	78.37	97	50/60 70c As.
78.36	78.69	98	50/60 70c As.
78.68	79.01	99	50/60 70c As.
79.00	79.33	100	50/60 70c As.
79.32	79.65		
79.64	79.97		
79.96	80.29		
80.28	80.61		</

CDS & RAILS					
Price	+	-	%	Real	YTD
1/2				17.00	17.00
3/4				17.50	17.50
1				18.00	18.00
1 1/4				18.50	18.50
1 1/2				19.00	19.00
1 3/4				19.50	19.50
2				20.00	20.00
2 1/4				20.50	20.50
2 1/2				21.00	21.00
2 3/4				21.50	21.50
3				22.00	22.00
3 1/4				22.50	22.50
3 1/2				23.00	23.00
3 3/4				23.50	23.50
4				24.00	24.00
4 1/4				24.50	24.50
4 1/2				25.00	25.00
4 3/4				25.50	25.50
5				26.00	26.00
5 1/4				26.50	26.50
5 1/2				27.00	27.00
5 3/4				27.50	27.50
6				28.00	28.00
6 1/4				28.50	28.50
6 1/2				29.00	29.00
6 3/4				29.50	29.50
7				30.00	30.00
7 1/4				30.50	30.50
7 1/2				31.00	31.00
7 3/4				31.50	31.50
8				32.00	32.00
8 1/4				32.50	32.50
8 1/2				33.00	33.00
8 3/4				33.50	33.50
9				34.00	34.00
9 1/4				34.50	34.50
9 1/2				35.00	35.00
9 3/4				35.50	35.50
10				36.00	36.00
10 1/4				36.50	36.50
10 1/2				37.00	37.00
10 3/4				37.50	37.50
11				38.00	38.00
11 1/4				38.50	38.50
11 1/2				39.00	39.00
11 3/4				39.50	39.50
12				40.00	40.00
12 1/4				40.50	40.50
12 1/2				41.00	41.00
12 3/4				41.50	41.50
13				42.00	42.00
13 1/4				42.50	42.50
13 1/2				43.00	43.00
13 3/4				43.50	43.50
14				44.00	44.00
14 1/4				44.50	44.50
14 1/2				45.00	45.00
14 3/4				45.50	45.50
15				46.00	46.00
15 1/4				46.50	46.50
15 1/2				47.00	47.00
15 3/4				47.50	47.50
16				48.00	48.00
16 1/4				48.50	48.50
16 1/2				49.00	49.00
16 3/4				49.50	49.50
17				50.00	50.00
17 1/4				50.50	50.50
17 1/2				51.00	51.00
17 3/4				51.50	51.50
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21				58.00	58.00
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24 3/4				65.50	65.50
25				66.00	66.00
25 1/4				66.50	66.50
25 1/2				67.00	67.00
25 3/4				67.50	67.50
26				68.00	68.00
26 1/4				68.50	68.50
26 1/2				69.00	69.00
26 3/4				69.50	69.50
27				70.00	70.00
27 1/4				70.50	70.50
27 1/2				71.00	71.00
27 3/4				71.50	71.50
28				72.00	72.00
28 1/4				72.50	72.50
28 1/2				73.00	73.00
28 3/4				73.50	73.50
29				74.00	74.00
29 1/4				74.50	74.50
29 1/2				75.00	75.00
29 3/4				75.50	75.50
30				76.00	76.00
30 1/4				76.50	76.50
30 1/2				77.00	77.00
30 3/4				77.50	77.50
31				78.00	78.00
31 1/4				78.50	78.50
31 1/2				79.00	79.00
31 3/4				79.50	79.50
32				80.00	80.00
32 1/4				80.50	80.50
32 1/2				81.00	81.00
32 3/4				81.50	81.50
33				82.00	82.00
33 1/4				82.50	82.50
33 1/2				83.00	83.00
33 3/4				83.50	83.50
34				84.00	84.00
34 1/4				84.50	84.50
34 1/2				85.00	85.00
34 3/4				85.50	85.50
35				86.00	86.00
35 1/4				86.50	86.50
35 1/2				87.00	87.00
35 3/4				87.50	87.50
36				88.00	88.00
36 1/4				88.50	88.50
36 1/2				89.00	89.00
36 3/4				89.50	89.50
37				90.00	90.00
37 1/4				90.50	90.50
37 1/2				91.00	91.00
37 3/4				91.50	91.50
38				92.00	92.00
38 1/4				92.50	92.50
38 1/2				93.00	93.00
38 3/4				93.50	93.50
39				94.00	94.00
39 1/4				94.50	94.50
39 1/2				95.00	95.00
39 3/4				95.50	95.50
40				96.00	96.00
40 1/4				96.50	96.50
40 1/2				97.00	97.00
40 3/4				97.50	97.50
41				98.00	98.00
41 1/4				98.50	98.50
41 1/2				99.00	99.00
41 3/4				99.50	99.50
42				100.00	100.00
42 1/4				100.50	100.50
42 1/2				101.00	101.00
42 3/4				101.50	101.50
43				102.00	102.00
43 1/4				102.50	102.50
43 1/2				103.00	103.00
43 3/4				103.50	103.50
44				104.00	104.00
44 1/4				104.50	104.50
44 1/2				105.00	105.00
44 3/4				105.50	105.50
45				106.00	106.00
45 1/4				106.50	106.50
45 1/2				107.00	107.00
45 3/4				107.50	107.50
46				108.00	108.00
46 1/4				108.50	108.50
46 1/2				109.00	109.00
46 3/4				109.50	109.50
47				110.00	110.00
47 1/4				110.50	110.50
47 1/2				111.00	111.00
47 3/4				111.50	111.50
48				112.00	112.00
48 1/4				112.50	112.50
48 1/2				113.00	113.00
48 3/4				113.50	113.50
49				114.00	114.00
49 1/4				114.50	114.50
49 1/2				115.00	115.00
49 3/4				115.50	115.50
50				116.00	116.00
50 1/4				116.50	116.50
50 1/2				117.00	117.00
50 3/4				117.50	117.50
51				118.00	118.00
51 1/4				118.50	118.50
51 1/2				119.00	119.00
51 3/4				119.50	119.50
52				120.00	120.00
52 1/4				120.50	120.50
52 1/2				121.00	121.00
52 3/4				121.50	121.50
53				122.00	122.00
53 1/4				122.50	122.50
53 1/2				123.00	123.00
53 3/4				123.50	123.50
54				124.00	124.00
54 1/4				124.50	124.50
54 1/2				125.00	125.00
54 3/4				125.50	125.50
55				126.00	126.00
55 1/4				126.50	126.50
55 1/2				127.00	127.00
55 3/4				127.50	127.50
56				128.00	128.00
56 1/4				128.50	128.50
56 1/2				129.00	129.00
56 3/4				129.50	129.50
57				130.00	130.00
57 1/4				130.50	130.50
57 1/2				131.00	131.00
57 3/4				131.50	131.50
58				132.00	132.00
58 1/4				132.50	132.50
58 1/2				133.00	133.00
58 3/4				133.50	133.50
59				134.00	134.00
59 1/4				134.50	134.50
59 1/2				135.00	135.00
59 3/4				135.50	135.50
60				136.00	136.00
60 1/4				136.50	136.50
60 1/2				137.00	137.00
60 3/4				137.50	137.50
61				138.00	138.00
61 1/4				138.50	138.50
61 1/2				139.00	139.00
61 3/4				139.50	139.50
62				140.00	140.00
62 1/4				140.50	140.50
62 1/2				141.00	141.00
62 3/4				141.50	141.50
63				142.00	142.00
63 1/4				142.50	142.50
63 1/2				143.00	143.00
63 3/4				143.50	143.50
64				144.00	144.00
64 1/4				144.50	144.50
64 1/2				145.00	145.00
64 3/4				145.50	145.50
65				146.00	146.00
65 1/4				146.50	146.50
65 1/2				147.00	147.00
65 3/4				147.50	147.50
66				148.00	148.00
66 1/4				148.50	148.50
66 1/2					

Gold Corp. I	1131	100	1	1		
Gold Corp. II	1131	100	1	1		
Gold Corp. III	1131	100	1	1		
Gold Corp. IV	1131	100	1	1		
Gold Corp. V	1131	100	1	1		
Gold Corp. VI	1131	100	1	1		
Gold Corp. VII	1131	100	1	1		
Gold Corp. VIII	1131	100	1	1		
Gold Corp. IX	1131	100	1	1		
Gold Corp. X	1131	100	1	1		
Gold Corp. XI	1131	100	1	1		
Gold Corp. XII	1131	100	1	1		
Gold Corp. XIII	1131	100	1	1		
Gold Corp. XIV	1131	100	1	1		
Gold Corp. XV	1131	100	1	1		
Gold Corp. XVI	1131	100	1	1		
Gold Corp. XVII	1131	100	1	1		
Gold Corp. XVIII	1131	100	1	1		
Gold Corp. XIX	1131	100	1	1		
Gold Corp. XX	1131	100	1	1		
Gold Corp. XXI	1131	100	1	1		
Gold Corp. XXII	1131	100	1	1		
Gold Corp. XXIII	1131	100	1	1		
Gold Corp. XXIV	1131	100	1	1		
Gold Corp. XXV	1131	100	1	1		
Gold Corp. XXVI	1131	100	1	1		
Gold Corp. XXVII	1131	100	1	1		
Gold Corp. XXVIII	1131	100	1	1		
Gold Corp. XXIX	1131	100	1	1		
Gold Corp. XXX	1131	100	1	1		
Gold Corp. XXXI	1131	100	1	1		
Gold Corp. XXXII	1131	100	1	1		
Gold Corp. XXXIII	1131	100	1	1		
Gold Corp. XXXIV	1131	100	1	1		
Gold Corp. XXXV	1131	100	1	1		
Gold Corp. XXXVI	1131	100	1	1		
Gold Corp. XXXVII	1131	100	1	1		
Gold Corp. XXXVIII	1131	100	1	1		
Gold Corp. XXXIX	1131	100	1	1		
Gold Corp. XL	1131	100	1	1		
Gold Corp. XLI	1131	100	1	1		
Gold Corp. XLII	1131	100	1	1		
Gold Corp. XLIII	1131	100	1	1		
Gold Corp. XLIV	1131	100	1	1		
Gold Corp. XLV	1131	100	1	1		
Gold Corp. XLVI	1131	100	1	1		
Gold Corp. XLVII	1131	100	1	1		
Gold Corp. XLVIII	1131	100	1	1		
Gold Corp. XLIX	1131	100	1	1		
Gold Corp. L	1131	100	1	1		
Gold Corp. LI	1131	100	1	1		
Gold Corp. LII	1131	100	1	1		
Gold Corp. LIII	1131	100	1	1		
Gold Corp. LIV	1131	100	1	1		
Gold Corp. LV	1131	100	1	1		
Gold Corp. LVI	1131	100	1	1		
Gold Corp. LVII	1131	100	1	1		
Gold Corp. LVIII	1131	100	1	1		
Gold Corp. LIX	1131	100	1	1		
Gold Corp. LX	1131	100	1	1		
Gold Corp. LXI	1131	100	1	1		
Gold Corp. LXII	1131	100	1	1		
Gold Corp. LXIII	1131	100	1	1		
Gold Corp. LXIV	1131	100	1	1		
Gold Corp. LXV	1131	100	1	1		
Gold Corp. LXVI	1131	100	1	1		
Gold Corp. LXVII	1131	100	1	1		
Gold Corp. LXVIII	1131	100	1	1		
Gold Corp. LXIX	1131	100	1	1		
Gold Corp. LXX	1131	100	1	1		
Gold Corp. LXXI	1131	100	1	1		
Gold Corp. LXXII	1131	100	1	1		
Gold Corp. LXXIII	1131	100	1	1		
Gold Corp. LXXIV	1131	100	1	1		
Gold Corp. LXXV	1131	100	1	1		
Gold Corp. LXXVI	1131	100	1	1		
Gold Corp. LXXVII	1131	100	1	1		
Gold Corp. LXXVIII	1131	100	1	1		
Gold Corp. LXXIX	1131	100	1	1		
Gold Corp. LXXX	1131	100	1	1		
Gold Corp. LXXXI	1131	100	1	1		
Gold Corp. LXXXII	1131	100	1	1		
Gold Corp. LXXXIII	1131	100	1	1		
Gold Corp. LXXXIV	1131	100	1	1		
Gold Corp. LXXXV	1131	100	1	1		
Gold Corp. LXXXVI	1131	100	1	1		
Gold Corp. LXXXVII	1131	100	1	1		
Gold Corp. LXXXVIII	1131	100	1	1		
Gold Corp. LXXXIX	1131	100	1	1		
Gold Corp. LXXXX	1131	100	1	1		
Gold Corp. LXXXXI	1131	100	1	1		
Gold Corp. LXXXXII	1131	100	1	1		
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Gold Corp. LXXXXV	1131	100	1	1		
Gold Corp. LXXXXVI	1131	100	1	1		
Gold Corp. LXXXXVII	1131	100	1	1		
Gold Corp. LXXXXVIII	1131	100	1	1		
Gold Corp. LXXXXIX	1131	100	1	1		
Gold Corp. LXXXXX	1131	100	1	1		
Gold Corp. LXXXXXI	1131	100	1	1		
Gold Corp. LXXXXXII	1131	100	1	1		
Gold Corp. LXXXXXIII	1131	100	1	1		
Gold Corp. LXXXXXIV	1131	100	1	1		
Gold Corp. LXXXXXV	1131	100	1	1		
Gold Corp. LXXXXXVI	1131	100	1	1		
Gold Corp. LXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXVIII	1131	100	1	1		
Gold Corp. LXXXXXIX	1131	100	1	1		
Gold Corp. LXXXXXX	1131	100	1	1		
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Gold Corp. LXXXXXXII	1131	100	1	1		
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Gold Corp. LXXXXXXVI	1131	100	1	1		
Gold Corp. LXXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXXVIII	1131	100	1	1		
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Gold Corp. LXXXXXXXV	1131	100	1	1		
Gold Corp. LXXXXXXXVI	1131	100	1	1		
Gold Corp. LXXXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXXXVIII	1131	100	1	1		
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Gold Corp. LXXXXXXXIII	1131	100	1	1		
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Gold Corp. LXXXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXXXVIII	1131	100	1	1		
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Gold Corp. LXXXXXXXVII	1131	100	1	1		
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Gold Corp. LXXXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXXXVIII	1131	100	1	1		
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Gold Corp. LXXXXXXXIV	1131	100	1	1		
Gold Corp. LXXXXXXXV	1131	100	1	1		
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Gold Corp. LXXXXXXXII	1131	100	1	1		
Gold Corp. LXXXXXXXIII	1131	100	1	1		
Gold Corp. LXXXXXXXIV	1131	100	1	1		
Gold Corp. LXXXXXXXV	1131	100	1	1		
Gold Corp. LXXXXXXXVI	1131	100	1	1		
Gold Corp. LXXXXXXXVII	1131	100	1	1		
Gold Corp. LXXXXXXXVIII	1131	100	1			



## LONDON SHARE SERVICE

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BANKS, HP & LEASING										BUILDING, TIMBER, ROADS										ELECTRICALS—Contd										ENGINEERING—Contd										INDUSTRIALS (Misc.)—Contd										INDUSTRIALS (Misc.)—Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
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**Abbey Unit Tst Mngers (1000)H**

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## FOREIGN EXCHANGES

## Inflation worries hit sterling

STERLING WEAKENED yesterday as worries over inflation persisted following the release of UK unit labour cost figures. Other currencies were thinly traded and the US dollar was confined to a narrow range.

The pound began the day in Europe below Friday's closing levels after a decline in New York and Tokyo. Japanese dealers had responded to adverse comment in some of the weekend press by marking it lower.

The next leg of sterling's decline came after the publication of a batch of UK economic statistics. Unit labour cost data unsettled the market the most. In the three months until the end of April, unit labour costs in manufacturing industry rose by 8.1 per cent from the same period last year, which compared with expectations of a 7.9 per cent increase and a revised 8.1 per cent rise in the same period to March.

The unit labour cost figures along with those for industrial and manufacturing production showed that the economy was still not slowing down, said Mr Andrew Longbottom, senior economist at Barclays Bank. And Mr David Coleman of Union Discount said: "This reinforces the idea that inflation will not be coming down."

## £ IN NEW YORK

	June 18	Close	Previous
6 Sept	1.6740	1.6745	1.6880
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

	June 18	Close	Previous
8.50 pm	90.5	90.7	90.7
9.00 am	90.5	90.5	90.5
10.00 am	90.5	90.5	90.5
11.00 am	90.5	90.5	90.5
12.00 pm	90.5	90.5	90.5
1.00 pm	90.5	90.5	90.5
2.00 pm	90.5	90.5	90.5
3.00 pm	90.5	90.5	90.5
4.00 pm	90.5	90.5	90.5

## CURRENCY RATES

	June 18	Close	Previous
US Dollar	1.6740	1.6745	1.6880
Canada	1.3300	1.3300	1.3300
Australian \$	1.5400	1.5400	1.5400
Swiss Franc	1.6740	1.6745	1.6880
Japanese Yen	167.40	167.45	168.80
Deutsche Mark	1.6740	1.6745	1.6880
French Franc	167.40	167.45	168.80
Italian Lira	167.40	167.45	168.80
Spanish Peseta	167.40	167.45	168.80
Portuguese Escudo	167.40	167.45	168.80
Belgian Franc	167.40	167.45	168.80
Dutch Guilder	167.40	167.45	168.80
Irish Punt	167.40	167.45	168.80
UK Pound	100.00	100.00	100.00

## CURRENCY MOVEMENTS

	June 18	Change
US Dollar	1.6740	+0.0005
Canada	1.3300	0.0000
Australian \$	1.5400	0.0000
Swiss Franc	1.6740	+0.0005
Japanese Yen	167.40	+0.05
Deutsche Mark	1.6740	+0.0005
French Franc	167.40	+0.05
Italian Lira	167.40	+0.05
Spanish Peseta	167.40	+0.05
Portuguese Escudo	167.40	+0.05
Belgian Franc	167.40	+0.05
Dutch Guilder	167.40	+0.05
Irish Punt	167.40	+0.05
UK Pound	100.00	0.0000

## OTHER CURRENCIES

	June 18	Close	Previous
Argentine	167.40	167.45	168.80
Australia	1.5400	1.5400	1.5400
Belgium	1.6740	1.6745	1.6880
Canada	1.3300	1.3300	1.3300
Denmark	1.6740	1.6745	1.6880
France	167.40	167.45	168.80
Germany	1.6740	1.6745	1.6880
Greece	167.40	167.45	168.80
India	167.40	167.45	168.80
Indonesia	167.40	167.45	168.80
Italy	167.40	167.45	168.80
Japan	167.40	167.45	168.80
Korea	167.40	167.45	168.80
Malaysia	167.40	167.45	168.80
Mexico	167.40	167.45	168.80
Netherlands	1.6740	1.6745	1.6880
New Zealand	1.6740	1.6745	1.6880
Norway	1.6740	1.6745	1.6880
Philippines	167.40	167.45	168.80
Poland	167.40	167.45	168.80
Portugal	167.40	167.45	168.80
South Africa	167.40	167.45	168.80
South Korea	167.40	167.45	168.80
Spain	167.40	167.45	168.80
Sweden	1.6740	1.6745	1.6880
Switzerland	1.6740	1.6745	1.6880
Taiwan	167.40	167.45	168.80
Thailand	167.40	167.45	168.80
UK	100.00	100.00	100.00
USA	1.6740	1.6745	1.6880

## MONEY MARKETS

## Rates harden

RATES AT the short end of the UK yield curve were firm yesterday as sterling weakened on worries over the outlook for inflation.

Rates started to firm on Friday after the release of the May inflation figures, which showed a yearly rise of 9.7 per cent from 9.4 in April. The worries over inflation were underpinned by the latest UK unit labour cost figures, which showed a sharper increase than expected. There was also concern that

UK clearing bank base lending rate 15 per cent from October 5

sterling's rally last week may have been overdone, causing the pound to weaken yesterday.

The key three-month interbank rate was unchanged from Friday's close at 14.14 per cent. But further out on the yield curve rates hardened slightly. Six-month money was offered at 15 per cent, up a point. Money market dealers said little business had been transacted but added that there was sufficient liquidity to avoid a technical squeeze.

In the futures market, September short sterling shed 7 points to 85.32, while March eased 20 to 85.71.

The Bank of England

in a hurry."

The concern about inflation led to worries that sterling may not be able to become a full member of the European Monetary System in the autumn, as reported in the press last week.

In addition, a larger-than-expected increase in UK public sector borrowing under the market. The £1.7bn May public sector borrowing requirement compared with expectations of \$300m.

But analysts said that high UK interest rates prevented a larger decline by sterling. Many dealers said sterling had been surprisingly resilient in the face of recent inflationary fears. Furthermore, at a time when the dollar appeared locked in a tight range, sterling had become more of a speculative play in the currency markets.

Sterling closed at DM2.8725, down from DM2.8800 on Friday.

It also ended at \$1.7135 up from \$1.7065; it weakened to SF2.4275 from SF2.4500; to FF9.6550 from FF9.7175; and strengthened to Y263.25 from Y263.00. Sterling index, calculated by the Bank of England, closed 0.2 point down at 90.4.

Among the other major currencies the US dollar was mixed in a tight range. It fell against a strengthening D-Mark.

Against the Japanese yen it rose, as the yen was depressed by talk of a political scandal. Mr Longbottom said the dollar could remain "on hold" until German monetary union on July 2 or the release of June US non-farm payroll data on July 5.

The dollar closed at DM1.6990; at DM1.6780 from DM1.6990; at Y153.70 from Y154.15; at SF1.4165 from SF1.4350; and at FF9.6350 from FF9.6950. The dollar's index fell to 67.6 from 67.9.

## EURO-CURRENCY INTEREST RATES

	June 18	Close	Previous
3-month	14.14	14.14	14.14
6-month	15.00	15.00	15.00
12-month	16.00	16.00	16.00
18-month	17.00	17.00	17.00
24-month	18.00	18.00	18.00
30-month	19.00	19.00	19.00
36-month	20.00	20.00	20.00
42-month	21.00	21.00	21.00
48-month	22.00	22.00	22.00
54-month	23.00	23.00	23.00
60-month	24.00	24.00	24.00

Long term Eurodollar: two years 8.14-8.11 per cent; three years 8.14-8.11 per cent; four years 9.14-9.11 per cent; five years 9.14-9.11 per cent. Short term rates are for US dollars and Japanese yen; others, two days notice.

Commercial rates taken towards the end of London trading. Six-month forward dollar 5.22-5.17 per cent. 12 month 5.22-5.17 per cent.

## POUND SPOT - FORWARD AGAINST THE POUND

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## EMS EUROPEAN CURRENCY UNIT RATES

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## EXCHANGE CROSS RATES

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## FT LONDON INTERBANK FIXING

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## NEW YORK

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## LONDON MONEY RATES

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## TREASURY BILLS (all)

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## FINANCIAL FUTURES AND OPTIONS

	June 18	Close	Previous
1 month	1.6740	1.6745	1.6880
3 months	1.6740	1.6745	1.6880
6 months	1.6740	1.6745	1.6880
12 months	1.6740	1.6745	1.6880
18 months	1.6740	1.6745	1.6880
24 months	1.6740	1.6745	1.6880
30 months	1.6740	1.6745	1.6880
36 months	1.6740	1.6745	1.6880
42 months	1.6740	1.6745	1.6880
48 months	1.6740	1.6745	1.6880
54 months	1.6740	1.6745	1.6880
60 months	1.6740	1.6745	1.6880

## LONDON (LIFFE)

	June 18	
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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**Continued on Page 43**



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## AMERICA

## Significant equity market losses after profit-taking

## Wall Street

PROFIT-TAKING exacerbated by waves of programme selling and a downturn in the Treasury bond market pushed the equity market to significant losses yesterday although volume was noticeably low, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 53.71 points lower at 2,892.18. This was the third largest daily drop this year but came in volume of only 135m shares. The Dow had closed up 7.67 points on Friday at 2,935.89, a record high.

Despite the fact that the blue chip index closed at another all-time high at the end of the last week, it has to be noted that the broad market did not share its robustness. Declining issues outstripped advancing shares by 885 to 611 on Friday, an indicator that equities as a whole were somewhat weak.

Friday saw a number of weak technical features which suggested that the market is now finding it difficult to make much headway. Most notably, the Dow Jones Industrial Average far outperformed all other major indices last week which suggests a much narrower advance for the market than is needed to sustain a further rally. The Dow Jones Utilities and Transportation Averages, both regarded as technical

indicators of the market's overall health, performed badly. The poor technical characteristics of last week's performance set the stage for yesterday's bout of profit-taking. Other indices were also markedly lower. The broadly-based Standard & Poor's 500 Index was quoted 4.50 points lower at 358.41 and the Nasdaq Composite

mark long bond was quoted 7/16 point lower to yield 8.45 per cent. Weakness in bonds was a continuation of the softness seen last Friday in the wake of a stronger than expected rise in industrial production in May which dampened down hopes of a near-term easing in Fed monetary policy. Another factor in the market yesterday was a feeling that talk on Wall Street had been overdone about the current rally being sustained by end of quarter buying by portfolio managers keen to lower their cash positions before reporting to clients.

Yesterday's selling clearly appeared to undermine this justification for further buying.

**Canada**

SHARE PRICES followed the tone in New York and closed sharply lower in dull trade.

The Toronto Composite Index sank 49.24 points to close at 3,519.85 with declines over advances 402 to 173. Volume was a scant 17.4m shares, up slightly from 17m shares on Friday and value of trading rose to C\$204.8m from C\$183.0m. Industrial products and financial services were both down by more than 2 pc on index.

Consumer products and mining were both down by more than 1 pc.

its index of over-the-counter stocks was quoted 6.77 points lower at 480.78. Stock index arbitrage plays were clearly on the sell side for the cash market yesterday morning when traders sold the stocks in the S & P 500 index and bought S & P 500 contracts.

Also encouraging profit-taking was weakness in the bond market. The Treasury's bench-

mark long bond was quoted 7/16 point lower to yield 8.45 per cent. Weakness in bonds was a continuation of the softness seen last Friday in the wake of a stronger than expected rise in industrial production in May which dampened down hopes of a near-term easing in Fed monetary policy. Another factor in the market yesterday was a feeling that talk on Wall Street had been overdone about the current rally being sustained by end of quarter buying by portfolio managers keen to lower their cash positions before reporting to clients.

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Consumer products and mining were both down by more than 1 pc.

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**Canada**

## South Africa slides on plunge in bullion

## MARKETS IN PERSPECTIVE

% change in local currency 1 % change in sterling 1 % change in US \$ 1

	1 Week	4 Weeks	1 Year	Start of 1990	Start of 1989	Start of 1988
Austria	-1.15	+1.07	+68.62	+33.58	+25.83	+33.16
Belgium	-1.77	+0.11	-2.58	-5.33	-8.49	-3.17
Denmark	+1.73	+4.30	+11.62	+4.61	+0.89	+6.76
Finland	-1.19	-2.88	-13.92	-0.33	-4.45	+1.13
France	-0.78	-3.80	-12.90	-0.76	-4.74	+0.81
Germany	-2.27	-3.76	+25.28	+1.25	-4.40	+1.18
Ireland	+1.45	+8.07	+21.57	+2.70	-1.34	+4.41
Italy	+0.48	+4.06	+12.87	+7.24	+3.39	+9.43
Netherlands	+0.06	+1.28	+1.11	-3.39	-8.47	-3.13
Norway	-1.93	-2.44	+21.72	+15.12	+10.49	+16.54
Spain	+0.21	-0.32	-10.85	-8.25	-7.62	-2.23
Sweden	-1.10	+7.06	+20.02	+9.88	+5.14	+11.27
Switzerland	+0.38	+4.01	+12.78	+2.05	+3.84	+9.87
UK	+1.04	+5.59	+9.86	+1.87	+1.87	+4.06
EUROPE	-0.86	+1.77	+11.40	-0.68	-2.44	+3.25

Australia	-0.08	+2.78	+1.80	-7.03	-13.75	-8.73
Hong Kong	+0.83	+8.00	+35.24	+12.72	+8.77	+13.00
Japan	-0.82	-0.16	-8.09	-16.73	-28.36	-24.18
Malaysia	-3.05	+1.21	+27.23	0.36	-8.29	-0.83
New Zealand	+2.15	+1.23	-1.04	-7.00	-13.85	-8.84
Singapore	-0.82	+1.42	+22.79	+13.45	+10.19	+16.58

Canada	+0.14	+1.25	-2.58	-7.99	-14.10	-8.09
USA	+1.03	+2.42	+12.29	+2.54	+1.23	+2.54
Mexico	-2.76	+5.46	+150.41	+70.93	+52.90	+61.81

South Africa	-5.38	-9.42	+19.56	-1.27	-18.26	-13.50
WORLD INDEX	+0.04	+1.27	+4.63	-6.98	-13.80	-9.77

1 Based on June 1989. Copyright, The Financial Times Limited, London, South Africa & Co., and County NatWest Securities Ltd.

## ASIA PACIFIC

## Small markets take over from first section

## Tokyo

VOLUME SHRANK to its third lowest level this year yesterday as the Nikkei average declined, but buying interest outside the first section was buoyant, with the second-section and the over-the-counter (OTC) markets both hitting record highs.

The lack of activity on the first section was unusual even for a Monday. There were few incentives to entice investors into the market and turnover was a paltry 300m shares, down from 450m on Friday.

The Nikkei closed 161.60 lower at 3,376.90. Share prices

rose slightly in the morning, but they declined later on small lot profit-taking. The index fluctuated between a high of 3,394.35 and a low of 3,308.32. Declines swamped advances by 639 to 300, while 190 issues were unchanged.

The Toxip index of all listed stocks dropped 15.29 to 2,381.03 and, in London trading, the ISE/Nikkei 50 index eased 0.77 to 1,771.94.

Worries about the yen and interest rates have dampened enthusiasm in the first section. The US had seemed to be on the verge of easing monetary policy, but analysts are still divided over whether it will do so. As for domestic interest rates, the outlook is still bleak, particularly as this week sees the release of money supply figures for May which are expected to be high.

The picture is likely to remain uncertain while the Congress of the Communist

Party of the Soviet Union and the monetary union in the two Germanys take place.

In this climate, interest in large-capital issues could not be sustained, said Mr Tetsuya Fukami at Shearson Lehman Hutton. Investors, therefore, turned to the smaller markets, underlined by the all-time highs reached by the second-section TSE index and the OTC stock index.

Investors also picked the small issues on the first section that have good earnings prospects and greater price movements. Among the small-capital winners was Namura Shipbuilding, which rose in tandem with the larger shipbuilders, which have been weak in spite of expectations of strong earnings. Namura gained ¥100 to ¥1,480, while Mitsubishi Heavy Industries fell ¥10 to ¥1,060 in active trading.

Drug companies were also actively pursued, with Daiippon Pharmaceutical topping the active list with 8.4m shares traded. Interest tends to shift to pharmaceuticals when

the outlook for the currency and interest rates is uncertain. A forthcoming conference on cancer also helped to draw attention to drugs.

Daiippon spurred ¥160 to ¥3,370 at the opening on talk that it was being supported by speculators. Investors were also optimistic that Daiippon would report on its research at the cancer conference, which starts on July 3. Daiippon closed ¥370 higher at ¥3,240.

Enthusiasm for environmental issues helped Chiyoda Corp, a plant engineer with strength in environment protection equipment, rise ¥80 to ¥2,850. It came second in volume terms with 6.5m shares traded.

A fall in large-capital issues pulled the OSE average in Osaka 117.04 lower to 35,571.57. Volume fell to 44m shares from Friday's 56m.

**Roundup**

THE UNEXPECTED endurance of Manila's recovery was the main feature in the region yesterday. Hong Kong was closed

for a holiday.

MANILA built on last week's 15 per cent rise in the composite index, surprising dealers who had been expecting profit-taking and a downward technical correction. The lull in political strife in the Philippines saw an absence of sellers in the market.

The index rose 32.53, or 3.6 per cent, to 920.51, still below the half-way mark between its June 6 low of 740.31 and its March 21 high of 1,160.70. However, volume fell from 186m pesos to 177m pesos.

SEOUL, conversely, continued a two-week decline with a 17.88-point fall to 756.39, leaving it 7.1 per cent down from the 814.40 of June 4. Volume was thin at 102.8m won.

South Korea's political climate is uncertain: the National Assembly's extra one-month session, which opened yesterday, is expected to be plagued with inter-party friction; and the Korea Foreign Trade Association has forecast that the nation's trade deficit will reach \$5.5bn this year, far wider than

the original \$3bn projection. AUSTRALIA firmed slightly as the gold sector recovered some of Friday's 3 per cent fall. The All Ordinaries index rose 3.5 to 1,506.0, and the gold market gained 17.2 to 1,270.8, as bullion rose by \$3.50 to \$289.30 on the day. NEW ZEALAND was narrowly mixed in quiet trading: the Barclays index rising 1.52 to 1,811.49 after a gain of 39.34 points, or 2.2 per cent, in the previous two sessions.

TAIWAN, by its own volatile standards, staged a modest rebound on bargain-bunting: the weighted index closing 190.51, or 2.7 per cent, higher at 6,918.43.

**SOUTH AFRICA**

GOLD SHARES recovered slightly after last week's plunge, as the bullion price rebounded. But a stronger financial rand kept a lid on gains. Vaal Beers rose R4.56 to R268.50, while De Beers put on 60 cents to R93.50.

of talks between the Government and the African National Congress could help lift investor sentiment. Progress towards a new constitution could lead to a lifting of sanctions, which would not only help the mining industry, but also other export industries, from steel to fruit and wheat.

Europe's worst performer last week was West Germany, dragged down by a forecast from the chairman of the chemical company, Hoechst, that 1990 earnings could fall by up to 10 per cent from 1989's record levels. "The fact that when Hoechst went ex dividend, it fell the full 20 marks it was worth to German investors, shows that no one wants to own the shares except as a quasi-bond," said Mr. Adrian Phillips of Kleinwort Benson Securities. Furthermore, the size of the problems facing West Germany in the rebuilding of East Germany's devastated economy were becoming more clear by the day.

On a more positive note, Denmark rose 1.7 per cent as it reached record highs, fuelled by merger speculation in the insurance sector.

price, they had raised their cash position from an average 7.4 per cent at the end of March to an estimated 12 per cent currently. This compares with 5 per cent last December.

While South African gold shares looked attractive in the long term, considering that Australian and North American gold production was set to fall over the next five years, they were likely to remain out of favour for the time being.

The decline in the bullion price had put local investors in Johannesburg and Cape Town in a difficult position. They had bought the market heavily from January to March on optimism about earnings growth, but they were now worried that they had made a mistake, given the fall in the bullion price and increasing restraints in the mining industry.

"There has been a steady realisation that the mining industry will not be bailed out by a depreciation of the rand, since the central bank wants to beat inflation," the analyst said.

While gold's direction over the next few months will be crucial to the market, the start

## EUROPE

## Bourses trade tentatively as volume remains thin

BOURSES WERE in a tentative mood yesterday, with investors concentrating on what could happen next. A slight rise in Frankfurt left the DAX index still below the 1,800 level, while light profit-taking in Milan was viewed as the start of a period of consolidation, writes Our Markets Staff.

FRANKFURT stayed in sensitive territory, the DAX index rising 5.16 but still closing below the 1,800 level at 1,797.42, after a 6.48-point rise to 765.72 in the FAZ at mid-session.

Mr Jens Weiskopf, of Merck Finck in Düsseldorf, said that the market was at a crucial stage: there could be another shake-out, following the break below 1,800 last Wednesday and the weak attempts at a recovery, however, German investors have bought nothing, on balance, for the last three months and a further fall now could be the prelude to a real rebound.

Volume stayed relatively low at DM6.2bn. This was up from DM5.5bn on Friday, but it incorporated DM1.2bn for Bayer, immediately ex dividend and the most active stock by a long way; Volkswagen was second on the list, trading in DM401m.

Bayer, down DM7 at DM285.50, and BASF, DM4.50 lower at DM283.50, followed Hoechst down after the latter's indication of lower 1990 profits last Tuesday. The Bavarian banks were strong: Bayer-nypho, up DM15.70 at DM381.50 after a period of underperformance; and Bayernverein on a story about its stakeholdings which gained little credence, but which gave the market something to deal on.

MILAN fell in reduced volume on selling pressure from domestic investors. The Comit index slipped 0.15 to 757.42.

Dealers said profit-taking was inevitable after the recent gains and gave the market a much-needed opportunity to consolidate.

An article in an Italian newspaper, saying that nearly 30 per cent of total volume in Italian stocks that have listings on London's Seaq International was now traded in London, re-awakened local brokers' concern that Parliament was being slow to pass proposed stock exchange reforms. "This article is certainly an alarm bell of the danger of what might happen if these reforms do not become law," one Milan broker said.

The steel group, Falck, jumped 1649 to L11,899 amid continued speculation of a link-up with Italy's state-owned steel company, Ilva, or Unior of France. A report by BNP Securities on Falck's intention to exploit its land assets after years of neglect also sparked interest in the stock.

PARIS fell 1.2 per cent, as the fears of a potential rise in capital gains tax continued to hamstring investors. Yesterday there were the additional worries of a rise in domestic bond yields, in the wake of falling West German bond prices, and a weak opening on Wall Street.

Selling pressure was light, however, as the CAC 40 index lost 23.54 to 1,988.33 in thin turnover estimated at FF1.5bn.

The next support level on the index is 1,980, but a leading stockbroker predicts a fall to about 1,950 before significant buying emerges.

Declines were across the board, with Michelin losing FF6.60 to FF117.50 in the day's largest volume of 417,600 shares, Suez falling FF7 to FF430.90, CGE off FF10 at FF614 and Peugeot down

FF10 at FF608.

AMSTERDAM eased in thin trading, pulled down by Wall Street's lower opening. The CBS Tendency Index fell 0.9 to 119.1.

The prospects for the Dutch market were not encouraging, considering that bond yields were at a four-year high, inflation was not coming down, and profits were falling, said Mr Jeremy Goodman of Carnegie International. "This environment, and a view that the Dow is well over-bought, is capping any upside," he said. In addition, a majority of first-half corporate results were likely to be disappointing.

Among the multinational stocks, Philips was steady at F131.90 while Unilever fell F1.70 to F155.90.

BRUSSELS attracted broadly based buying after government statements at the weekend about a closer link between the Belgian franc and the D-Mark.

Among the active stocks, Petrofina gained BF735 to BF12,075, Inceram rose BF590 to BF3,333 and Delhaize picked up BF50 to BF7,450.

Fabrique Nationale (FN), the arms maker, continued to fall as confidence in its prospects remained low. It lost BF37, or 14.3 per cent, to BF221. The cash market index edged 5.31 lower to 6,279.42, while the forward market index rose 33.17 to 6,283.25.

STOCKHOLM closed mixed in sparse trading which seemed to signal the start of the summer lull. The Affärsvärlden General index fell 1.8 to 1,270.5 on low turnover of SKR21m.

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A FINANCIAL TIMES SERIES: Part 7

# EUROPEAN FINANCE AND INVESTMENT

# WEST GERMANY



Changes are required in West Germany if the best is to be made of opportunities facing a country heading for reunification at a time of economic and political integration in western Europe. Many business practices are not progressive enough to cash in on the situation, Katharine Campbell warns

## A break with the past

A REUNITED Germany faces profound change as it stands at a crossroads between the collapse of communism in the East and growing economic and political integration in western Europe. One pressing question, which seems to be insufficiently tackled in Frankfurt banking circles, is how well equipped West Germany is to act as the financial powerhouse to stoke the liberalisation of eastern Europe? In pure economic terms, there is little question that the robust West German economy is well placed to bank roll the developments in eastern Europe, and particularly in East Germany. The gross national product in 1989 reached DM2,260bn, while the total wealth of West German households at the end of the year stood at DM2,505bn - about DM45,000 for every man, woman and child. Bonn has projected 4 per cent growth in the economy this year, included a 1 per cent dividend from East German supply and demand factors, and 3.5 per cent in 1991. Inflation is well below 3 per cent, and the D-Mark is generally strong. But the process of adjustment, as the dilapidated East German economy limps along the treacherous road towards integration with the west, will be fraught with dangers. This process is looming large with the start of monetary and social union from the beginning of July. Estimates of the price of

rebuilding East Germany have become almost meaningless large and the steep rise in government bond yields demonstrates that development capital will not come cheap. Modern and efficient capital markets, to smoothly transfer funds from official and private sources, will be crucial in inspiring international confidence. In this field, Germany still lags well behind other leading financial centres. For example, even after the fundamental revaluation that has occurred in the stock market since the Berlin Wall was breached last November, its overall capitalisation still only represents 5 per cent of world total. This seems absurdly out of kilter with the nation's industrial might. Price movements in the government bond market are

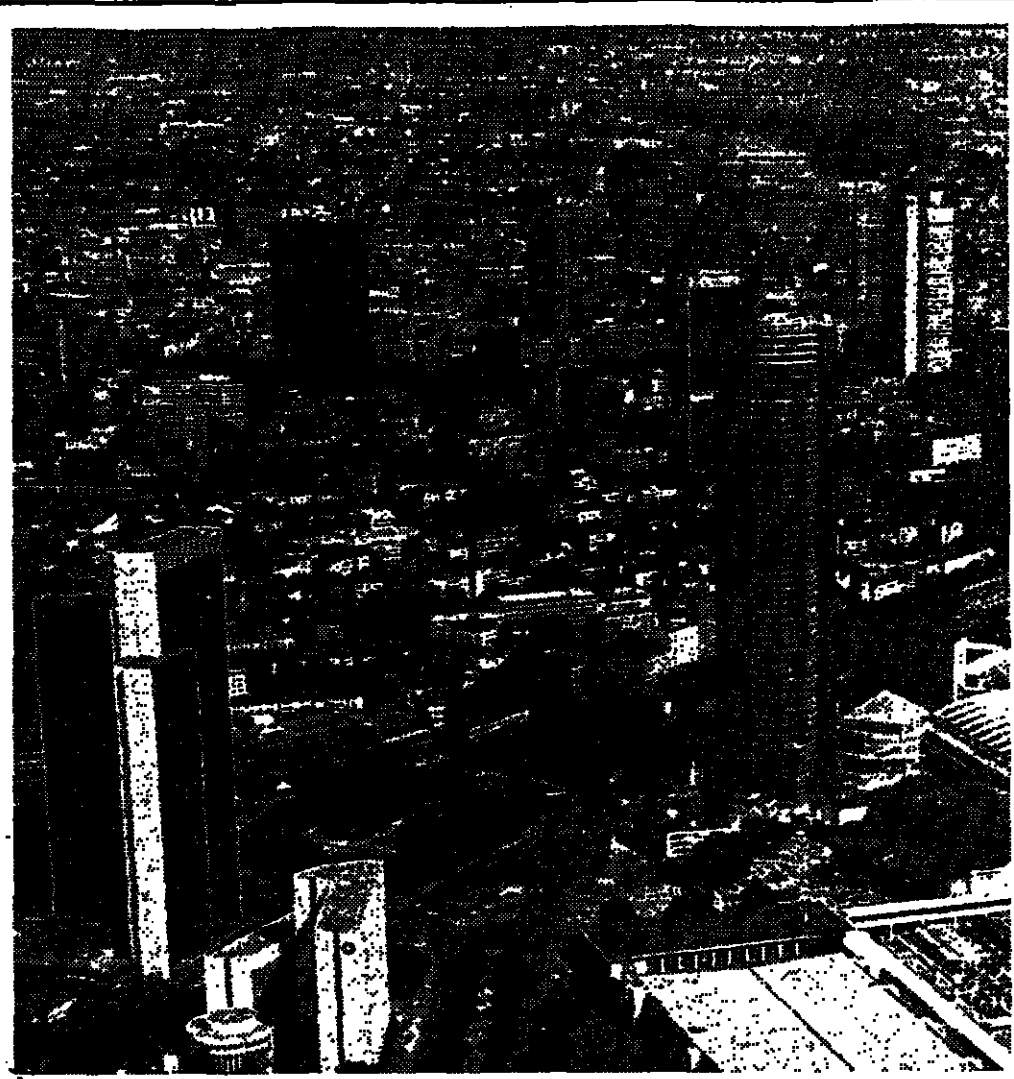
chological uncertainties could also serve to reinforce old defensive attitudes in the next few years, slowing up the process of liberalisation. Long before the political upheavals of recent months, Mr Karl Otto Pöhl, president of the Bundesbank, made an important speech which characterised the central bank's increasingly proactive thinking about the promotion of West German financial markets. "From the discussions about what must be changed in (the Federal Republic)... I sometimes get the impression with us the question is phrased the opposite way around: How can the status quo be maintained, at any price?" he said. Institutional changes seem to be done half-heartedly, and are quite often not welcomed. The steep rise in the Government's projected borrowing programme will necessitate

and the pressures of conformity and tradition give some institutions difficulty with their Europe-wide ambitions in relation to their domestic position. Developments in East Germany, at least in the next few years, are likely to reinforce existing structures. One small but pertinent example. Bankers are hoping that the abolition of turnover tax at the beginning of next year will be the cue, finally, for the development of a short-term money market, currently absent to date. Yet one important prerequisite is that minimum reserve requirements should be lifted on term deposits. While the Bundesbank is acutely aware that the reserve requirements represent a direct subsidy to offshore centres, notably Luxembourg, any relaxation would be regarded as giving false signals to the market. At a time when the Bundesbank is fighting to establish its authority over the East German economy, and is also anxiously watching the increasing use of the D-Mark throughout eastern Europe, it is highly unlikely to give any ground on one of its most cherished tools of monetary policy. Psychologically, the next few years are unlikely to be a period of great experimentation. Germany, for instance, still largely lacks an equity culture, and a period of potentially disruptive change is not a very promising breeding ground. It has been foreign, not domestic investors who have largely been responsible for more than doubling stock exchange turnover this year compared with last. Indeed, German investors, unsettled by the mini crash last October, were net sellers in the final quarter of 1989, just as the market was entering a

### The need for more open thinking and the pressures of conformity give some institutions difficulty with their European-wide ambitions

watched, not in Frankfurt, but in the London futures markets. And in spite of an increasingly international veneer, some business practices in Frankfurt remain surprisingly provincial. There is still no insider trading regulation for instance and "Chinese walls" between proprietary and client trading are lacking in most bank dealing rooms. The DG bank fiasco, which revealed a special case of internal management chaos, also demonstrated that certain rules, observed as a matter of course elsewhere, such as taping dealers' phone conversations, are far from automatic. The host of economic and psy-

alterations to antiquated issuing procedures. Experiments with a part auction system are already under way. But resistance to bypassing the highly profitable, but not always efficient bond consortium, is formidable. Again, the internationalisation of certain markets is sometimes frowned on as a loss of control. The London futures market has made cash government bond trading a little too lively for some tastes. "We're losing interest in the bond future," a Hamburg central banker says, "because we feel we cannot control the market any more." The tensions between the need for more open thinking



Commercial might: Europe's tallest office building, the Messeturm, with 55 storeys at 254m, is the latest addition to the banking district in Frankfurt, West Germany's financial centre

phase of record growth. Almost 25 per cent of private household savings are still lodged in traditional low interest savings accounts; only 6.6 per cent are invested in shares. East Germans will not be encouraged to invest their meagre savings in the stock market; nor are a host of East German firms, struggling for survival in the rigours of a market economy going to significantly swell the ranks of listed stocks. Geographically, the West German financial centre is likely to stay in Frankfurt,

rather than move to Berlin as the capital of a reunified Germany. The infrastructure is in place. It would take years to recreate in cramped Berlin. Political sensibilities generally rule out locating the Eurofed as a future nerve centre of EC finance in Berlin. The West Germans have not only firmly set their sights on luring the future European central bank to Frankfurt, they have even earmarked a building for it. The former home of the pre-1945 chemical conglomerate IG Farben in north-west Frank-

furt may soon be abandoned by 60,000 American army officers. The rambling old building is capable of accommodating a large number of central bankers. This progression has a symbolic relation to the historic political and economic changes engulfing Europe in general, and particularly Germany. But for any of it to benefit Germany, attitudes will have to shift. If not, the West German financial market place will fail to make the most of the opportunities which it so fortuitously faces.

### IN THIS SURVEY



Mr Theo Weigel, West German Finance Minister. Advocating uniformity in the insurance industry

Monetary capacity for reunification; the role of Bonn's development bank; key facts

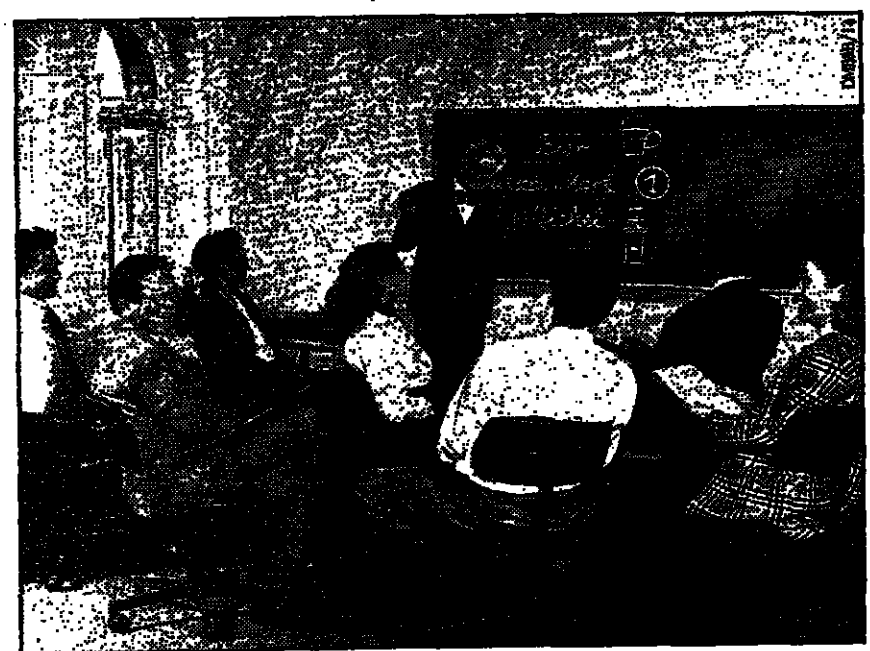
East German banking: equalises look for a boost

Commercial bank prospects; Frankfurt as a business centre; derivatives trading

German insurers slow to accept change

The Bundesbank and monetary reform; moves to expand bourse activity

While you may still be in the process of getting to know Germany



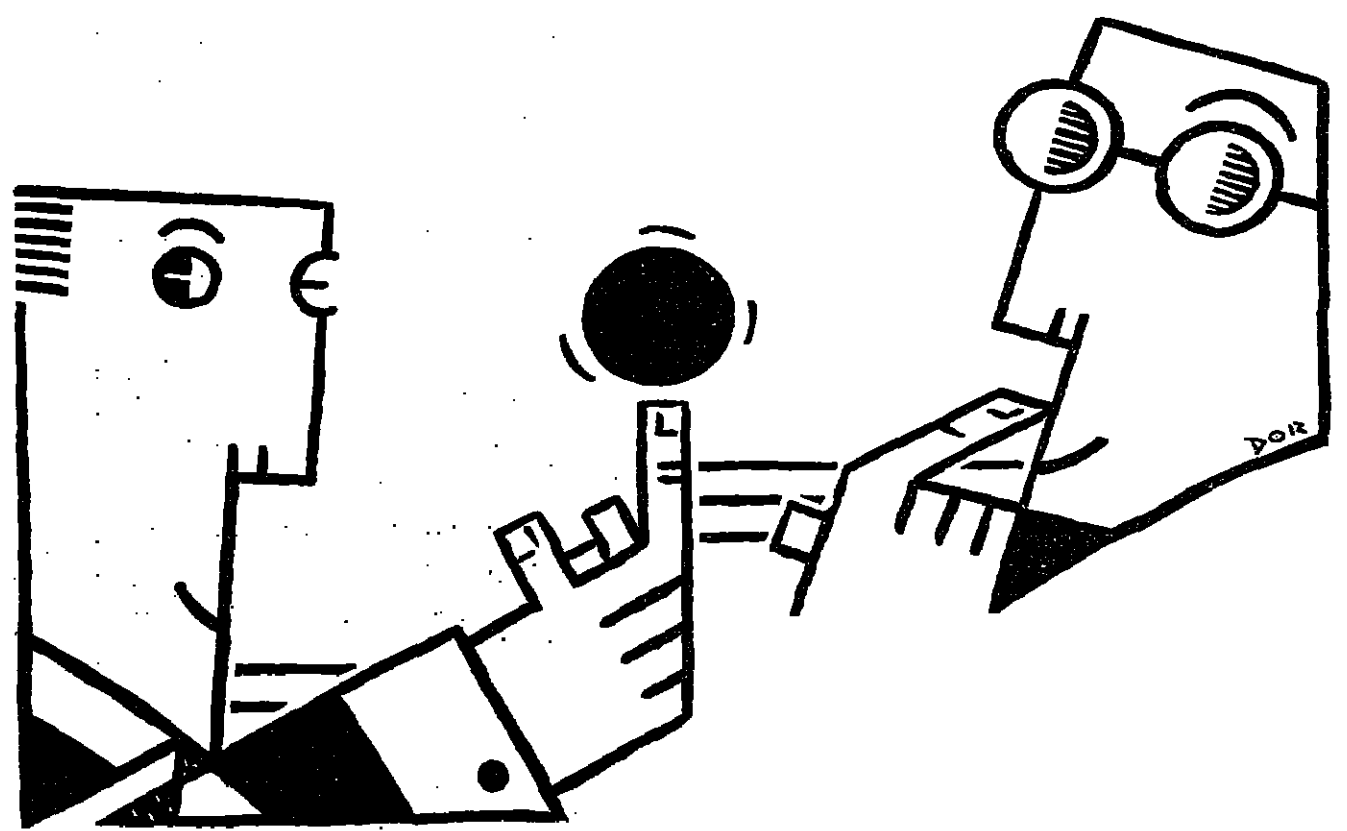
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## BANK ON A BANK THAT'S TO THE POINT.

A waste of words is also a waste of time and money. With our vast information resources we can get to the point quickly, to give constructive advice without juggling words. This is just one of the reasons why we have become one of the largest banks in West Germany, with a balance sheet total of over DM 116 billion. If you're looking for an international business partner, bank on our precision.



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## FIXED INCOME

## Savings in big demand

THE TALK on West Germany's capital markets is dominated by one thing: how the redevelopment of East Germany is to be financed after unification.

Most bankers in Frankfurt argue that Germany will be able to take the financial strain with ease in spite of a historic rise in short term interest rates and a decline in bond values sparked by inflationary fears over reunification.

The Bundesbank has one main argument. It argues that West German savings, at DM150bn a year, are running at a rate of about DM100bn a year more than is required to finance German companies.

This excess is expected to go a long way to meet the needs of East Germany, which is estimated by different sources to need between DM500-800bn over the next 10 years.

International demand for German savings, however, means that interest rates will remain high as competition mounts for investment capital.

The picture will become clearer this summer as East Germans are given DM100bn in return for their savings.

If they save the money, part of the redevelopment cost will be covered, but if they spend it, inflation could edge up; although the Bundesbank points to the country's current account surplus of DM100bn which could soak up East German demand with ease.

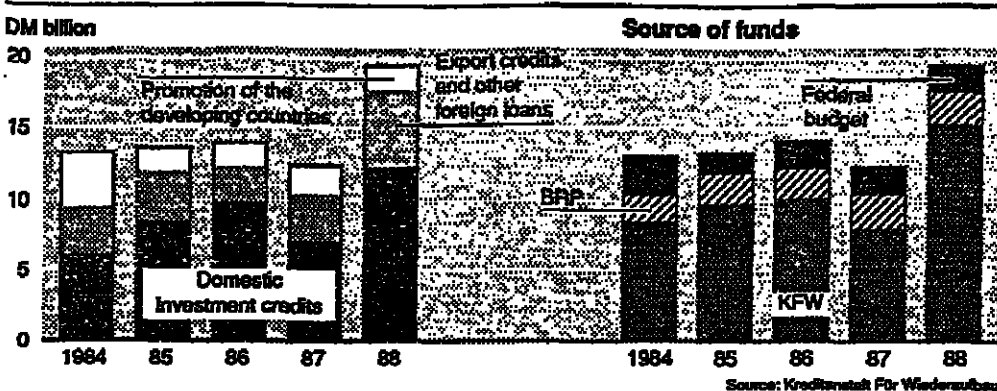
The redevelopment funds will be raised through issues of the German Unity Fund, with the Bundesbank acting as agent. The Bundesbank already handles about eight issues a year, and says it can comfortably replace one or more of these with a unity fund issue, with its federal republic guarantee, as needed.

The unity fund will help to focus attention on an aspect of the government bond market which is ripe for change - the procedure for new issues.

A number of banks take part in a consortium through which they are allocated a fixed quota each time an issue takes place. This has been slightly relaxed to allow 20 per cent of each issue to go to foreign banks. But the Bundesbank wants more change.

Earlier this year, it experimented with a tender system for floating rate issues and is preparing to try its first tender

## Loan commitments



for fixed rate bonds. No timetable has been announced for the first issue, but the bank expects to use it as a mainstay of its issuing procedures if it is successful.

The consortium will not disappear overnight. The Bundesbank seems acutely aware of its historical reliance on this system. Its first small issue of DM50m in 1981 would have failed had the banks not grudgingly agreed to the consortium. It says there is room for a mixed system involving both the consortium and tendering,

**The Bundesbank argues that West German savings are running at about DM100bn a year more than is required by German companies**

with a further outlet in a tap system.

One factor which is likely to change, however, is the rule under which fees paid to consortium banks are clawed back if bonds they have been allocated are bought back by the Bundesbank within a year of issue: a sign of their failure to successfully place the bonds.

This is expected to lead to new and lower fees for consortium members. Meanwhile, sales in the commercial bond market have recovered after the disastrous effect of the short-lived 10 per cent withholding tax which was abolished last summer.

Sales of domestic bonds rose last year to DM78.5bn from a low of DM35bn in 1988.

Strong lending growth encouraged banks to have a lot to do with this. After redeem-

ing DM11bn worth of their bonds in 1988, they issued a net DM52.5bn last year.

A plan to end the need for companies to obtain approval before making domestic bond issues, although not affecting banks, could encourage more industrial companies to issue bonds in the domestic bond market rather than resorting to the Euro market.

The increase in D-Mark interest rates last autumn ate into bond values, but the damage to the banks' massive bond portfolios is not easy to judge.

high that Germany will soon acquire a short term money market. Bankers say two changes will cause this.

The first is the abolition of the stock exchange turnover tax at the start of next year.

The tax has reduced demand for money market instruments like certificates of deposit and floating rate notes and has effectively prevented their issue.

The second change is the abolition of the 4.95 per cent minimum reserve on time deposits which makes money market rates unattractive.

Without this change, the Bundesbank will simply encourage the growth of an off-shore D-Mark money market. But the Bundesbank is offering no hope of an early relaxation of the reserve requirements.

It agrees that national monetary conditions become increasingly difficult to control as borders come down in western Europe, but says that this is an argument for Europe-wide agreement on credit policy, not relaxing internal monetary constraints.

It says minimum reserves will stay until this agreement is reached. Bankers say this position may soon change.

They say the Bundesbank is merely trying not to give markets the impression that it is loosening credit policy while interest rates are high. When interest rates fall, a change may be considered.

However, given the noises coming from the Bundesbank, this may be largely wishful thinking.

Richard Waters

## Reunification has restored the role of Bonn's development bank

## A bank for all seasons

THE TURN of events in East Germany has seen the Kreditanstalt für Wiederaufbau (KfW) bank come into its own.

The "loan corporation for reconstruction" has again found its lengthy name highly descriptive of its purpose.

Set up in 1948 by Hermann Josef Abs, the grandfather of modern German banking, it served as the prime conduit for Marshall Plan aid to rebuild war-torn West Germany.

Now the KfW is channelling official funds earmarked for the creation of a flourishing private sector across the eastern border.

However, the KfW is keen to stress that its new role is very much an extension of existing activities, and that the estimated DM50bn in long-term loans it will extend to various sectors of the East German economy in the next three to five years will not involve significant new risks for the bank or its bond holders.

KfW officers have been besieged by applications from East German enterprises for the first round of money allocated by Bonn earlier this year.

They are busily approving loans destined to nascent private enterprises, ranging from a tailor requiring a DM2,000 sewing machine, to an organ builder in Saxony wishing to repurchase the family firm appropriated years ago by the state.

Mr Gerhard Götte, one of five managing board members, says the bank has been overwhelmed by initial demand for what was originally intended as a four-year programme.

It had to stop distributing the much-needed funds for five weeks from mid-April while it persuaded Bonn to bring forward the entire DM6bn for distribution this year.

The KfW's unusual role is partly due to its hybrid structure. Its DM119bn balance sheet makes it one of the largest banks in the country, yet it comes under the aegis of the Ministry of Finance, not the banking regulators, and pays no taxes and no dividends.

Its 950 staff are concentrated in a single complex overlooking the leafy botanical gardens in Frankfurt, with only a temporary representative office in East Berlin.

It needs no branches because the KfW largely relies on the

commercial banking network of the West and now pan-German economy.

One of Bonn's first contributions to financing East German reconstruction was to approve an additional DM6bn for the ERP programme. More than half goes to the KfW to distribute, and the bank says it has approved about 8,000 applications, worth DM750m, mostly directly to East German enterprises, but a proportion for West German firms with plans across the border.

The pressing demand for funds has meant that, for the moment, only firms with a yearly turnover under DM50m will qualify for the loans at the subsidised rate of 7.5 per cent.

But a little goes a long way, according to KfW economists who reckon that every DM1m investment produces as many as 22 new jobs in the fledgling East German economy.

The Frankfurt staff has been busily training workers in East German savings and co-operative banks in the basics of distributing the funds, but one KfW official lamented that, hampered by the still-creaking bureaucracy, applicants were not getting their money quickly enough.

While the credit risk for these D-Mark denominated loans formally lies with East German banks, KfW also secured full guarantees from

the primary West German institutes, the Deutsche Genossenschaftsbank, responsible for the co-operative banks, and the Deutsche Girozentrale for the savings institutions.

As soon as West German banks receive licences to operate across the border, they will also be involved in the programme.

The bank has also been trying to extract from Bonn funds for the state enterprises which, following monetary union, will face severe liquidity shortages.

The bank does not wish to directly assume the risk, and is looking for a capital increase or some form of federal guarantee for a sum of at least DM6bn.

East German involvement will not, at least this year, involve the bank in a higher funding programme.

Discussions are already under way, although officials are waiting on such crucial tools as opening D-Mark balance sheets following currency union before the money can actually begin to flow.

Rated A.A. by both rating agencies, KfW still has to pay a premium for its relative obscurity on the international stage.

Its East German involvement, rightly or wrongly, will not make its marketing task any easier.

Katharine Campbell

## KEY FACTS

Area	248.6 (thousand sq km)
Population	61,149,000
Head of State	Richard von Weizsäcker
Currency	100 Pfennig = 1 D-Mark
Average Exch Rate	1.88 DM per US\$
<b>ECONOMY</b>	
	1988 1989
Total GDP (US\$ bn)	1,067.23 1,147.66
Real GDP growth	3.6% 4.0%
GNP per capita	20,311 N.A.
Exports F.O.B.	308.19 324.48
Imports F.O.B.	228.78 247.77
Trade Balance	79.41 76.71
Current Account Balance	50.43 55.45
Inflation	4.2% 3.6%
Total reserves minus gold (US\$ bn)	58.528 60.709
Gold reserves (US\$ bn)	7.690 8.053
Unemployment	7.4% 7.0
Budget Deficit as % of GDP	1.8% 0.72%
Personal savings ratio	13.92% 13.55%

Source: IMF, Economist Intelligence Unit, Datastream

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State banking: East Germans are accustomed to queuing to use their savings accounts

## West German banks are rushing into East Germany

# Rebuilding a sector

THE WEST German banks are jockeying for positions with the reconstruction of the East German banking system.

A sign of the times is the move by Bundesbank, the West German central bank, into the headquarters of the pre-1945 Reichsbank in East Berlin.

The old communist state monopoly is crumbling and its constituent parts are being eagerly absorbed by western banks. So the foundations are being laid for an extension of the West German system on the other side of the border.

Banking in communist East Germany was a very simple matter. The country's savings were collected, largely through the network of 186 savings banks which paid a virtually uniform rate of 3.25 per cent.

Credits were then distributed, almost exclusively to industry, via the Staatsbank (state bank), at a cost of between 4-5 per cent.

Almost every bank in West Germany wants to be represented across the border. For starters, the market promises about 16m new retail accounts: an additional 25 per cent of the domestic market. Leipzig alone is processing 100 or more applications for banking licences.

Several big banks say they are aiming for a market share generally equivalent to their strength at home, but it is clear their expectations are higher.

Indeed, the fight for customers has already begun with a vengeance.

Both Dresdner Bank and Commerzbank, West Germany's second and third largest banks, have announced they will run their customers' current accounts free of charge for the first year. The country's largest bank, the Deutsche Bank, has not yet made any announcements in this area.

An outstanding danger is that this sort of competition on the loan side could lead to sizeable losses in a place where credit assessment will inevitably be rudimentary, to say the least, for the time being.

As the big banks jockey for position, various strategies have been considered.

In order to speed up establishment, the banks have shown inevitable preference to be associated with an existing institution.

As its competitors note, with an air of *déjà vu*, Deutsche Bank has managed to muscle its way in to pick off what appears to be the cream of the Deutsche Kreditbank branches - in number about 118 of the 170.

Deutsche has cannily set up a joint venture with the Kreditbank, the commercial part of the old Staatsbank, hence neatly avoiding responsibility for some DM130bn worth of corporate credits which remain, for the present, on the East German bank's balance sheet.

It has instead acquired branches in strategic locations - when office space, even of the lowest quality, is almost

impossible to come by - and staff, some of whom will have useful contacts.

Dresdner Bank is also negotiating with Kreditbank, and says it will probably take over at least 60 branches from the old network, with an emphasis on the Dresden region.

The old foreign trade bank, on the other hand, has responded to the overtures of Westdeutsche Landesbank, the largest regional public sector institution, to create the Deutsche Industrie- und Handelsbank (DIHB), a 50-50 joint venture. It will engage in export finance throughout eastern Europe, as well as corporate and local authority lending in East Germany.

WestLB, which had been starting to build its own network, will operate out of DIHB and its existing offices.

Meanwhile, Commerzbank is making the best of its independent strategy, solving the problem of lack of buildings in places by operating, at least for a while, out of large containers ("very respectable two-storey ones," according to one rather defensive official).

Its staff say in private that they are so able to avoid any taint of the old regime.

The most immediate, and certainly least enviable, task falls to the savings banks, which, with about 80 per cent of the country's savings accounts, are not equipped to deal with the mammoth task of converting 12m or so accounts from East Marks into D-Marks.

Hundreds of East Germans, well practised in queuing, are again lining up to place their applications for the prized D-Marks that will be legal tender from July 2.

West Germany's savings banks, although prevented by law from operating outside their own regions, are sending personnel and some of the basics in office equipment, both to help in the short term problem, and to provide long-term assistance to their sister institutions.

For many months, banking business in East Germany will largely be a question of "flying blind." Even basic information is not available.

For example, as Deutsche discovered that the Kreditbank does not know how many branches it has. Manifold legal uncertainties persist, most notably in the area of property rights. The Staatsbank in East Berlin, for instance, is not sure who owns the building inhabited by Dresdner before the war.

In the midst of such uncertainty, credit institutions will be under pressure to provide liquidity for companies for which there may be no balance sheet. The worth of their assets as security or otherwise will be unknown, and so their prospects in a market economy will be subject to guess-work.

It will be an uncomfortable market in which to be battling for market share.

Katherine Campbell

## Richard Waters on the share market's struggle to gain ground

# Foreigners force changes

IN SPITE of the leap in turnover in German equities last year, the country has not turned into a nation of shareholders overnight.

Last year, private sector savings topped DM150bn, but only about DM10bn, either directly or indirectly, reached the equity market.

Both the demand for and supply of equities remain slight relative to the size of the German economy. Institutional interest is meagre, and shows little sign of picking up.

Insurance companies, a mainstay of the equity market in other countries, have just 5 per cent of their assets in shares. They are allowed a 10 per cent ceiling.

Company pension funds, already reduced in importance due to the high level of benefits under the social security system, remain locked in companies' balance sheets. Many say this pension fund money, reckoned at DM200-300bn, could transform the equity market. But little change is likely without alteration of the tax system.

With high rates of corporation tax, and an accelerated writing-down allowance for capital investment, it makes sense for companies to retain money rather than invest it in the capital markets.

That may look inefficient to an Anglo-Saxon mind, which is trained to believe that capital should freely flow to wherever it can be used most efficiently.

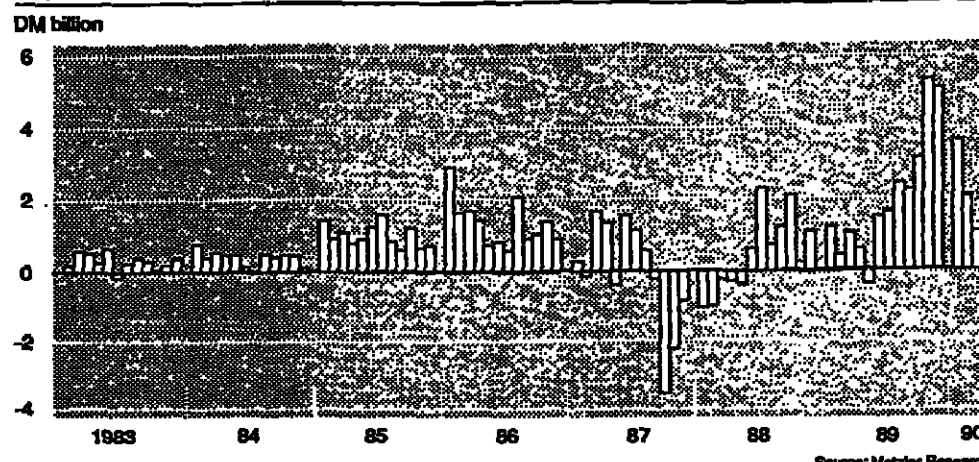
Many Germans, however, point to the successful investment record of their companies - DM400bn last year, 90 per cent of it funded internally.

This financing pattern, established after the Second World War, when almost the only funds available to a company were those it generated itself, shows no signs of being broken. It is supplemented by an older and equally entrenched pattern - that of the long-term financing provided by German banks.

Without local institutional money, the equity market is frequently driven by foreign institutions - as happened in the strong bull run which began last autumn.

Foreign institutions invested a DM26bn in 1989: two thirds came in the last three months of the year due to hopes of German unification.

## Net foreign investment in German shares



Source: Matlier Research

German shareowners, in contrast, were selling to the tune of DM18bn. This was in part due to loss of confidence over last October's mini-crash, in which the German stock market fared worse than most.

But the reliance on foreign money makes Germans nervous. Foreigners were net sellers of German shares in the 1987 stock market crash, proving that this money can move out as quickly as it moves in.

German intermediaries are looking to private investors, hoping for an increase in the 3-5 per cent of personal wealth traditionally held in equities.

Many point to the wave of inheritance that is washing across the country. As the post-war generation passes on, hard-earned, cautiously invested money is being left to a new generation.

These people, according to the popular view, will take greater risks with their money than their parents. The equity and derivatives market could benefit as a result.

Yet there is little evidence to date to support this widely-pounded theory. According to Mr Ulrich Ramm, economist at Commerzbank, "it's more an expectation than a reality at the moment."

Two factors could boost demand for German shares. According to Ms Ute Geipel, head of investment management at Citibank in Frankfurt, mutual funds, which have little of their DM120bn invested in equities, are set to change their

investment habits as products from other EC countries become locally available.

Competition is likely to provoke the sort of performance comparisons between funds that has hardly been seen before, forcing German funds to move away from the safe but unexciting fixed income markets they tend to use.

The second boost could come at the start of next year with the end of stock exchange turnover tax. This is a quarter of a per cent each time a share is bought or sold.

While local demand for equities remains slight, the supply has yet to pick up. At the end of 1989, there were only 316 listed companies in Frankfurt, the largest of the eight exchanges. During the year, 26 companies went public - a sign of growing interest in equity finance, but hardly a rush given the pool of 400,000 private companies which form the backbone of the economy.

Growth in equity investment is therefore likely to be slow. But as it develops, the gradual shift of power within the financial system towards shareholders, traditionally second-class citizens of the financial scene, should pick up momentum.

One of the most obvious restrictions on shareholders' rights has been the ceiling placed by many companies on voting rights. Deutsche Bank has declared its opposition to such restrictions - a move which Dresdner at least has supported. This may seem

ironic, given restrictions placed on Deutsche's own shareholders and Dresdner's attempts this year (they were blocked by a court) to limit any individual shareholder's votes. However, it is a sign that attitudes at the banks are at least changing.

The number of companies with such restrictions is difficult to gauge.

According to a survey by Baring Securities, it is more than half, although others put the proportion much lower.

What is clear that it would be hard to gain control of a company by hostile means, since many of those without voting rights have shareholders who control a blocking interest of more than a quarter of their shares.

Without a free market for corporate control, shareholders lack the ultimate sanction of selling to a competitive bidder. Many expect shareholder power to increase, with the concomitant rise in contest takeovers.

According to Mr Barthold von Ribbentrop, executive in charge of Deutsche Bank's investment department, it is the power of foreign institutions in the German equity market that is forcing these changes.

German financiers seem to accept that the changes are necessary if the country is to build a thriving equity market. But many doubt that such moves will reinforce the financing system in the long run.

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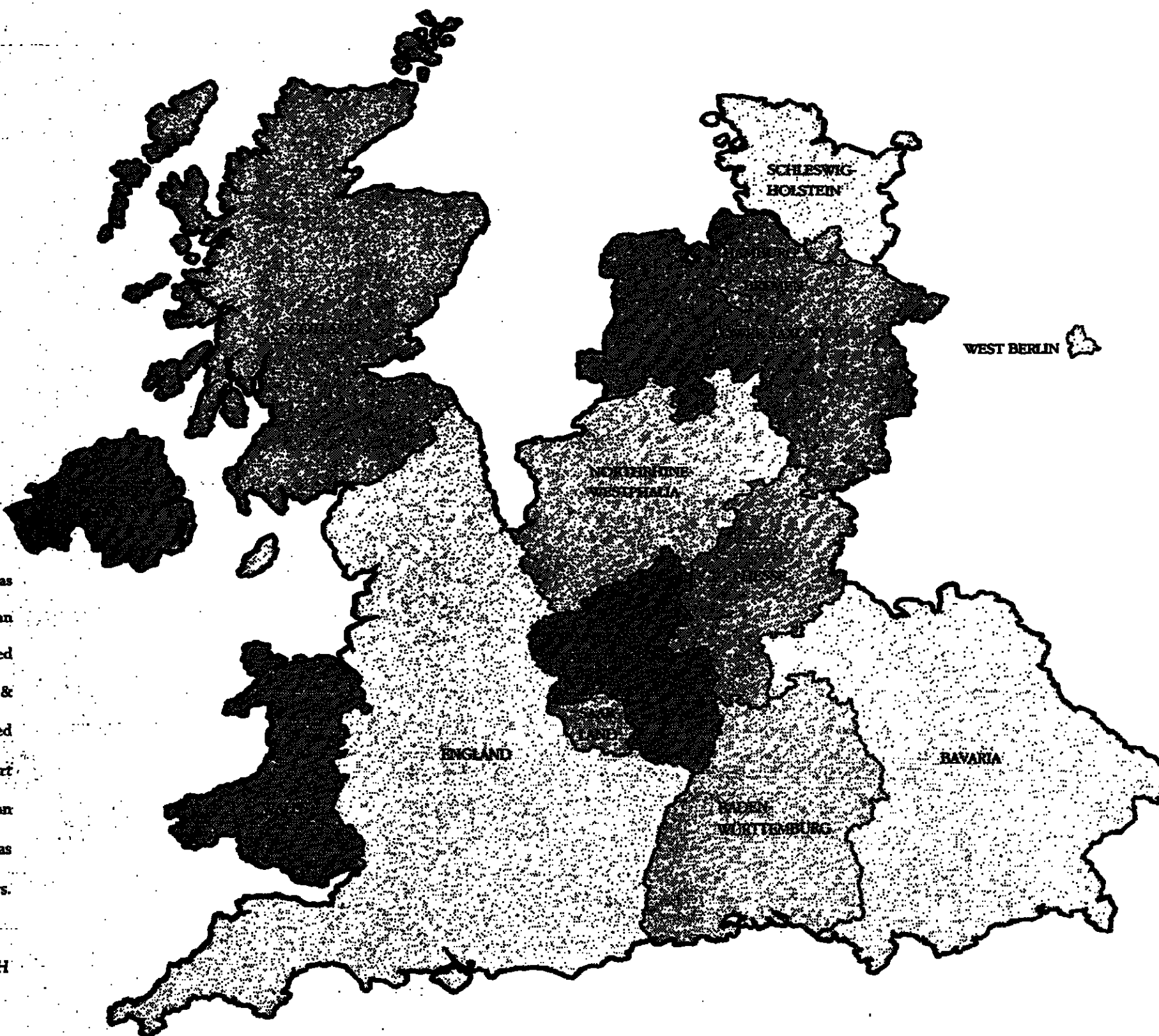
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## WEST GERMANY 4

## EUROPEAN FINANCE AND INVESTMENT

GERMANY'S big universal banks are busy flexing their muscles in preparation for the new decade, boasting of their capital in the way a strong man shows his pectorals on the beach. But these muscle-bound hulks have yet to convince that they are as agile as they are strong.

The true strength of German banks' balance sheets is not easy to see, thanks to their copious hidden reserves. The curtains have been pulled back slightly in the past year, as the banks put a value on their huge portfolios of industrial holdings. But this is only a tantalising glimpse of their true capitalisation.

The size of the banks' equity holdings, which do not include investments in banking businesses, and the "secret reserves" to which they give rise, can be seen in the table (right). The scale of the reserves, estimated by Thomas Albrecht, of UBS Phillips & Drew in London, indicates what the banks have previously kept hidden.

However, the banks are still silent on the value of their property holdings. According to Mr Ulrich Ramm, chief economist at Commerzbank, his bank's property could be worth several times the DM1bn which appears in the accounts.

These assets underpin the banks' share prices, although with capital gains charged at the corporation tax rate of 53 per cent, they are not readily realisable.

While capital remains strong, the banks' margins are suffering a prolonged squeeze.

It is the ability to resist this erosion of margins - and expand abroad in pursuit of profitable opportunities - that will determine which of the banks emerge as winners in the next few years.

The squeeze on lending margins last year was due in part to the gradual loss of cheap savings deposits. These are becoming more difficult to retain as savers begin to realise that there are better deals around than the traditional savings accounts which pay 3

## BANK RESERVES

## A strength test

Industrial holdings of leading German banks (DMbn)			
Bank	Market value	Book value#	Secret reserve
Deutsche	22.6	3.0	19.5
Dresdner (est)	12.0	3.7	8.3
Commerzbank	3.9	1.0	2.9

# Est. max. carrying value of holdings in banks' balance sheets

Source: Thomas Albrecht, UBS Phillips & Drew

per cent interest a year.

Last year, a net DM45bn was withdrawn from such accounts, with half as much again in the first quarter of this year.

This shift is forcing the banks to reconsider their branch structures. According to Dresdner, the real cost of savings deposits is probably 6 per cent, due to the cost of collecting funds through the banks' 1000-plus branch network. As cheap deposits evaporate, the banks will be under pressure to reduce their retail cost bases.

According to Mr Gerhard Eberstadt, a leading main board director of Dresdner: "We will need less branches. The number will be substantially lower in the next two years."

Money is not just flowing into accounts that pay higher rates of interest. More savings are flowing into the securities markets and, as the single European market draws near, the banks are acutely aware of the range of more sophisticated investment management "products" which is likely to be launched on the German market.

The famed caution of German investors, fuelled in part by the banks, which have benefited from cheap savings, may soon become a thing of the past.

The channelling of savings outside the banking system is

forcing a structural change in the financial sector. This was most clearly seen last year as the banks, unwilling to lose their role as intermediaries to the nation's savings, began a move into the life assurance market through acquisition or start-up.

The banks have also been focusing on the sort of fee and commission-earning business which does not come near their balance sheets.

As one leading banker explains: "In the loan business, the margins are so low that it is more profitable for us to offer capital market transactions." He adds: "Securitisation in Germany only took place because you made no money on loans."

This is a claim that would be startling anywhere else in the world, but is entirely understandable in a country where the banks are seen, and see themselves, as the linchpin of the financial system.

Commission income did much to enhance the banks' earnings last year. But for institutional business at least, commission rates are now under pressure. The traditional 0.5 per cent on share transactions has been under pressure, with rates increasingly coming into line with those prevailing internationally - a result in part of the fact that the dominant institutional investors in Germany are foreign ones.

The banks are able to resist

this up to a point, thanks to the large amount of retail interest in securities, mainly bonds.

The ambitions of the banks to expand beyond the confines of their balance sheets are clearly illustrated by BHF, a small universal bank. BHF sees no value in bidding for a bigger share of corporate lending or big capital market transactions, where margins are wider than in the bank's traditional areas. Instead, it has its sights set on international expansion in investment management and corporate finance.

These are the two businesses on every German banker's lips at present. Not surprisingly, there is an unspoken but clear envy at Deutsche Bank's decision last year to buy its way into both areas through its acquisition of Morgan Grenfell.

These changes are shifting the static structures and cultures of the universal banks. Two developments make this clear. One is the way the banks, as they add new businesses, are becoming financial holding companies running a series of subsidiaries, rather than operating as integrated units.

The structure of their universal banking cores is not in question, although at least one big bank admits to culture clashes between its investment and commercial bankers, sparked by envy over salary levels.

As the banks expand to countries where the universal banking culture is less developed, it is questionable whether they will be willing or able to export this approach.

The second notable development is some of the banks' willingness to reduce their industrial holdings, often taken to be the outward sign of their strong corporate relationships. Banks like Commerzbank and Dresdner are open about their intention to reduce their holdings to no more than 10 per cent, in part to defuse the politically sensitive issue of the banks' power in the German economy.

Richard Waters

## Katharine Campbell weighs up Frankfurt as a business centre

## Banking on better service

FOREIGN REAL estate developers with an eye on the lucrative Frankfurt market often schedule an appointment at the Bundesbank at the beginning of the week.

Conventional wisdom has it, namely, that the if the West German central bank moves to Berlin as the capital of a reunified Germany, then then commercial banking sector will relinquish its glossy towers and dutifully follow.

Still, the requisite call seems to provide the answer that, at least for the foreseeable future, the Bundesbank will stay put.

Consequently, visiting financiers, much as they might be drawn to the bright lights of Berlin, will have to reconcile themselves to the fact that their business will continue to necessitate a trip to Frankfurt.

This is not necessarily a disaster. Frankfurt is in many ways an attractive place, although generally maligned by the international community, and particularly by travellers who remember the rather dismal town of the 1970s or before.

It is admittedly small with a population of just 600,000.

Residents point out as many as 50,000 people are employed in the financial services sector, roughly the number of jobs lost in the City of London in the aftermath of the stockmarket crash.

Its manageable size, at least for the slightly jaded business traveller, can be a delight.

Almost all appointments, except with the Bundesbank which is located 15 minutes from Frankfurt at Ginnheim, are within walking distance in the leafy - and seemingly suburban - west-end business district. The public transport network, if needed, makes up in efficiency and comfort what the municipal planning plan lacks in the town's one-way

street "system."

Almost flattened in the Second World War, Frankfurt has not been restored with the loving precision lavished on many German towns. Instead, its skyline, best seen on the ride in from the airport, gives an impression of an American city. This helped the latest architectural addition, the Messeturm, designed by Chicago architect Helmut Jahn.

The town has plenty of good (if monotonously Italian) restaurants, and boasts one of the highest per capita expenditures on "culture" in the country. In Germany, that is a lot of money well spent.

But Chicago or New York it is not. Indeed the comparison would not even come to mind were it not for the mayor's flourishing rhetoric.

One is probably expected to sit up and take note when Mr Volker Hauff boldly announces: "What New York is to the United States, Frankfurt shall be for our country, for Europe."

"And New York shows," he goes on, "that this internationalism consists not only of money, the economy... but also of culture... great liberalism, living art... Applying the breaks, being stubborn, hesitating - that is not my thing."

In economic and commercial terms, Frankfurt's ambitions to be a leading international financial centre are being fulfilled. Many barriers are falling, and as the international community grows, provincial attitudes come under assault daily.

Yet the tolerance, flexibility and hence diversity which make up a leading international centre - in daily life, not just business - are still lacking. It is the sort of mentality that leads politicians and burghers to enthusiastically talk of cleaning up what



Commercial banks: well established in Frankfurt

must be one of the tamest red light districts in the world.

One of the essential prerequisites of a flourishing financial metropolis must surely be a strong supporting service industry. Curiously, Germany in popular myth the most efficient country in the world, is decades behind when it comes to this service.

It is strange that its citizens, who demand high standards at all levels, from street cleanliness to high performance cars, should put up with it.

Start with communications. One does not yet expect to easily reach East Germany by telephone, but connections to the west are faulty too.

The business visitor may be surprised to find that he or she cannot, under any circumstance, make a collect call into, or indeed out of, the country. Germany has not signed the international agreement on

reverse charge telephone calls. Could it be a legacy of the enduring national suspicion of credit?

Then, as is well known, the shops shut by Saturday afternoon, in Frankfurt as elsewhere, until Monday morning - unless you are prepared to eat flowers!

Eating out is not necessarily the answer. A large number of restaurants are mysteriously closed when custom is likely to be liveliest: on Saturday evenings and public holidays.

One could even conclude that the powerful unions are for once helping to buttress the authorities' anti-inflationary stance - price control is easier if people cannot readily spend money. Even the banks seem to play an important role by closing for an hour or two every lunchtime, thereby inhibiting access to ready cash.

This leisurely approach extends to business, where a demeanour often bordering on inflexibility sharply distinguishes Frankfurt and the rest of Germany from first-tier financial centres.

The recent struggle to extend by 60 minutes the Frankfurt stock exchange opening hours, to three from two hours, was no doubt a trifle puzzling to workaholic Wall Street or City traders.

It is often with a hint of irritation that telephone receptionists will inform a caller late or even mid afternoon on Friday: "Wir haben doch Feierabend." Literally translated this means: "but don't you see we are having a celebration evening?" In fact this is just German for "everyone has gone home."

Travellers cannot rely on catching up on their schedule by jumping in a taxi. They generally need to be hailed by telephone.

## DERIVATIVES TRADING

## A call for support

TWO YEARS is a long time in the futures business.

About two years ago Mr Rolf Breuer, Deutsche Bank's securities supremo, assured Liffe that his bank would never trade a D-Mark bond on the London futures exchange.

Last month, however, it was officials of the new Deutsche Terminbörse (DTB) whom Mr Breuer, now chairman of the German exchange, upset.

He told them that Deutsche, which in the meantime has set up its own pit-trading operation on the London floor, would continue to trade the flourishing Liffe bund (10-year government bond futures) contract after the DTB finally launches its rival, a virtually look-alike product, at the beginning of September.

Competition will be cutthroat and the fate of the contract could make or break the neophyte exchanges in international terms. The DTB is therefore inevitably counting on German banks to bring the bulk of their business back to Frankfurt.

As the largest bank, Deutsche's moves are particularly significant.

Four months after its inception, the DTB electronic mart, which trades options on 14 blue chip German equities, has clocked up better-than-expected volumes - a daily average of 24,000 lots, compared with the deliberately cautious estimates of 15,000 contracts.

It has weathered a few systems failures quite well, and has detected its first case of manipulation. But it still has to soundly convince its international audience that it is an attractive place to do business.

It is a "tiny tot, a dwarf," says Mr Breuer, who clearly believes sharp words are the best tonic. Another official, from an American house in Frankfurt, adds: "One has to ask oneself what these market-makers are doing all day."

But market-making, let alone options technology, is new to the German market, and the will to create a sophisticated financial centre is also relatively young.

The intense conservatism that characterises the local marketplace put Germany years behind its European competitors in starting a derivatives exchange.

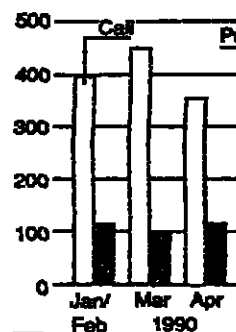
The same attitude makes participants slower in warming to novel techniques, in contrast, for example, to the French who wholeheartedly embraced derivatives with a speed that unsettles onlookers from London.

One of the largest broking houses on the Liffe market claims the German community has "deliberately set about excluding knowhow from the market." A raft of rules and regulations make it extremely unattractive for such a broker to set up as a full DTB clearing member, leaving the field almost entirely to the big banks.

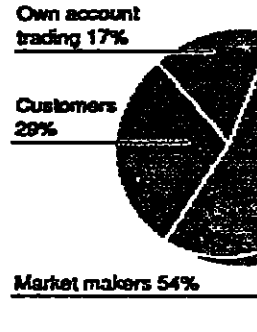
The London spokesperson says the DTB closely follows Soffex, the Swiss options

## Deutsche Terminbörse

Total turnover in options



Market participants in May



Source: DTB

exchange dominated by the three leading Swiss banks. He says DTB has not only adopted its software but has also taken some of its characteristics.

Soffex has not been a success in international terms, and caught on yet in spite of extensive marketing efforts by the big banks to attract retail customers, the local situation has not been clarified.

Potential investors have to read and then sign scrolls of text telling them how dangerous options are, and the bank officer then has to compile a full report detailing how the client was informed. This is hardly conducive to business.

From a tax point of view, it is more attractive for the private investor to buy some of the plethora of warrants that are being issued, because they can be held for more than six months and can then avoid capital gains tax.

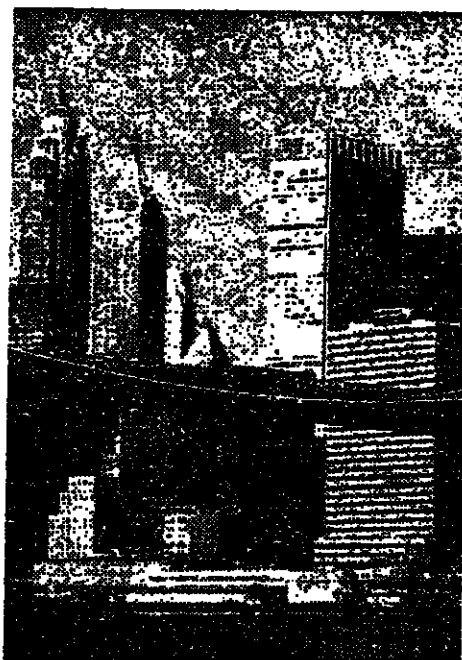
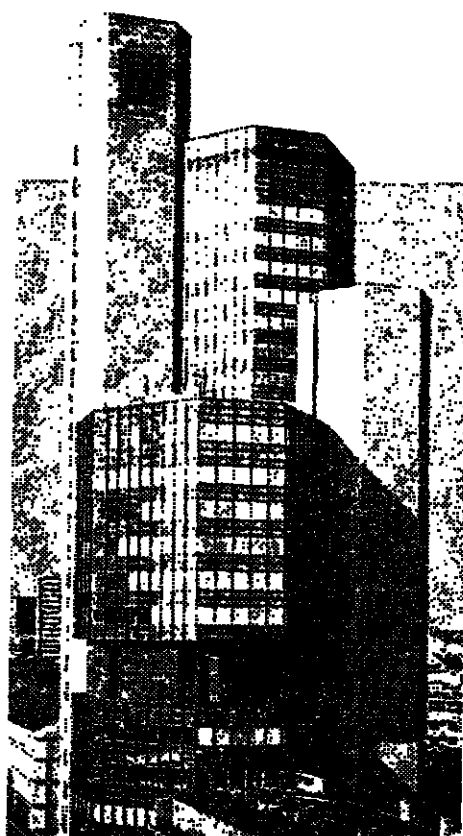
Meanwhile, German investment funds, only some of which are now legally empowered to use options in their portfolio management, still have to alter articles of association to set up systems, a process unlikely to be completed before the end of the year.

Public fund are still waiting for legal power to buy options and futures. This is expected from November.

International investors, on the other hand, are focusing on the introduction of the 10-year bund, to be traded together with a future on the Dax index of 30 blue chip stocks from September 10.

Katharine Campbell

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## WEST GERMANY 5

The insurance industry: a staunchly defended market

## Vanguard against change

COMPARED WITH other financial services, insurance seems to be trailing in terms of progress on directives for implementation by the beginning of 1993.

German insurers and regulators, operating in Europe's biggest and most heavily-protected market, are not complaining about the delays.

Indeed, the progress that has been made has largely been accomplished in the face of fierce opposition on their part.

But it was with care that Sir Leon Brittan, EC competition commissioner, recently addressed a gathering of German insurers in Cologne on the subject of the commission's aims to extend the freedom-of-services concept in the insurance industry.

His careful phraseology underlined how unpopular he knew his message of free competition would be.

But in terms of concrete measures affecting near-term business prospects, Sir Leon's audience probably heard nothing to unduly alarm it.

The domestic firms, most notably Allianz, which derives about 40 per cent of its income from outside Germany, look set to do better out of the rest of Europe than the rest of Europe will do within Germany.

As far as commercial risk goes, the relevant directive must be adopted by member states into national law by the end of June, and Germany is likely to meet the deadline.

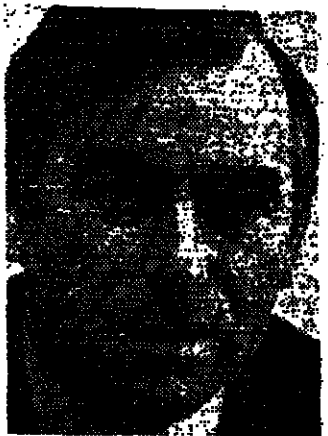
But it is changes in the fast-growing but staunchly defended life assurance market which are of most potential interest, at least to foreign players with an eye on the German savings honey pot.

The force of one directive in the field of life insurance may be considerably reduced and there is not even a draft version for a second directive yet.

The second life insurance directive, bitterly opposed by the Germans during its passage, is being held up by a technicality in the European Parliament.

Even when this is sorted out, however, the directive is not going to change business practices overnight.

Its basic thrust, the so-called "own initiative provision," is to permit the sale of foreign insurance policies to clients who specifically request them.



Theo Waigel: support for industry control

Although the number of German savers likely to know about a particular life product such as from a Scottish company for example, will not be great, many domestic insurers are distinctly mistrustful.

Some would like to totally ban brokers from selling foreign policies.

Brokers account for just a small part of the German market but are unsupervised. No qualification is required to sell public insurance policies in Germany.

In response to pressure from German ministers, however, the EC has said that it will allow member states three years to introduce their own kind of broker regulation.

The idea of applying the European passport concept to the insurance industry is also on the programme but not yet in draft form.

Already embodied in the second banking directive, this would similarly allow insurance companies to sell across borders on the strength of the licence obtained from their home regulator without the need to establish branches in each country.

While Mr Theo Waigel, the West German Finance Minister, at a meeting in March with Mr Nicholas Ridley, the British Secretary for Trade and Indus-

try, supported the basic principle of a single passport, he was clearly not speaking with the full support of the domestic insurance business.

German insurers and their regulators are deeply mistrustful of any such move.

"Excessive regulation gets in the way of product innovation and choice," Sir Leon said in his Cologne speech.

Any foreign insurer who has tried to penetrate the German market, particularly in the life area, would heartily agree, as would an increasing number of German consumers.

While it may be difficult to quantify where customer protection leaves off and protection of the home industry sets in, other European players would be in no doubt as to which side of the fence the German supervisory authorities fall.

Rigorously standardised, every new twist to a policy has to be scrutinised by the regulators. Equally, firms with new products are expected to show their wares before competitors before their launch.

But the single passport is introduced, there will no doubt be acrimonious discussion between member states as to how far the writ of the host, as opposed to the home, regulator extends.

This will be crucial in determining whether foreign insurers really get a fair crack at the German market.

Meanwhile, within the domestic market, one of the most important themes continues to be Allianz, or one-stop financial shopping.

Alliances between banks and insurers continue to be struck. Deutsche Bank, the country's largest bank which set up its own life insurance unit last September, recently announced a joint venture with Goetting, which mainly insures industrial risk, in the field of life policies offered by companies to their staff.

While one of the prime motives cited for such partnerships has been the spectre of pan-European competition, the true rationale - given the EC changes are, at best, some distance off - has more to do with the banks' dwindling share of savings.

No-one expects this structural idea to change given the massive tax advantage con-

ferred on the life business.

No matter how logical the tie-ups, the rewards may take years to shine through.

Nor is it clear which of the various models will prove the most successful.

Deutsche says it has sold a total of 64,000 life contracts worth DM3.7bn in the first eight months of operation.

But some of its competitors, which allege that Deutsche's business has considerably fallen off after a surge in the initial months, reckon that the concept of bank staff selling life insurance as an adjunct to the raft of banking services simply will not work.

They contend the life policy will get lost among all the other products when the novelty has worn off.

Other models have been based on links between banks and insurers, aiming to blend the bank branch network with the insurance companies' armies of commission-based full and part-time sales representatives.

One of the first of these was put in place by the big insurer Allianz & Münchener when it bought a majority stake in BfG, the West German reconstruction bank, then wholly-owned by the trade unions.

BfG had, and still has, its own problems, but, after three years, A&M appears to be beginning to make the alliance work.

Allianz, West Germany's biggest insurer, has a marketing pact with Dresdner, the number two German bank.

It covers five states only because Dresdner wanted to keep its distance and so linked with three other companies to cover the rest of the country.

The venture started as a product of Allianz's pique with Deutsche when that bank announced it was setting up its own life activities, thereby abruptly ending a long-standing and close relationship.

Other banks and insurers have agreements in place, and a number of foreign insurers say they would like to find a friendly German bank to distribute their products.

This might well prove their best method of entry given the difficulties Brussels is encountering opening up the market.

Katharine Campbell

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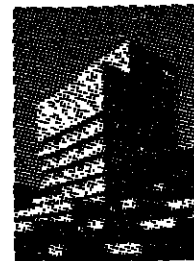
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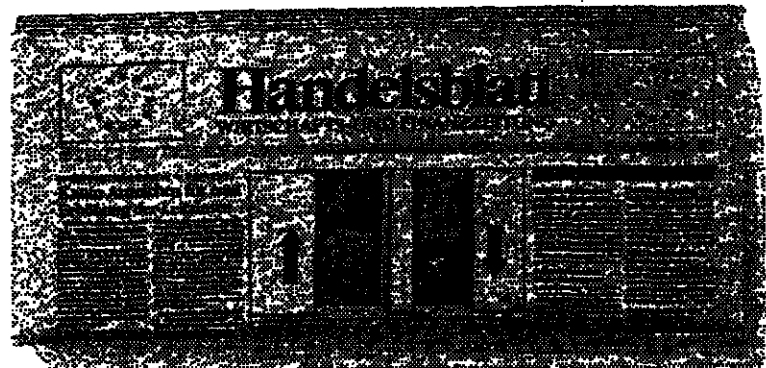
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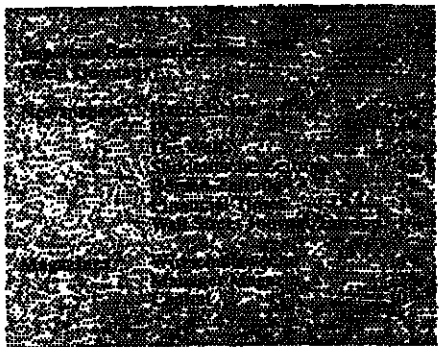


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## WEST GERMANY 6

THE RISKS and uncertainties of extending the D-Mark into East Germany are similar to the currency reforms of 1948. When Mr Ludwig Erhard, Germany's post-war Economics Minister, introduced the D-Mark to war-torn West Germany, and so laid the foundations for the ensuing Wirtschaftswunder, every citizen received just DM40 in exchange for 40 units of the old imperial mark.

The extension of the world's second reserve currency into the precarious East German economy are just as great in their own way.

The Bundesbank, the West German central bank, is at the centre of this far-reaching change.

One of the laws prescribing the bank's powers says it "shall not be subject to instructions from the Federal Government." This independence has apparently been compromised in the rush for monetary union, at least in the eyes of the international financial community. This could be attributed to the bank largely being left out of important policy discussions in recent months.

Mr Bluford Putnam, chief economist at Kleinwort Benson in London, says this has dented the mark on the foreign exchange markets to an extent, but he argues, and "the only thing that is keeping the D-Mark from weakening a lot further is the threat of foreign exchange intervention."

Mr Putnam believes the first chance for the Bundesbank to reassert its independence will be via an interest rate hike in autumn - if circumstances allow higher short term rates by then.

Noises from within the central bank give support to the impression of policy conflicts. Mr Wilhelm Nolling, a council member and president of the Hamburg central bank, recently said that Bonn had failed to consult the bank on monetary union. Mr Helmut Hesse, at the Lower Saxony central bank, added his voice to the debate with similar complaints.

At pains to present a united front, Bundesbank president Karl Otto Föhl insists that the central bank has been fully involved and is "very satisfied" with the contents of the treaty of social and economic union with East Germany.

However, it is clear that Frankfurt has not been left unscathed in the political whirlwind that has swept Chancellor Helmut Kohl towards introduction of the D-Mark in the East from July



Post-war minister: the late Mr Ludwig Erhard

## THE BUNDESBANK

## Independence compromised

2. From the start, the Bundesbank has quite clearly been opposed to rapid currency union. Even considering ensuring political imperatives, notably the flood of refugees still pouring westwards, it favoured at least slightly stricter terms than the Government imposed.

Just last month, however, it emerged that the central bank had again been largely ignored when details of the German Unity Fund were released.

As the two Germanys plunge into an uncharted economic waters, the Bundesbank faces its biggest challenge since its inception in 1957.

It probably wishes it was not fighting to bridge a credibility gap too. From July 2, the less-valued East German mark will be assigned to history. In exchange, wages, pensions, and a proportion of each citizen's savings will be converted into D-Mark at the generous rate of 1:1. Savings in excess of DM4,000 (DM8,000 for pensioners and DM2,000 for children) will be converted at 2:1, as will corporate debt.

The robust DM2,000bn West German economy, with its low inflation rate and hefty current account surplus, is well positioned to absorb the troubles expected during the transition. But the Bundesbank is still likely to be faced with painful decisions both on the inflation and the interest rate front.

Long before the terms of monetary union were known, nervous international investors, with their own suspicions about the cost of reunification,

drove bond yields to eight-year highs. The average yield on German public bonds, 7.3 per cent before the Berlin wall was breached in November, climbed to 9.15 per cent in February.

As details continue to come out, some economists say yields could be 10 per cent by the end of the year.

Even Mr Theo Waigel, the West German Finance Minister, recently admitted that "only a soothsayer or a swindler can estimate the costs of German unity." With an eye on the end-of-year elections, the West German Government has pledged that its vast programme can be achieved without calling on the German taxpayer. Mr Föhl has suggested a tax hike should not be ruled out.

Instead, Bonn announced the creation of the German Unity Fund to raise DM115bn in the next 4½ years - DM20bn from central budget savings, and the rest borrowed, in the fund's name but with a full government guarantee, in the capital markets. This could bring the pan-German public sector borrowing requirement to around DM100bn for 1990, still only 3.5 per cent of gross national product, but a very sharp increase above the just DM19bn raised from the markets last year.

The costs will not necessarily rest there. Any number of economic factors could upset present sums, even ignoring the Social Democratic opposition attempts to alter the terms of the treaty.

To begin with, Bonn is

counting on vastly-enhanced tax receipts on the strength of 4 per cent growth in the economy this year - including a 1 per cent supply and demand boost from East Germany - and 3.5 per cent for 1991.

On top of these home-grown uncertainties, adverse developments in the world economy could also throw these sums out.

The size of the East German budget deficit, currently at DM25bn, is another unknown factor. A leading West German economic institute recently forecast a 10 per cent slump in East Germany's gross national product for 1990, in the early months of the painful adjustment process.

Meanwhile, official funds are intended only as a modest catalyst to stimulate private capital flows to provide the bulk of the necessary long-term investment. A recent survey of German corporates, however, shows growing disillusionment with persistent legal uncertainties and bureaucratic tedium, with a significantly lower percentage of firms than in January expressing willingness to invest.

On the inflation front, the Bundesbank will closely watch spending of the newly won D-Mark. A massive consumption wave cannot be ruled out after years of deprivation of basic consumer goods, although the spectre of unemployment, lurking in most workplaces, could be a strong deterrent.

Mr Föhl has said that he is less concerned about the inflationary push from the East than about developments in the West, notably signs of overheating in the domestic building sector. Even so, the Bundesbank has no easy task, operating within many of the basic tools of monetary policy on which it normally relies.

As Mr Hermann Rempeser, chief economist at BHF bank in Frankfurt points out, in accordance with the Bundesbank's normal techniques, "increases of the money supply should be geared to the growth in production potential. Unfortunately there are still no comparable figures available for East Germany."

He adds that some calculations of the "correct" money supply assume the same velocity of circulation of money as in the federal republic - when behaviour patterns are unknown.

The Bundesbank's performance in uncharted territory will be keenly watched, particularly given its push to become the European central bank.

Katharine Campbell

## EUROPEAN FINANCE AND INVESTMENT

## Equity markets are instigating change to increase turnover

## Banks compete for a share

THE REGULAR turnover of a third of some leading German shares in London has been a sore point with German bankers for some time.

Insult was recently added to this injury when, just last month, the London trading system was proposed as the basis for a pan-European stock market.

Large banks dominate share trading in Germany and they want to retain that role.

International competition, and growing turnover on local exchanges, has given them the push that was needed to bring their exchanges up to date.

Eight exchanges operating under the federal structure divide share trading among them. But this system has largely been superseded by Frankfurt's emergence as the dominant market.

The markets will be transformed this time next year when a range of improvements to dealing systems is due for completion.

The banks' decision to act is summed up by Mr Gerhard Eberstadt, a member of the board of managing directors of Dresdner Bank: "We have been cautious in the past because of

political reasons. But the time for caution is over. "It's a matter of cost." He says investors will use only the most cost-effective market.

"If you can buy Siemens shares at eight places in the world, four of them in Europe, you will only buy where you can do it in a cost-effective way."

Some work has already been carried out on centralising the equity market.

The country's five share depositories have been merged, as have the data processing functions of the two biggest markets, Frankfurt and Düsseldorf.

Most importantly, IBIS, an interbank share price information system is to be introduced into the Frankfurt exchange

later this year. Many see this as the core of a future country-wide equity trading system.

Frankfurt's share of trading in German securities has risen to the point where it accounts for two thirds of turnover.

In comparison, Düsseldorf accounts for about 15 per cent. Some others have less than 1 per cent.

Half of Frankfurt's turnover is in equities.

Two years ago, 80 per cent of its turnover was dominated by bond business.

The regional markets are left with little option but to accept the role that Frankfurt is offering them.

What future does that leave for the other regional markets? The answer from Frankfurt is that they have a job to do in bringing more companies to the stock market.

Although it leads the way, Frankfurt is belatedly overhauling itself in recognition of its central place in the German equity markets.

The 12 per cent fall in share prices in last October's mini-crash has generally been blamed on the failure of the order-routing system to bring orders to the market, undermining its price-making function.

By next spring, a new automated routing system called BOSS is expected to be in place.

At the same time, the market's trading reporting and clearing and settlement systems will be electronically tied to the brokers' new automated order books.

This will link the process of a trade in a single electronic flow from beginning to end.

and developed into a full dealing system.

IBIS has already carved out a position for itself outside the three-hour stock exchange trading day - it was only two hours until January - but it accounts for only a fraction of total dealing at present.

The planned changes should enhance its role.

It will become a regulated market, under the wing of the exchange, rather than carrying what one banker calls "wild cat" prices.

Other changes include screen dealing which will cut out the use of telephone altogether, and the automatic matching, clearing and settlement of transactions.

Smaller traders fear that IBIS will benefit the big banks, which have the capital to dominate this screen-based quote system.

Whatever the reservations, however, nothing is likely to stop the full development of the system before the end of the year.

IBIS's weaknesses should not be overlooked. There are doubts about its cost.

The Frankfurt exchange describes the system as a "rough and ready" answer which will have to be upgraded soon, if not replaced altogether.

Some quarters claim a rival system developed for brokers by Quotron is cheaper.

Meanwhile, as the dealing systems are improved, a very profitable niche is under threat.

This is the corner occupied by brokers at the heart of the auction system whose job it is to match buy and sell orders. Their work will be made redundant in an electronic era. Their 0.08 per cent commission may seem small, but given the market's soaring turnover, it is not surprising that the banks who use the market resent the huge earnings of these brokers.

brokers' position as intermediary. Also, they are likely to remain the main position-takers in smaller stocks, supplying liquidity to the market.

In parallel with these changes, the Frankfurt exchange is changing its organisation and ownership in a development that will make it more comparable to its London and Paris counterparts.

On July 3, its governance is expected to approve the privatisation of the exchange.

By the end of this year, it should have been sold by the Frankfurt Chamber of Commerce to the exchange's members.

The split of ownership will be geared to the amount each member has paid to the exchange in the last five years, and the assets will be sold as book value, with no amount for goodwill.

The exchange says this will make it better able to finance the development of new services for the market.

"Five years ago, the management couldn't even acquire a typewriter," says Mr Werner Waldeck, the market's chief executive.

Now it is planning a range of developments and has a more commercial approach. Selling prices, for instance, brought in DM2.4m last year, compared to DM200,000 two years ago - a small amount when compared to London, but a sign of the changes under way.

With these many changes still to be digested locally it is not surprising that the Germans are unwilling at this stage to accept a European market based on London's SEAQ International.

It remains to be seen, however, whether these trading developments can create a system able to compete with SEAQ on international share deals.

Richard Waters



THE 1989 BALANCE SHEET - CONTINUATION OF A SUCCESSFUL DEVELOPMENT.

For the Landesbank Rheinland-Pfalz - Girozentrale and the companies associated with it, 1989 saw a continuation of the successful performance of preceding years.

The key figures speak for themselves - the Bank's balance sheet total: up by 7.8%, to DM 44.1 bn (including its Luxembourg branch and the Landes-Bausparkasse). Growth in volume of business: 8.5%, to DM 46 bn. Group balance sheet total: up by 9.1%, to DM 49.1 bn. Group's volume of business: up 9.6%, to DM 50.2 bn. In short, the Bank successfully maintained its market position.

In implementing its strategy, the Bank extended its supra-regional and European presence. In 1989, it thus acquired a holding in the investment company, Banque SAGA (SA) of Paris, thereby becoming established in France as well. The Bank is now represented in Europe's most important financial markets - Luxembourg, Zurich, London, Paris and Amsterdam. Its Swiss subsidiary, which had formerly operated as a finance company, acquired full bank status under Swiss law. Since mid-1989, the Bank has had a representation in Moscow.

One focal point of the year under review was the further intensification of the association

with the Rhineland-Palatinate savings banks. In line with its mandate, the bank also backed up structural policy measures to retain the competitiveness of Rhineland-Palatinate.

There was a gratifying growth in the Bank's lending volume in the year under review. New real-estate lendings underwent a particularly lively development. Expansions were also reported in refinancing through both national and international banks and in loans to special banks and leasing and factoring companies. Foreign business also continued the positive trend of previous years.

Key Figures 1989	In DM millions	percent
Balance Sheet Total (Group)	49,117	+ 9.1
Balance Sheet Total (Bank)	44,142	+ 7.8
Receivables	35,086	+ 7.7
Liabilities	20,244	+ 15.3
Debentures and Bonds	18,562	+ 3.1
Capital and Reserves	1,085	+ 2.8
Fiduciary Accounts	3,593	+ 1.7

In addition to an increase in the sales of its own securities, the Bank's involvement in all government issues as well as numerous foreign bonds in both deutschmarks and other currencies demonstrated its powerful placing ability.

Despite increased interest rates and a restrictive monetary policy, the Bank achieved a satisfactory result, thus continuing its positive performance of the previous year. Once again, there was a growth in the Bank's interest margin. A pleasing increase was recorded in business on a commission basis and for the Bank's own account. At DM 50 m, the after-tax surplus was the same as for 1988. Of this, an amount of DM 30 m was allocated to reserves from retained earnings and DM 20 m paid out as dividend.

LANDESBANK RHEINLAND-PFALZ

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Our strong base in the home market facilitates your worldwide operations. What distinguishes us from other banks is that we have twice the resources. As a large international commercial bank in our own right, we are represented in the world's key business centers and, as the central organ of Germany's corporate banking system, we operate on the broad basis through a network of 3,000 local "Volksbanken" and "Raiffeisenbanken". Europe's most extensive branch network.

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